



Australian Government

National Emergency Management Agency

Disaster Ready Fund Round Three

2025/2026 Annual Report

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Acknowledgement of Country

In the spirit of reconciliation NEMA acknowledges the Traditional Custodians of Country throughout Australia and their connections to land, sea and the community. We pay our respects to their Elders past and present and extend that respect to all Aboriginal and Torres Strait Islander peoples today.

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Introduction

This Annual Report has been prepared by the National Emergency Management Agency (NEMA) on behalf of the Hon Kristy McBain MP, the Minister for Emergency Management. This report is published in accordance with section 26A(1) of the *Disaster Ready Fund Act 2019* (Cth) (the Act), which states that as soon as practicable after the end of each financial year an annual report must be prepared on the exercise of the Minister's functions and powers under section 20 of the Act.

Section 20 of the Act outlines the power of the Minister for Emergency Management to make arrangements with or grant financial assistance on behalf of the Commonwealth to a person or body for various purposes. Those purposes are resilience to a future natural disaster, preparedness for a future natural disaster, reduction of the risk of a future natural disaster or the long-term sustainability of a community or communities in an area that is at risk of being affected by a future natural disaster.

Disaster Ready Fund Round Three Process

During 2025-26, NEMA delivered the Disaster Ready Fund (DRF) Round Three program to identify and support projects eligible for funding under the DRF.

In accordance with section 20 of the Act, the Minister for Emergency Management committed \$200 million in Commonwealth funding through grants or funding arrangements to support successful projects.

Disaster Ready Fund Round Three - Process

The DRF Round Three program was delivered by NEMA in accordance with the DRF Round Three Guidelines (the Guidelines) (Annexure 1) and in partnership with state and territory government counterparts.

In January 2025, the Minister for Emergency Management and NEMA's then Coordinator-General, Mr Brendan Moon AM, wrote to state and territory counterparts to announce the release of the DRF Round Three Guidelines.

Lead Agencies for DRF Round Three were:

- Justice and Safety Directorate, Australian Capital Territory,
- NSW Reconstruction Authority
- Department of Fire and Emergency Services, Western Australia
- Emergency Management Victoria
- Queensland Reconstruction Authority
- South Australian Fire and Emergency Services Commission
- Northern Territory Fire & Emergency Services, and
- Department of Premier and Cabinet, Resilience and Recovery Tasmania.

NEMA published the DRF Round Three Guidelines on 22 January 2025, outlining the requirements and eligibility criteria for project proposals. Communities across Australia developed proposals and submitted applications through their respective state and territory emergency management Lead Agencies, with applications initially open from 22 January to 2 April 2025.

Due to significant disruption caused by ex-Tropical Cyclone Alfred in March 2025, as well as weather events in other states and territories, the closing date for project proposals to Lead Agencies in all jurisdictions was extended from 2 April to 16 April 2025. An updated version (v1.1) of the Guidelines reflecting this change was published on GrantConnect and NEMA's website on 24 March 2025.

State and territory emergency management agencies worked with local governments and communities to develop DRF Round Three project proposals. This process helped to ensure proposals aligned with regional risk mitigation plans and local priorities for investment in resilience. It also enabled state, territory and applicant investment in disaster resilience through co-contributions.

Consistent with DRF Round Two, applicants from the Indian Ocean Territories were eligible to participate in DRF Round Three. Applications were coordinated through Western Australia's Lead Agency, the Department of Fire and Emergency Services.

NEMA's application process for DRF Round Three opened to Lead Agencies on 17 April 2025 and closed on 13 June 2025. For the purposes of the program, the nominated Lead Agency in each jurisdiction was the Applicant.

In accordance with the Guidelines, Applicants were required to obtain endorsement from the relevant state or territory Minister, or for the Indian Ocean Territories the Australian Government Minister responsible for Territories¹, prior to submission. Endorsements were received as follows:

- Australian Capital Territory projects were endorsed by Dr Marisa Paterson MLA, Minister for Police, Fire and Emergency Services on 5 June 2025.
- New South Wales projects were endorsed by the Hon Janelle Saffin MP, Minister for Recovery on 12 June 2025.
- Western Australian projects were endorsed by the Hon Paul Papalia CSC MLA, Minister for Emergency Services on 12 June 2025.
- Victorian projects were endorsed by Vicki Ward MP, Minister for Emergency Services on 16 June 2025.
- Queensland projects were endorsed by the Hon Anne Leahy MP, Minister for Fire, Disaster Recovery and Volunteers on 27 June 2025.
- South Australian projects were endorsed by the Hon Emily Bourke MLC, Minister for Emergency Services and Correctional Services on 2 July 2025.
- Indian Ocean Territories projects were endorsed by the Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government on 10 July 2025.
- Northern Territory projects were endorsed by the Hon Lia Finocchiaro MLA, Chief Minister on 29 July 2025.
- Tasmanian projects were endorsed by the Premier of Tasmania, the Hon Jeremy Rockliff MP on 27 August 2025.

NEMA received 332 proposals across DRF Round Three, all of which were assessed for compliance and eligibility against the DRF Round Three Guidelines. Proposals that met these requirements progressed to a

¹ The Minister responsible for Territories was originally defined under the Round Three Guidelines as "The Australian Government Minister whose portfolio responsibility includes Australia's non-self-governing territories". However, due to a potential conflict of duties between the Hon Kristy McBain MP's dual roles as Minister for Regional Development, Local Government and Territories and Minister for Emergency Management, this definition was amended and republished on 25 June 2025 (v1.2 of the Guidelines) to read "the Australian Government Minister for Infrastructure, Transport, Regional Development and Local Government, whose overall portfolio responsibilities include Australia's non-self-governing territories".

merit assessment undertaken by a panel comprising representatives from NEMA, other Australian Government agencies, non-government organisations and private enterprise.

Consistent with the Round Three Guidelines, assessors considered the extent to which each proposal satisfied the published assessment criteria, including alignment with the DRF objectives, support for priorities of the Second National Action Plan, and demonstrated value for money. On completion of the assessment process, the panel provided its recommendations to NEMA, which in turn recommended 96 projects for funding under DRF Round Three.

On 17 November 2025, the Australian Government announced \$200 million in funding for 96 projects under the DRF Round Three (including a 1.52 per cent² administration component in accordance with the DRF Round Three Guidelines).

State and Territory *Federation Funding Agreement – Environment* (FFA) Schedules were executed on behalf of the Commonwealth, under the Federation Funding Agreements Framework. Copies of the executed FFA Schedules are provided at Annexure 2. Details of funded projects are set out in Attachment A of each FFA Schedule.

Disaster Ready Fund Round Three – Timeline of Key Events

22 January 2025	DRF Round Three Guidelines released
22 January 2025	Project proposals to state and territory Lead Agencies open
24 March 2025	V1.1 of the DRF Round Three Guidelines released
16 April 2025	Project proposals to state and territory Lead Agencies close
17 April 2025	Lead agency applications to NEMA open
13 June 2025	Lead agency applications to NEMA close
18 June – 3 July 2025	NEMA Initial Review Phase - pre-assessment checks and inter/intra-departmental review, independent relevant experts review processes occurred
25 June 2025	V1.2 of the DRF Round Three Guidelines released ³
11 July – 1 August 2025	Preliminary (independent) assessment occurred
12 – 15 August 2025	Merit Assessment Panel met
22 September 2025	Project and funding recommendations provided to the Minister for Emergency Management for consideration
17 November 2025	Minister for Emergency Management announced successful projects

² Administration Funding is calculated as 1.5228426395939 per cent of total project funding (\$197 million) available in Round Three. For ease of reference this is referred as '1.52 per cent' in the Guidelines, FFA Schedules and this Report.

³ Guidelines were re-released due to a change in the Commonwealth minister responsible for endorsing Indian Ocean Territory project proposals.

Arrangements and Grants

For 2025-26, the Minister for Emergency Management on behalf of the Commonwealth, entered into FFA Schedules with state and territories under the Federation Funding Agreements Framework. The relevant agreements are included at **Annexure 2**.

Table 2 – Disaster Ready Fund Round Three execution of funding agreements

Party to the Agreement	Funding Agreement Value (includes 1.52% administration fee)	Details of individual projects funded	Date of signing by Minister for Emergency Management	Date of Execution (co-signing by State / Territory Minister)	Date of Payment	Executed by**:
Australian Capital Territory	\$3,883,026.40	See Annexure 2A pages 71-88	30 December 2025	11 March 2026	7 April 2026	Dr Marisa Paterson MLA, Minister for Police Fire and Emergency Services
New South Wales	\$69,342,170.48	See Annexure 2B pages 90-114	30 December 2025	18 February 2026	10 March 2026	Hon Janelle Saffin MP, Minister for Recovery
Western Australia	\$12,065,537.06	See Annexure 2C pages 116-140	30 December 2025	2 February 2026	10 March 2026	Hon Paul Papalia CSC MLA, Minister for Emergency Services
Victoria	\$40,836,853.81	See Annexure 2D pages 142-174	30 December 2025	8 February 2026	10 March 2026	Hon Vicki Ward MP, Minister for Emergency Services
Queensland	\$52,645,580.78	See Annexure 2E pages 176-197	8 April 2026	15 April 2026	7 May 2026	Hon Ann Leahy MP, Minister for Fire, Disaster Recovery and Volunteers
South Australia	\$10,032,967.51	See Annexure 2F pages 199-213	30 December 2025	16 February 2026	10 March 2026	Hon Rhiannon Pearce MP, Minister for Emergency

						Services and Correctional Services
Northern Territory	\$1,483,371.57	See Annexure 2G pages 215-232	8 April 2026	15 April 2026	7 May 2026	Hon Lia Finocchiaro MLA, Chief Minister Minister for Police Minister for Fire and Emergency Services
Tasmania	\$9,710,492.39	See Annexure 2H pages 234-251	30 December 2025	22 January 2026	10 March 2026	Hon Jeremy Rockliff, Premier of Tasmania

**The executing Minister in South Australia is different to the endorsing Minister, due to changes in Ministerial roles as a result of the election in South Australia.

Unsuccessful Applications

Under section 26A of the Act, the identity of the Applicant and the details of each unsuccessful project application can only be included in the Annual Report where the Applicant provides consent in writing.

NEMA sought written consent from Applicants (the Lead Agency in each state and territory) to provide the details of unsuccessful projects. Lead Agencies did not consent to the publication of individual project titles and descriptions. NEMA does, however, have the written consent of Lead Agencies to provide the information set out in the table below.

Table 3 – Disaster Ready Fund Round Three outcomes

	Submitted Applications		Successful Projects		Unsuccessful Projects	
Applicant	Funding sought	Number of Projects	Value of Agreed Funding**	Number of Projects	Value of Unsuccessful Project ****	Number of Projects**
Australian Capital Territory	\$12,789,348.00	16*	\$3,824,781.00	6	\$8,964,567.00	10
New South Wales	\$175,586,786.41	65	\$68,302,037.92	18	\$107,284,748.08	47
Western Australia***	-	-	\$11,884,554.00	15	-	-
Victoria***	-	-	\$40,224,301.00	20	-	-
Queensland	\$117,066,398.05	62**	\$51,855,897.08	18	\$65,210,500.97	44

	Submitted Applications		Successful Projects		Unsuccessful Projects	
Applicant	Funding sought	Number of Projects	Value of Agreed Funding**	Number of Projects	Value of Unsuccessful Project ****	Number of Projects**
South Australian	\$49,876,025.00	44	\$9,882,473.00	7	\$39,993,552.00	37
Northern Territory	\$1,721,121.00	5	\$1,461,121.00	4	\$260,000.00	1^
Tasmania	\$15,517,369.00	24	\$9,564,835.00	8	\$5,952,534.00	16
Indian Ocean Territories	\$9,443,262.00	1	N/A	0	\$9,443,262.00	1

Notes:

*The Australian Capital Territory endorsed 17 projects; however, only 16 projects were subsequently submitted.

**Queensland endorsed 60 projects and submitted two multijurisdictional projects, resulting in a total of 62 submissions.

***The Lead Agencies for Victoria and Western Australia did not consent to publication of the number of unsuccessful projects or the value of those projects. As a result, the total number and value of applications from these jurisdictions are not listed.

****This includes funding for projects that were successful in receiving partial or full funding through DRF Round Three but excludes the 1.52 per cent administration fee).

*****This includes unsuccessful eligible and ineligible DRF Round Three project applications, and withdrawn projects post award.

^ One approved application was withdrawn post award at the request of the Northern Territory Government.

Annexure 1 – Disaster Ready Fund Round Three Guidelines



Disaster Ready Fund Round Three 2025-26 Guidelines

Opening and closing dates and times for Project Proposals to be submitted to state and territory government Lead Agencies:	Lead Agencies open: 22 January 2025 Lead Agencies close: 5:00pm (local time in their jurisdiction) on 16 April 2025
Opening and closing dates and times for Applications to be submitted to NEMA by Lead Agencies:	NEMA opens: 9:00am AEST on 17 April 2025 NEMA closes: 5:00pm AEST on 13 June 2025
Commonwealth policy entity:	National Emergency Management Agency (NEMA)
Administering entity:	NEMA
Enquiries:	Applicants should submit questions to the Lead Agency in their state or territory – details are available at: www.nema.gov.au/programs/disaster-ready-fund/ Lead Agencies should submit questions to NEMA at: disaster.ready@nema.gov.au NEMA aims to provide a reply to enquiries within three (3) working days. This timeframe may be longer during peak periods or for more detailed requests for assistance.
Date guidelines released:	22 January 2025 (initial release, v1.0) 24 March 2025 (re-released, v1.1 – revised dates for project proposals to Lead Agencies, submission of applications to NEMA and assessment processes) 25 June 2025 (re-released v1.2 – change to Commonwealth minister responsible for endorsing Indian Ocean Territory project proposals)
Type of grant opportunity:	Targeted competitive

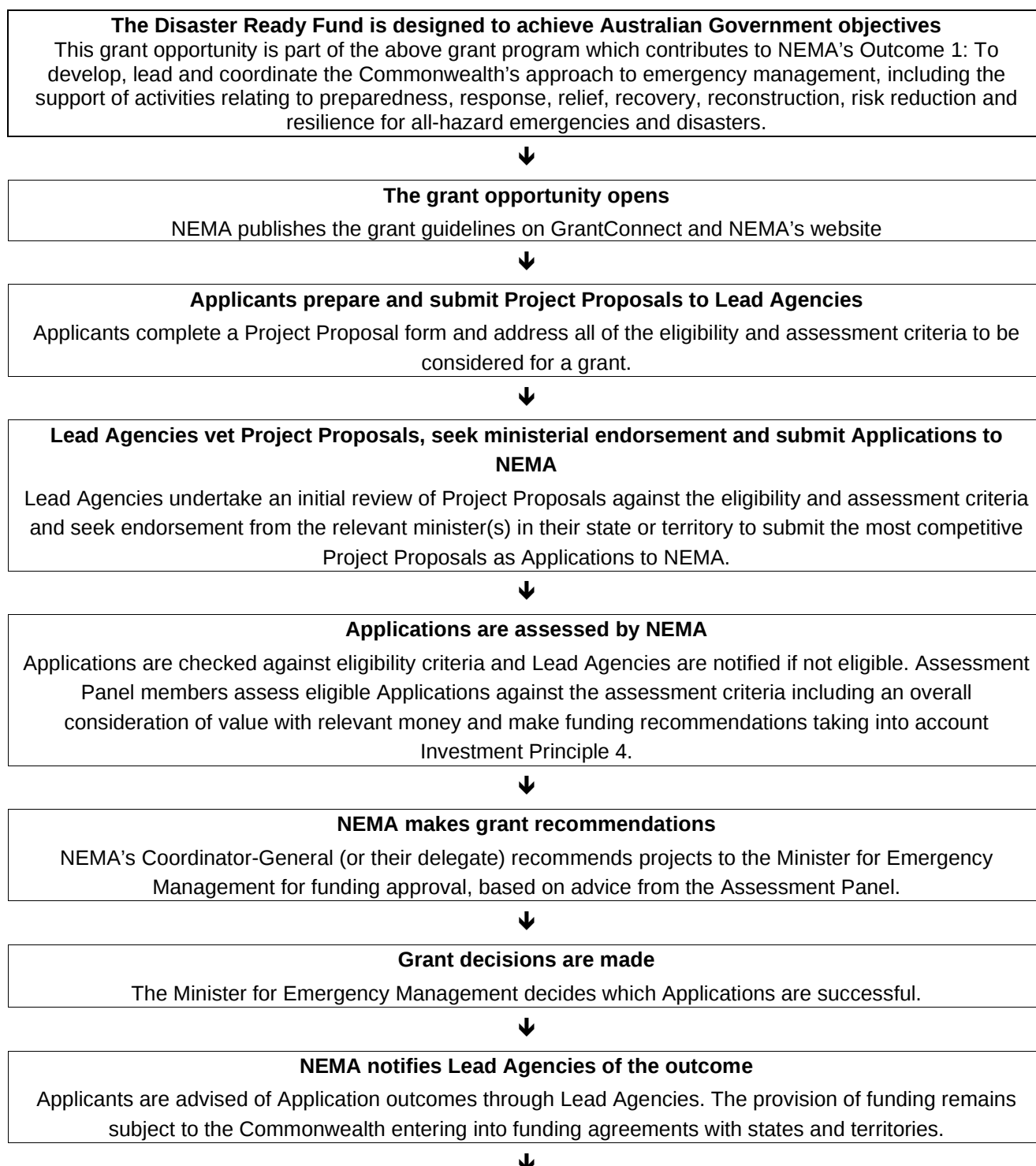
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1 Disaster Ready Fund: Round Three 2025-26 processes





1.1 Introduction

These guidelines contain information for the Disaster Ready Fund (DRF) Round Three 2025-26 grant opportunity.

Applicants and Lead Agencies must read these guidelines before applying.

This document sets out:

- the purpose of the grant program/grant opportunity
- the eligibility and assessment criteria
- how grant Applications are considered and selected
- how grantees are notified and receive grant payments
- how grants will be monitored and evaluated
- responsibilities and expectations in relation to the opportunity.

This grant opportunity and process will be administered by NEMA.

1.2 About the National Emergency Management Agency

The National Emergency Management Agency (NEMA) was established on 1 September 2022 to drive a more coordinated approach to preparing for and responding to disasters.

NEMA's strategic objectives include leading and coordinating national action and assistance across the emergency management continuum and contributing to saving lives, reducing harm, and maintaining public

trust to mitigate the consequences of disasters and build back better through investment in people, capabilities and communities.

NEMA is Australia's lead agency for the [Sendai Framework for Disaster Risk Reduction 2015–2030](#) (Sendai Framework) and is responsible for driving domestic implementation through the [National Disaster Risk Reduction Framework](#). Given the cross-cutting impacts of disasters, NEMA partners with Australian Government agencies, governments at all levels and all sectors to deliver its objectives.

2 About the grant program

2.1 About the DRF

The Disaster Ready Fund (the program/DRF) will run over 5 years from 2023-24 to 2027-28. The program was announced as part of the October 2022-23 Budget.

The DRF is the Australian Government's flagship disaster resilience and risk reduction initiative, which will deliver up to \$200 million of Commonwealth funding annually from 1 July 2023 to establish a comprehensive set of disaster resilience and mitigation projects across Australia, in partnership with Australian state, territory and local governments.

DRF Objectives and Investment Principles

The objectives of the program are to:

- increase the understanding of natural disaster impacts, as a first step towards reducing the risk of future natural disaster impacts,
- increase the resilience, adaptive capacity and/or preparedness of governments, community service organisations and affected communities to future natural disasters to minimise the potential impact of natural hazards and reduce the risk of future natural disasters, and
- reduce the exposure to risk, harm and/or severity of a future natural disaster's impacts, including reducing the recovery burden for governments, cohorts at disproportionate risk, and/or affected communities.

These objectives are underpinned by the DRF Investment Principles, which guide DRF investment decisions and are reflected in the DRF's activity types and assessment criteria, to encourage projects that are:

1. Risk informed – Proposals draw on evidence of disaster risk (e.g. risk assessments) when outlining case for funding.
2. Aligned with plans – Proposals align with existing national, state and territory, and local hazard mitigation and resilience or adaptation plans, or provide evidence that the planning process is underway. Where plans do not exist or are in development, proposals could support the development of those plans.
3. Priority targeted – Proposals demonstrate alignment with the Second National Action Plan National Actions.
4. Diverse and equitable – Investment decisions support outcomes across a broad range of natural hazard and project types, geographic areas (including both urban and regional/remote locations), domains (including the social, built and natural environments), and consider the DRF's potential population impact (including a project's relative per-capita benefit).

The intended outcome of the program is communities that are better informed, more resilient and less exposed to future natural disaster risks and impacts in the long term, across the built, social, natural and economic domains.

2.2 Program Context and Strategic Alignment

The DRF is being delivered in the context of consecutive, concurrent and compounding natural hazards (e.g. extreme heat, fires, floods, cyclones, etc), which are increasingly placing pressure on emergency management organisations and communities. This is being amplified by climate change, which drives more frequent, intense hazards at scales and in locations not experienced before.

The National Disaster Risk Reduction Framework and the [National Strategy for Disaster Resilience](#) are the overarching frameworks guiding Australia's efforts to reduce disaster risk and improve Australia's disaster resilience, and align internationally with the Sendai Framework. National Action Plans and the Australian Government's disaster risk reduction programs, including DRF, put these frameworks into practice.

The [Second National Action Plan](#) to implement the National Disaster Risk Reduction Framework was endorsed by National Emergency Management Ministers on 25 August 2023. The Plan drives coordinated action across Australian society so that individuals, communities, sectors and governments are working together towards common disaster risk reduction goals.

The Second National Action Plan identifies four key priority areas for national action:

1. Understand disaster risk;
2. Accountable decisions;
3. Enhanced investment; and
4. Governance, ownership, and responsibility.

The DRF supports implementation of the Second National Action Plan by providing funding for preparedness and risk reduction activities, underpinned by Investment Principle Three.

2.3 Previous DRF Rounds

Round One (2023-24) of the DRF opened in January 2023 and closed in March 2023. The Australian Government Minister for Emergency Management (the Minister) announced 187 successful projects with \$200 million of Australian Government investment on 7 June 2023.

Round Two (2024-25) of the DRF opened in January 2024 and closed in March 2024. The Minister announced 164 successful projects with close to \$200 million of Australian Government investment on 28 August 2024.

All projects funded under Round One and Round Two are published on [NEMA's website](#).¹

2.4 About the DRF Round Three 2025-26 grant opportunity

Round Three (2025-26) of the DRF will build on previous rounds by making a further \$200 million available for natural disaster risk reduction and resilience initiatives in 2025-26.

Applicants and Lead Agencies should note the following key changes² for Round Three:

¹ Since the announcement of successful projects, the number of funded projects has changed due to several withdrawals and reallocations. At the time of publishing these guidelines, there are 185 funded projects in Round One and 171 funded projects in Round Two.

² A number of administrative improvements have been made for Round Three, not all of which are listed here. NEMA strongly recommends that Applicants and Lead Agencies read the Guidelines in their entirety to ensure they are familiar with all requirements before submitting a Project Proposal or Application.

- Eligibility requirements for projects have been clarified to ensure Applicants hold appropriate registrations, are Australian based and do not include Australian Government bodies (see section 4).
- The requirement to categorise projects as either 'infrastructure' or 'system risk reduction' has been removed to avoid confusion about the meaning of 'systemic risk reduction'. Instead, an Application will need to nominate a primary project activity type (unchanged from previous rounds) and primary domain ('built', 'social', 'natural' or 'economic', similar to many other investment and reporting frameworks) that best fit their proposal, with the option to nominate secondary domains and secondary activity types where projects span more than one activity or domain (see section 5).
- To encourage investment in larger scale infrastructure with enduring resilience and risk reduction benefits, a dedicated funding allocation (notionally \$138 million), minimum project values (\$0.5 million) and longer project durations (up to 5 years) have been introduced for the following project activity types: investment in grey infrastructure; investment in green-blue infrastructure (including nature based solutions); investment in social infrastructure; and investment in natural hazard monitoring infrastructure. The remainder of the \$200 million will be split between other project activity types (\$59 million notional funding allocation) and administrative support for Lead Agencies (up to \$3 million, unchanged from Round Two) (see section 3).
- Lead Agencies will be limited in the number of Applications they can submit to NEMA to ensure Assessment Panel expertise and time is focused on the most competitive Applications. Multi-jurisdictional and national Project Proposals will be excluded from these caps (see sections 7.7 and 7.2.3).
- The option to apply for a partial or full waiver of the 50 per cent co-contribution requirement has been replaced by a tiered approach to co-contributions that reduces the co-contribution requirement for certain Applicant types and project locations (see section 3.1.1). This change recognises the difficulty that some projects have in raising co-contributions and automatically applies lower thresholds (determined based on waiver data from previous rounds) to qualifying projects without the need to demonstrate exceptional circumstances.
- Administrative Funding allocations for Lead Agencies have been increased slightly (from up to 1.5 per cent to up to 1.52 per cent of project funding awarded) to allow all available funds (\$200 million) to be allocated in 2025-26, assuming \$197 million in project funding is awarded (see section 3.1.4).
- Ineligible expenditure rules have been updated to make clear that 'business as usual' activities as defined in the Glossary are not eligible for DRF funding (see section 5.4). As part of this change, Applications must demonstrate why the project activity is not 'business as usual'.
- Rules regarding the inclusion of past investments in co-contributions have been tightened. This includes a reduced eligibility period (past investments must have been made after 1 July 2023); and a limit on the proportion of co-contributions that can be derived from historical investments (see section 3.1.2).
- The application process for multi-jurisdictional and national projects has been simplified in response to stakeholder feedback (see section 7.2.3).
- The assessment criteria and supporting documentation requirements have been updated to strengthen links to the program objectives and outcomes (particularly the importance of delivering enduring benefits) and to ensure appropriate evidence is provided (see sections 6 and 7.6)
- A new application portal has been introduced for Lead Agency Applications to NEMA. As part of this change, Lead Agencies will no longer be required to submit a separate cover sheet; NEMA will collect this information separately (see section 7.7).
- Rules regarding application checks and amendments have been tightened to avoid delays in assessing Applications and finalising schedules. In particular, Lead Agencies and Applicants should understand that once the closing time for Applications has passed, Applications will be considered as final and NEMA will not permit changes to the Applications when assessing their eligibility, except in limited circumstances at the discretion of the Program Delegate (see sections 7.7 and 8.1.1). The

circumstances in which awarded projects can be amended prior to the signing of Schedules have also been further clarified (see section 12.4).

- Guidance has been added on intellectual property arrangements (see section 12.8).
- Expectations for consultation, including with First Nations communities, have been clarified (see section 7.3).
- Additional guidance on state and territory processes is included to promote consistency and provide greater transparency in how Applications are called for, vetted and prioritised by Lead Agencies (see sections 7.1 and 7.2.1).

The Minister reserves the right to open subsequent funding rounds in any financial year. The decision to open subsequent funding rounds is a matter for the Australian Government.

3 Grant amount and grant period

3.1 Grants available

The Australian Government has announced a total of up to \$1 billion over five years for the program. For Round Three, \$200 million in Commonwealth funding is available in 2025-26, with up to:

- \$138 million notionally allocated for infrastructure investment (infrastructure funding stream) encompassing the following primary project activity types as defined in the Glossary:
 - o investment in grey infrastructure
 - o investment in green-blue infrastructure (including nature based solutions)
 - o investment in social infrastructure
 - o investment in natural hazard monitoring infrastructure
- \$59 million notionally allocated for other eligible project types, and
- \$3 million notionally allocated for administrative support for Lead Agencies.

With the exception of the total funding envelope for Round Three (\$200 million), all allocations listed above are indicative only, and the Assessment Panel and Minister have discretion to recommend and approve funding amounts that differ from those indicated (see sections 8.1.3 and 8.2).

The minimum total project value (Commonwealth funding and co-contribution combined) is:

- \$0.5 million for infrastructure funding stream projects, and
- no minimum amount for other project types.

There is no maximum grant amount, but grants cannot exceed the total amount of available project funds.

3.1.1 Required co-contributions

Lead Agencies are required to demonstrate that a co-contribution will be made (either by the Lead Agency, the Applicant or the delivery partners) towards each project. Co-contribution requirements for each project depend on the Applicant's entity type and are set out in the table below.

Co-contribution category	Commonwealth funding towards eligible project costs	Minimum co-contribution towards eligible project costs
First Nations organisations as defined in the Glossary. Local councils located in 'very remote' and 'remote' locations per the Australian Bureau of Statistics' Remoteness Structure, listed in Appendix A.	Up to 90 per cent of eligible project costs	At least 10 per cent of eligible project costs
Other 'low rate-based' councils, determined using the ratio of Financial Assistance Grant to Net Rate Income, listed in Appendix B. Not-for-profit organisations as defined in the Glossary.	Up to 80 per cent of eligible project costs	At least 20 per cent of eligible project costs
All other Applicants.	Up to 50 per cent of eligible project costs	At least 50 per cent of eligible project costs

Eligibility for each co-contribution category will be determined based on the Applicant type nominated in the Application form, irrespective of any delivery partners, and must be supported by evidence (see section 4.2).

3.1.2 Co-contribution types and sources

Co-contributions must be directly linked to delivery of the DRF project.

Co-contributions can include, but are not limited to:

- a financial (cash) contribution provided at the time of project commencement;
- in-kind contributions, such as wages directly attributable to the delivery of the project, and/or supplies, materials, and specific equipment required to execute the project:
 - o In-kind contributions can be based on existing resources, but cannot include historic work or staff time spent on a project. The in-kind contribution must be appropriately identified and valued in the project budget.
- funds the Lead Agency or Applicant has already invested in a program or project on or any time after 1 July 2023 (historical investments), only where the Australian Government's contribution from the DRF is expected to extend or enhance that program or project subject to alignment with the DRF Objectives. The Australian Government will not fund project cost overruns.
 - o No more than 50 per cent of the required co-contribution amount can be derived from historical investments.
 - o Where historical investments form part of a co-contribution, the Application must clearly identify this in the project budget and describe how the DRF project will extend or enhance the prior investment.

All parties named on an Application as being involved in delivery of a proposed project (i.e. the Applicant and any delivery partners) must contribute to the project financially, in-kind and/or through historical investments.

With the consent of the Lead Agency, an Applicant may submit a Project Proposal to a Lead Agency that nominates an in-principle co-contribution (i.e. a co-contribution pending formal approval) while the Applicant and/or delivery partner goes through formal internal approval processes to secure the formal (actual) co-

contribution. The Applicant and/or delivery partner must be able to commit to the formal co-contribution prior to the Lead Agency signing of the relevant Schedule. If an in-principle co-contribution does not result in the actual co-contribution prior to the signing of the Schedule, the Minister may withdraw the Australian Government's offer of funding for the project/s.

With the exception of financial assistance provided to local government under the Australian Government's [Financial Assistance Grants program](#), Australian Government funding from any other source (including historical funding and contributions from Australian Government bodies) cannot be used to meet minimum co-contribution requirements. Co-contributions can be provided from any other source (e.g. the Applicant, Lead Agencies and delivery partners).

3.1.3 Baseline funding

Each state and territory will be allocated baseline funding of \$7.5 million under Round Three, to support equitable distribution.³ Projects will need to meet all eligibility requirements and achieve a rating of 'Suitable' or higher through the Panel assessment to achieve baseline funding allocations.

There is no baseline funding allocation for the Indian Ocean Territories. Successful projects from the Indian Ocean Territories will not count towards Western Australia's baseline funding.

Multi-jurisdictional or national projects will not count towards the baseline funding of the coordinating Lead Agency or any Lead Agency involved in the project.

If Lead Agencies submit Applications with a cumulative total project value of less than \$7.5 million in Australian Government funding (including where the projects found suitable carry a total project value of less than \$7.5 million), any residual funding will be reallocated. The Panel will have discretion not to recommend the baseline funding allocation, if it would undermine value with relevant money considerations or DRF objectives.

3.1.4 Program Administration Costs

NEMA has allocated up to \$3 million⁴ in Administrative Funding to support Lead Agencies with DRF Program Administration Costs. This is vital to ensuring DRF projects are successfully implemented, delivered and reported on appropriately.

Lead Agencies may apply for up to 1.52 per cent of the total Australian Government funding awarded to their jurisdiction under Round Three to support their role in delivering the DRF. There will be a baseline of \$114,213.20 per jurisdiction for Administrative Funding (1.52 per cent of the \$7.5 million baseline funding), assuming all requirements for achieving baseline funding are met (see section 3.1.3). The Administrative Funding for Round Three will be a one-off payment (i.e. not per year) made after the Schedules are co-signed. The amounts awarded to each Lead Agency will be published on the NEMA website.

If applying for administrative funding, Lead Agencies are required to match the administrative funding amount provided by the Australian Government (either cash or in-kind). Lead Agencies must provide in-principle agreement to meet the co-contribution requirement. When the total amount being awarded for

³ The baseline amount is not per project. The baseline funding allocation is only the Australian Government's component of funding, and does not include a state and territory's co-contribution.

⁴ Calculated as 1.5228426395939 per cent of total project funding (\$197 million) available in Round Three. For ease of reference this is referred to as '1.52 per cent' elsewhere in the guidelines.

successful projects is determined, the co-contribution for administrative funding will be confirmed through Schedules.

Administrative funding can be used for any costs incurred by Lead Agencies that directly relate to administering funded DRF projects. Appropriate uses of Administration Funding may include but are not limited to: staff to coordinate development and endorsement of Implementation Plans and fulfil audit and reporting requirements, engaging an external auditor, IT costs (e.g. grants administration software, data storage) over the delivery timeframe. Administration Funding cannot be paid to Applicants or project delivery partners (for any reason), which should be factored into project costs, or for costs related to the preparation or facilitation of DRF Applications (i.e. for future Project Proposals that have not yet been assessed and funded).

For Western Australia and the Indian Ocean Territories:

- the 1.52 per cent will be calculated from and provided for successful Western Australian projects as well as any successful Indian Ocean Territories projects.
- any successful Indian Ocean Territories projects are excluded from the requirement for the Lead Agency for Western Australia to match administrative funding.
- any additional funding required to support the Lead Agency for Western Australia in its administration and reporting of Indian Ocean Territories projects must be sought by the Lead Agency for Western Australia from the Department of Infrastructure, Transport, Regional Development, Communications and the Arts under existing service arrangements. The Lead Agency for Western Australia must submit a resource fee proposal to the Department of Infrastructure, Transport, Regional Development, Communications and the Arts, negotiating an amount above the 1.52 per cent should this be required.

Lead Agencies will be required to report at least annually on the use of administrative funding provided by the Australian Government.

3.2 Project period

The maximum project period is:

- up to five (5) years for infrastructure funding stream projects, and
- up to three (3) years for all other projects.

Project periods formally commence from the date of NEMA's written endorsement of the relevant Implementation Plan.

4 Eligibility Criteria

The Australian Government cannot consider Applications that do not satisfy all eligibility criteria.

4.1 Who is eligible to apply for funding?

DRF funding is delivered under the [Federation Funding Agreement](#) – *Environment* between the Australian Government and state and territory governments. This approach recognises that states and territory governments have primary responsibility for disaster management in their jurisdictions, and are best placed to understand and coordinate priorities for disaster resilience.

Only Australian state and territory governments, through Lead Agencies, are eligible to submit Applications to NEMA for DRF funding in Round Three 2025-26. However, any entity that satisfies the eligibility criteria in sections 4.2 and 4.3 may develop a Project Proposal and submit that proposal to a Lead Agency for its consideration. Eligible entities who develop Project Proposals are referred to in these guidelines as Applicants.

Lead Agencies will coordinate Project Proposals, provide an indicative rating/ranking and submit Applications to NEMA for funding of selected Project Proposals. Lead Agencies can also develop their own DRF Project Proposals.

The details of the Lead Agencies are published on [NEMA's website](#) to enable Applicants to contact the Lead Agency in their state or territory in relation to the development and submission of Project Proposals.

4.2 Who is eligible to submit Project Proposals to Lead Agencies

A Lead Agency may only apply for funding in respect of Project Proposals where the Applicant:

- either:
 - o has an Australian Business Number (ABN); or
 - o is a First Nations organisation or a Not-For-Profit organisation (as defined in the Glossary);
- has the capacity to enter into a legally binding agreement; and
- is not an entity listed in section 4.3.

Applications must include evidence of the Applicant's entity type for eligibility and co-contribution purposes as follows:

- Businesses must provide a current ABN. Prospective Applicants can find out how to register for an ABN by visiting: [Register for an Australian Business Number \(ABN\) | business.gov.au](#)
- First Nations organisations must provide evidence that they meet the definition of an 'Aboriginal Community-Controlled Organisation' (ACCO) or other 'Aboriginal and Torres Strait Islander organisation' as set out in the [National Agreement on Closing the Gap](#) such as an Indigenous Corporation Number (ICN), evidence of Office of the Registrar of Indigenous Organisations (ORIC) registration and/or a declaration that the Applicant is a Traditional Owner or that the organisation is at least 51 per cent owned or controlled by Indigenous persons or the Indigenous Enterprise has 50 per cent Indigenous ownership.
- Not-for-profits must provide evidence of their not-for-profit status such as current Australian Charities and Not-for-profits Commission's (ACNC) Registration, or Constitutional documents and/or Articles of Association that demonstrate the not-for-profit character of the organisation.
- Local councils in 'very remote' and 'remote' locations and other 'low rate-based councils' will be verified using the Australian Bureau of Statistics' Remoteness Structure and ratio of Financial Assistance Grant to Net Rate Income, as per the lists and methodologies at Appendices A and B, and do not need to provide separate evidence that they qualify for reduced co-contributions.

Failure to provide the required evidence may result in an Application being deemed ineligible or assessed for eligibility against the highest co-contribution category (i.e. at least 50 per cent of total project costs).

4.3 Who is not eligible to submit Project Proposals to Lead Agencies?

A Lead Agency may not apply for funding in respect of Project Proposals where:

- the Applicant or a delivery partner is an organisation included on the National Redress Scheme's website on the list of 'Institutions that have not joined or signified their intent to join the Scheme' (www.nationalredress.gov.au), or
- the Applicant is:
 - o an [Australian Government body](#) (including government business enterprises) or other entity that is wholly funded by the Australian Government
 - o an individual
 - o an overseas resident/organisation, or
 - o any entity type not included in section 4.2.

With the exception of organisations included on the National Redress Scheme's list of 'Institutions that have not joined or signified their intent to join the Scheme', any individual or entity may partner on a project led by

an eligible Applicant provided minimum co-contribution requirements are not met from Australian Government funding/funded sources (see section 3.1.2).

5 What the funding can be used for

5.1 Eligible funding activities

To be eligible projects must:

- have the primary purpose of increasing understanding of natural disaster impacts, building resilience to future natural disasters and/or reducing natural disaster risk, in line with the DRF's objectives (see section 2)
- be risk informed, aligned with plans and priority targeted, in accordance with the DRF's Investment Principles (see section 2)
- target one or more eligible natural hazard types (see section 5.1.1)
- involve one or more eligible activity types in the built, social, natural and/or economic domains (see section 5.1.2)
- deliver 'enduring benefits' (as defined in the Glossary) for a community or communities at risk of being affected by future natural disasters, in an eligible location (see section 5.2)
- meet requirements for eligible expenditure (see section 5.3), minimum project values (see section 3.1), co-contributions (see section 3.1) and maximum project duration (see section 3.2), where applicable

and must not:

- have commenced activities for which Commonwealth funding is being sought, or be completed, before Implementation Plans are endorsed
- have received Commonwealth funding from other sources to undertake the same activities
- be 'business as usual' as defined in the Glossary.

5.1.1 Eligible hazard types

Project activities can target any, or multiple, Natural Hazards, including:

- Bushfire (including any unplanned or uncontrolled fire affecting natural, cultural, industrial and residential landscapes).
- Flood (including coastal floods/coastal inundation, riverine floods, and flash floods).
- Cyclone (including cyclones, ex-tropical, and sub-tropical cyclones, and low pressure areas).
- Thunderstorm (including electrical storms and downbursts).
- Precipitation related hazards (including acid rain, blizzards and hail, but excluding drought).
- Wind related hazards (including tropical and subtropical storms, and tornados).
- Earthquake (including earthquake triggered hazards not listed below).
- Landslide (including avalanches, mud flows and rock slides).
- Other geohazards (including rock falls and sinkholes).
- Marine hazards (including storm surges and tsunamis).
- Terrestrial heatwave (a marked warming of the air, or the invasion of very warm air, over a large area that usually lasts from a few days to a few weeks, including extreme heat).
- Marine heatwave (temperatures being warmer than 90 per cent of the previous sea surface temperature observations at the same time of year over a 30-year period, for at least five days in a row).
- Extreme cold (including periods of marked and unusual cold weather).
- Air quality (including dust storms, sandstorms, pollen storms, and smoke).
- Environmental degradation (including coastal erosion, salinity, and sea level rise).
- Volcanic (including volcanic hazards and volcanic triggered hazards).

- Space weather (including geomagnetic storms, solar storms and meteorite impacts).

Drought,⁵ biological and virological (including biosecurity) hazards, and cyber-attacks are ineligible, however, projects which increase resilience in these areas are not excluded if they primarily target eligible natural hazards.

5.1.2 Eligible activity types and domains

Projects must fall into at least one of the following activity types and at least one of the domains listed below.

Activity types	Notional funding allocation
1. Investment in grey infrastructure 2. Investment in green-blue infrastructure (including nature based solutions) 3. Investment in social infrastructure 4. Investment in natural hazard monitoring infrastructure	\$138M
5. Development of business cases and/or feasibility studies for future infrastructure (including investigation, modelling, concept planning and detailed design activities) 6. Projects that support a better understanding of risk, through a better evidence base to understand and raise awareness of risk – to improve understanding of natural hazards and their potential impacts over time (i.e. disaster risk assessments and frameworks) 7. Projects that deliver risk reduction plans at the community, regional and state levels to mitigate identified risks and impacts 8. Projects that strengthen representational and inclusive decision making by developing or improving governance networks and communities of practice, including the development and/or alignment of resilience and risk reduction strategies 9. Adaptation projects that improve land use planning and development practice projects, including but not limited to updating land use planning instruments and building codes 10. Projects, including social services and networks, that build the capacity and capability of businesses, community sector organisations and/or at-risk communities to improve their preparedness and resilience to the impacts of future natural hazards 11. Projects that enable and incentivise private investment in disaster risk reduction	\$59M

⁵ The Australian Government's [Future Drought Fund](#) provides \$100 million each year to support initiatives that build drought resilience.

Domains*

1. Built domain – Those human-made assets that underpin the functioning of a community. Examples include: buildings and other structures, cities and towns and utility networks.
2. Social domain – The relationships connected by networks of communication. Examples include: individuals, families and common interest groups that form whole communities, health and wellbeing, social welfare services, social capital, emergency services.
3. Natural domain – Encompasses the natural and cultural resources of the community. Examples include: ecosystems, coasts, heritage, water resources and land.
4. Economic domain – The system whereby the affected community's material and service needs are met through appropriate labour and employment, business development, land use, financial resources, and interaction with the broader economy. Examples include: insurance institutions, private sector, financial institutions, public sector.

* Definitions and examples drawn from the [Community Recovery Handbook](#), [Australian Disaster Recovery Framework](#) and the [National Climate Resilience and Adaptation Strategy 2021-2025](#).

Where a project spans multiple activity types and/or domains, the Application must identify one primary activity type and one primary domain that best describe the project. Applications may also identify one or more secondary activity types and/or domains that describe other project components.

Where a project has potential co-benefits (that is, benefits that go beyond the intended risk-reduction, resilience or knowledge outcomes of a project, such as broader benefits for insurance affordability or availability), these should be identified in the Application and supported by evidence (e.g. insurance impact estimates and/or detailed engineering specifications). NEMA may seek independent advice from relevant experts (e.g. insurance sector representatives) to inform the Panel's assessment of any claimed co-benefits.

For project activity types 1 to 4:

- Investment in infrastructure may include construction of new infrastructure or expanding or upgrading existing infrastructure with the primary purpose of reducing disaster risk or increasing resilience to future natural disasters, but cannot include standard capital works such as maintenance (including repairs) and renewal of roads, buildings, drainage networks, telecommunications, open spaces and other existing assets (see 'business as usual' definition in Glossary).
- Large-scale infrastructure that will deliver enduring disaster risk mitigation, resilience and safety benefits for communities is a key focus for Round Three. This includes projects such as the construction of flood levees, sea walls and drainage basins that seek to significantly reduce natural disaster risk, impacts and costs (including insurance costs) for communities in the long-term. To support this focus:
 - o \$138 million has been notionally allocated in Round Three for project types 1 to 4 (infrastructure funding stream).
 - o To be eligible and assessed for funding in the infrastructure funding stream, Applications must nominate one of these project types as their primary activity type in the Application form and ensure that the project meets the corresponding definition in the Glossary.
 - o Ideally, projects should be 'shovel ready' at the time schedules are signed.

Examples of projects that are within scope for Round Three include, but are not limited to:

- Built domain projects:
 - o Constructing or upgrading hazard mitigation infrastructure (e.g., levees, dykes, artificial reefs) including both grey and green-blue infrastructure.
 - o Reducing risk and insurance costs in the built environment through resilient construction, retrofitting homes and retrofitting or upgrading public infrastructure.

- o Building or purchasing structures and equipment to meet community needs during a disaster (e.g. shelters).
- o Developing or upgrading natural hazard monitoring and/or early warning systems.
- o Construction of culturally appropriate places and upgrades to remote community infrastructure to support First Nations people in times of disaster.
- Natural domain projects:
 - o Nature-based solutions and environmental resilience initiatives such as sand nourishment on vulnerable coastlines.
- Social domain projects:
 - o Updating and/or creating plans and strengthening governance arrangements for risk reduction, resilience and preparedness (at community, local government or state government level).
 - o Improving understanding of hazards and disaster risk (e.g., hazard mapping, risk assessment)
 - o Improving community resilience and preparedness through education, training and information dissemination.
 - o Preparedness projects that integrate mental health care and needs of CALD communities into future disaster planning.
 - o Supporting local government and community sector organisations to develop social capital, train staff or have materials in place prior to the impact of a natural hazard, including initiatives to support the most at-risk communities and/or cohorts at disproportionate disaster risk.
 - o First Nations-led projects that improve community preparedness for and resilience to the impacts of future hazards.
- Economic domain projects:
 - o Projects that enable and incentivise private investment in disaster risk reduction.

Examples of projects that are out of scope for Round Three include, but are not limited to:

- maintenance and repairs to roads, buildings, drainage networks and other existing infrastructure.
- projects that do not have the primary purpose of reducing natural disaster risk or increasing community resilience to future natural disasters.
- projects that will deliver temporary or short-term (i.e. non-enduring) benefits only.

5.2 Eligible locations

Projects **must** be delivered:

- within the Lead Agency's respective jurisdiction/s or area of operation, except where agreement to delivery in another Australian jurisdiction is sought and provided (i.e. for multi-jurisdictional projects); or
- within the Indian Ocean Territories of Christmas Island and the Cocos (Keeling) Islands.

5.3 Eligible expenditure

Lead Agencies may only spend, and must ensure that Applicants only spend, Australian Government funding provided under the DRF on eligible expenditure incurred on approved project activities as defined in Schedules and Implementation Plans.

To be eligible, the expenditure must:

- be incurred between the project start date and end date, as nominated in the Implementation Plan (required for audit purposes).
- be a direct cost of the project or of DRF program administration (see below and section 3.1.4)
- not be ineligible expenditure as outlined in section 5.4.

Eligible expenditure could include, for example:

- construction and/or procurement of materials, including supply costs, to deliver the project;
- staff (incl. contractor and consultancy) salaries and on-costs, including administration costs such as training, utilities and travel that are directly attributed to the provision of the project;
- writing, reporting, consultation and engagement costs insofar as they are directly relevant to the delivery of the project;
- upgrading existing assets so long as the upgrades meet the intent of the DRF objectives (see section 2) and are not business as usual activities as defined in the Glossary;
- community engagement and communications initiatives directly related to the delivery of the project;
- planning costs;
- reasonable project administration costs incurred by the Applicant, and/or Program Administration Costs incurred by Lead Agencies to administer the DRF in their region (see section 3.1.4).

Escalation costs including expected increases in labour and supply costs should be factored into budgets for each project. Contingency costs to account for unforeseen financial circumstances should also be factored into budgets for each project and be commensurate with the size and complexity of the proposed project. The \$200 million available in 2025-26 is expected to be fully allocated - the Australian Government will not provide further top-up funding or fund project cost overruns.

Project activities for which Commonwealth funding is sought must not commence until the project's Implementation Plan has been endorsed by NEMA and the Lead Agency has an executed funding agreement in place with the Applicant for the project.

5.4 What the funding cannot be used for

Lead Agencies must not spend, and must ensure that Applicants do not spend, Australian Government funding provided under the DRF on ineligible expenditure, including:

- projects that have already received full funding or a commitment of full funding, including projects that have received funding from another source for the same purpose, as articulated in the Application (i.e. 'double-dipping').
- activities that do not have the primary purpose of increasing understanding of disaster impacts, building resilience to future disasters and/or reducing disaster risk
- retrospective costs and costs incurred prior to the Implementation Plan being endorsed
- purchase of land or existing infrastructure and essential services, including the costs associated with sub-division of land
- repair or replacement of existing infrastructure where there is no demonstrated significant increase in benefit
- 'business as usual' activities as defined in the Glossary. Applications must demonstrate why an activity is not 'business as usual'
- wages that are not related to the direct delivery of the funded activities
- costs incurred in the preparation of a grant Application or related documentation
- maintenance of existing machinery or infrastructure, including roads
- costs incurred by Applicants in the preparation of a DRF Project Proposal
- activities conducted outside of Australia
- subsidy of general ongoing administration of an organisation such as electricity, phone and rent
- overseas travel
- interstate travel, where that interstate travel is not undertaken as part of a multi-jurisdictional project (see section 7.2.3)
- the introduction of plants, animals or other biological agents known to be, or that could become, environmental or agricultural weeds and pests, and
- activities undertaken primarily for commercial (profit-generating) purposes.

This list is not exhaustive. Other costs may be ineligible where the Program Delegate determines they do not directly support the achievement of the planned outcomes for the project or that they are contrary to the objectives of the program.

The Program Delegate will make the final decision on what constitutes ineligible expenditure and may impose limitations or exclude expenditure through Schedules and Implementation Plans and/or otherwise by notice to the Lead Agency.

NEMA will **not** support Applications which include activities with the potential to adversely impact on a matter of national environmental significance, including but not limited to activities which fail to be approved under the *Environment Protection and Biodiversity Conservation Act 1999* (Cth).

6 The assessment criteria

All of the following assessment criteria must be addressed for each Project Proposal submitted as part of an Application.

Evidence should be provided to support claims made.

The amount of detail and supporting evidence provided should be relative to the project size, complexity and funding amount requested. Word limits (specified on the Application form) apply to each response.

Applications must achieve a score of at least 50 out of 100 (i.e. be rated suitable or highly suitable) to be considered for funding.

6.1 Criterion One – Contribution to disaster risk reduction, resilience and/or knowledge

Weighted 40 per cent

The Application and Project Proposal must demonstrate this through identifying how the project reduces disaster risk, increases resilience, adaptive capacity and/or preparedness for disasters, and/or contributes to understanding disaster risk.

This must include, at a minimum:

- the natural hazard/s the project is addressing, current and future risks posed to the target community (including consideration of climate change impacts) and how these have been assessed, or if there is limited or no existing hazard or risk information, how the project funding will contribute to increasing understanding of the hazard, level of risk and potential future disaster impacts;
- the benefits the project will deliver for the community during and beyond the term of funding, including the estimated level/s of disaster risk, resilience, and/or understanding prior to and upon conclusion of the proposed project, along with any enduring benefits (as defined in Glossary);
- how the project will avoid and manage the potential for maladaptation including any unintentionally negative social, environmental or economic outcomes; and
- for infrastructure projects, how climate change may impact the investment over its intended lifespan, and how these risks will or may be mitigated.

In addition:

- if the project seeks to improve understanding of natural hazards and disaster risk, the Project Proposal must outline how the new hazard and risk information will be shared with affected communities.
- if there are potential co-benefits associated with the project (i.e. benefits that go beyond intended risk reduction, resilience and knowledge outcomes, such as reduced insurance costs), these should be identified in the Application and supported by evidence.

The evidence provided to support this may include, but is not limited to:

- disaster risk data and modelling
- assessments by relevant experts or industry bodies

- insurance impact estimates and/or detailed engineering specifications to help with assessing any insurance co-benefits.

6.2 Criterion Two – Alignment with national and state/territory/local disaster resilience and risk reduction plans, strategies and frameworks

Weighted 30 per cent

The Application and Project Proposal must demonstrate this through identifying:

- how the project meets one or more of the DRF objectives (see section 2) and aligns with one or more of the priorities, outcomes and/or national actions identified in the Second National Action Plan; and
- how the project aligns with and/or supports delivery of any existing state, territory, local government or community disaster risk reduction or adaptation plans, policies or frameworks, or how the project will develop or contribute to development of these policies, plans or frameworks where they do not currently exist.

The evidence provided to support this may include, but is not limited to:

- relevant state, territory or local plans, policies or frameworks

6.3 Criterion Three – Capacity, capability and resources to deliver the project

Weighted 30 per cent

The Application and Project Proposal must demonstrate this through identifying:

- the Applicant's track record managing similar projects and access to personnel and/or partners with the right skills and experience
- sound project planning to manage and complete the project, which addresses scope, implementation methodology, timeframes, budget, community consultation, and risk management
- robust consultation with and support from local government(s) and/or affected communities, including First Nations communities where relevant (see section 7.3), or compelling reasons for not having consulted
- compliance with relevant legislative requirements, government policies and industry standards, such as:
 - o where Aboriginal and Torres Strait Islander people will be impacted by the project, how the project will ensure cultural safety in any service delivery?
 - o where the project will affect the particular interests of Aboriginal and Torres Strait Islander people, how the project aligns with the National Agreement on Closing the Gap Priority Reforms and/or will contribute to progress against targets?
- readiness to formally commence the project once Implementation Plans are endorsed and ability to deliver the project within the maximum project period
- value with relevant money as defined and having regard to the cost benefit considerations outlined in the Glossary, including but not limited to:
 - o the extent to which the project will contribute to meeting the Program objectives and outcomes.
 - o the nature (new investment vs historical investments) and amount of amount of the co-contribution relative to the amount of Commonwealth funding being sought.
 - o the percentage of costs to be spent on project administration (excluding the Administration Funding provided to Lead Agencies for Program Administration Costs).
 - o risks that the project or Applicant (including any of its partners) poses for NEMA and the Commonwealth.

- o why the project is not able to be funded through other potentially more appropriate sources, where applicable.

In addition, for infrastructure projects, the Application must demonstrate:

- how the infrastructure and benefits of the project will be operated and maintained into the future
- steps taken to get the project ready including:
 - o the status of required regulatory and/or development approvals
 - o project designs and costings
 - o authority from the land or infrastructure owner to undertake the project at the nominated site(s)
 - o funding contributions from all sources.

The evidence provided to support this must include, but is not limited to:

- For all project types:
 - o a clear business case for the proposal, including a project plan, budget and risk management plan commensurate with the size and scale of the project
 - o cost estimates prepared by a quantity surveyor or other relevant professional (e.g. actuarial or accounting advice that verifies project costs are accurate and realistic, ideally less than 12 months old) for projects valued over \$1 million, or quotes or cost estimates prepared by the Applicant (ideally less than 6 months old) for projects valued under \$1 million.

Note: all estimates must include a contingency as a separate line item (minimum of 10 per cent, but consideration of a higher contingency up to 30 per cent for projects in complex or remote delivery environments is recommended).
- In addition, for infrastructure projects:
 - o a cost benefit analysis
 - o copies of relevant designs and approvals (e.g. schematic plans, planning permits, development and building approvals, etc)
 - o evidence that the Applicant either owns the land/infrastructure being built/upgraded upon or has the landowner's permission to use the land/infrastructure.

7 How to apply

It is important that Applicants read and understand these guidelines and any supplementary information or instructions published by NEMA to ensure they understand the requirements for Project Proposals.

These guidelines may be found at [GrantConnect](#) and on [NEMA's website](#). Any alterations and addenda⁶ will be published on both websites. By registering on the [GrantConnect](#) website, you will be automatically notified of any changes to these guidelines.

Applicants should also ensure they read and understand any information or instructions published by Lead Agencies in relation to the process for submitting Project Proposals. Lead Agencies' websites provide

⁶ Alterations and addenda include but are not limited to: corrections to currently published documents, changes to close times for Applications, Questions and Answers (Q&A) documents and Frequently Asked Questions (FAQ) documents

information about the process for submitting Project Proposals in their respective states and territories. A list of Lead Agency contacts for the DRF Program is available on [NEMA's website](#).

Applicants should check these websites regularly for any updates.

7.1 Role of Lead Agencies

Lead Agencies are responsible for coordinating DRF Project Proposals in their respective jurisdictions and will:

- receive DRF Project Proposals from Applicants;
- conduct an initial assessment of DRF Project Proposals and allocate indicative ratings/rankings;
- seek ministerial endorsement of and submit the most competitive DRF Project Proposals as Applications to NEMA for funding in accordance with these Guidelines; and
- if a Project Proposal is successful, administer funding, including managing delivery of projects, making payments to Project Proponents and reporting to NEMA.

As part of their coordinating role, Lead Agencies are expected to:

- share information about the DRF and their processes for receiving Project Proposals as widely as possible with potential Applicants in their jurisdictions via their websites and, where possible, other channels.
- accept Project Proposal submissions from Applicants up until the closing date and time for submissions to state and territory Lead Agencies, irrespective of whether Applicants have participated in any prior state-run expression of interest processes.
- undertake their role in a manner consistent with the probity and privacy requirements set out in section 13 of these Guidelines.
- provide an avenue for Applicants to seek feedback on Project Proposals, including those not submitted to NEMA, noting that NEMA will provide feedback to Lead Agencies on all Applications assessed by the Assessment Panel.

7.2 Submitting Project Proposals to Lead Agencies

Applicants must submit Project Proposals to Lead Agencies.

In most cases, submission will be to the Lead Agency in the state or territory where the project will be delivered (standard Application pathway, see section 7.2.1).

The only exceptions to this are:

- Applicants who have developed Project Proposals for delivery in the Indian Ocean Territories must apply through the Lead Agency for Western Australia (see section 7.2.2).
- Applicants who have developed Project Proposals that involve collaboration and delivery across multiple states and territories must apply through one Lead Agency; this will typically, although not always be, the Lead Agency in the state or territory where the Applicant is based (see section 7.2.3).

Applicants (other than Lead Agencies) **cannot** submit Project Proposals directly to NEMA.

To submit a Project Proposal, Applicants must:

- complete the Project Proposal form issued by the relevant Lead Agency (note: this will be based on a standard Application form developed by NEMA, but may differ slightly between jurisdictions depending on the application system used by each state or territory Lead Agency).
- provide all the information requested by the Lead Agency.
- address all eligibility criteria and assessment criteria set out in these Guidelines.
- include all necessary attachments.
- submit their Project Proposal/s to the relevant Lead Agency by 5:00pm (local time in their jurisdiction) on 16 April 2025.

Applicants should refer to the website of their relevant Lead Agency (Lead Agencies are listed on [NEMA's website](#)) for further details on the Project Proposal form and submission process, noting that requirements may vary by state and territory.

Applicants are responsible for ensuring that their Project Proposal is complete and accurate. Knowingly giving false or misleading information can be a serious offence under the [Criminal Code Act 1995 \(Cth\)](#). NEMA will investigate any false or misleading information and may exclude an Application from further consideration.

If Applicants find an error in their Project Proposal after submitting it to a Lead Agency, they should contact the relevant Lead Agency immediately. Lead Agencies do not have to accept any additional information, or requests to correct/amend Applications after the closing time.

Applicants should keep a copy of their Project Proposal and any supporting documents.

If Applicants need further guidance about the submission process they should contact their relevant Lead Agency in the first instance. Where necessary, Lead Agencies will liaise with NEMA to obtain any further information required.

Applicants may submit multiple Project Proposals, including for similar projects tailored for delivery in different states and/or territories, however separate and unique co-contributions must be provided for each project.

7.2.1 Standard Application pathway

Where a project will be delivered in one state or territory only, Applicants must submit Project Proposals through the Lead Agency in the relevant state or territory. Applicants should refer to the relevant Lead Agency's website for details of their submission process.

Lead Agencies will:

- vet these proposals and undertake quality assurance checks to ensure submissions meet eligibility criteria as outlined in these guidelines and are accurate and complete
- determine an indicative score and rating for each Project Proposal ('Highly Suitable', 'Suitable' or 'Not Suitable') based on the DRF assessment criteria and rating matrix outlined in these Guidelines, noting that:
 - o appropriate mechanisms must be in place to ensure impartiality
 - o only proposals rated 'Highly Suitable' or 'Suitable' can be submitted to NEMA for assessment
- consider Project Proposals against state or territory priorities as outlined in any publicly available disaster plans or strategies and assign each 'Highly Suitable' and 'Suitable' project a priority ranking ('High', 'Medium', 'Low'), noting that the Assessment Panel may take this into account in scoring projects, including against assessment criterion 2.
- submit the most competitive (top rated based on indicative scores) 'Highly Suitable' and 'Suitable' Project Proposals, including their respective ratings and rankings, to NEMA up to the applicable Application cap (see section 7.7).

The Lead Agency must seek the relevant Minister's⁷ endorsement (written agreement) of all Project Proposals submitted to NEMA (see section 7.7.1). This should include endorsement of any co-contributions

⁷ NEMA considers the relevant Minister to be the minister with portfolio responsibility for the agency charged with coordinating and submitting Applications on behalf of that state or territory (the Lead Agency). For the Indian Ocean Territories this is the Australian Government Minister responsible for Territories.

being provided by the Lead Agency, except where in-principle agreement will be provided.

7.2.2 Indian Ocean Territories pathway

Applicants wishing to deliver projects in the Indian Ocean Territories (IOTs) must submit Project Proposals to the Lead Agency for Western Australia.

The Lead Agency for Western Australia will:

- following the close of Project Proposals to Lead Agencies, provide these proposals to the Australian Government Department of Infrastructure, Transport, Regional Development, Communications and the Arts (Department of Infrastructure) for initial assessment
- following receipt of an endorsed list of 'Highly Suitable' and 'Suitable' projects from the Department of Infrastructure, submit these projects and the responsible Australian Government Minister's endorsement to NEMA, noting that IOT projects will not count towards the Application cap for Western Australia
- receive funding for any successful projects (including Administrative Funding – see section 3.1.4) and be responsible for working with Project Proponents to develop Implementation Plans, establish funding agreements, manage payments and report to NEMA.

The Department of Infrastructure will:

- communicate the Round Three grant opportunity in the IOTs
- following the receipt of IOT Project Proposals from the Lead Agency, vet, rate and rank each project following the same process outlined in section 7.2.1
- identify the most competitive (top rated based on indicative scores) Project Proposals from each IOT up to their respective Application caps, and seek endorsement for these proposals from the Australian Government Minister responsible for Territories
- provide the endorsed list of 'Highly Suitable' and 'Suitable' projects along with the Department of Infrastructure's ratings and rankings for these projects to the Lead Agency for Western Australia to submit to NEMA
- inform IOT Applicants of outcomes and pass on feedback from NEMA following the announcement of outcomes.

Any Indian Ocean Territories Project Proposals will not count as part of the Application cap for Western Australia.

7.2.3 Multi-jurisdictional and national project pathway

Multi-jurisdictional and national projects involve collaboration and delivery across multiple (or all) states and/or territories.

Applicants developing these proposals must submit their Project Proposal to:

- the Lead Agency in the jurisdiction that stands to benefit most from the project (i.e. where most activities are to be conducted and/or most funds are to be expended), or
- where jurisdictions stand to benefit equally from a project:
 - o the Lead Agency in the jurisdiction where the Applicant is based provided that jurisdiction is a beneficiary of the project, or
 - o if the jurisdiction where the Applicant is based is not a beneficiary, any one of the Lead Agencies in relevant jurisdictions.

The Applicant is responsible for:

- developing the Project Proposal, including a clear business case, and providing any evidence/attachments required as part of the assessment criteria and under sections 4.2 and 7.6.

- obtaining letters of support from all delivery partners who are contributing financially or in-kind to the project, outlining their respective roles, responsibilities and contributions, and submitting these as attachments to the Project Proposal, noting that:
 - o Lead Agencies need only be named as partners on a Project Proposal where they will be directly contributing to the project, either financially or in-kind.
 - o NEMA will provide a template through Lead Agencies that can be used for this purpose.
- obtaining confirmation in writing from the Lead Agencies in relevant states and territories that they have no objections in principle to the project being implemented in their jurisdictions (i.e. subject to any relevant approvals being obtained), and submitting these as attachments to the Project Proposal, noting that:
 - o the coordinating Lead Agency should be copied in to any confirmation requests and responses for their visibility
 - o NEMA will provide a template through Lead Agencies that can be used for this purpose.

The Lead Agency through which the Applicant is applying (the coordinating Lead Agency) will:

- vet, rate and rank the project following the same process as outlined in section 7.2.1.
- submit the Project Proposal to NEMA provided it is rated 'Highly Suitable' or 'Suitable', noting that multijurisdictional and national projects do not count towards Application caps.
- obtain endorsement (i.e. written agreement) of the Project Proposal from its relevant minister and submit this as part of, and in accordance with, the process at section 7.7.1, noting that:
 - o other states and territories in which the project is being delivered do not need to provide formal ministerial endorsement, however must confirm that they have no objections to the project being implemented in their jurisdictions as outlined above.
- if the project is successful, receive funding for the project (including Administrative Funding – see section 3.1.4) and be responsible for making payments to the Applicant and reporting to NEMA.

These projects will not contribute to the baseline funding or Application cap of any state or territory (see sections 3.1.3 and 7.7).

7.2.4 Joint Project Proposals

The Australian Government recognises that some organisations may want to join together as a group to deliver a project.

In these circumstances, a lead organisation⁸ must be appointed as the Applicant in respect of a Project Proposal.

The Project Proposal and Application must identify all delivery partners for the project, their respective contributions to the project and include a letter of support from each delivery partner (see section 7.6). Each named delivery partner must contribute financially and/or in kind to the project.

Lead Agencies must ensure that successful Applicants have binding arrangements in place with all delivery partners prior to the signing of schedules.

⁸ The lead organisation is responsible for submitting the Project Proposal to the relevant Lead Agency and, if successful, entering into the grant agreement with the Lead Agency.

7.3 Consultation with affected communities

Unless there are compelling reasons for not doing so,⁹ Applicants must have meaningfully consulted with relevant local governments and affected communities, including any affected First Nations communities, before submitting a Project Proposal with a place-based focus.

In addition and in keeping with commitments under the National Agreement on Closing the Gap (see section 7.4), Applicants must have meaningfully consulted with relevant First Nations communities wherever their particular interests are affected by a proposed project (i.e. in ways not felt by the general population), irrespective of whether the project is place-based.

Evidence of any required consultation, or compelling reasons for not consulting in these cases, must be provided as part of the Application and will be taken into account in scoring Applications against assessment criterion 3. Applicants should consider this in development of their Project Proposal.

7.4 National Agreement on Closing the Gap

The National Agreement on Closing the Gap was developed in a genuine partnership between Australian Governments and Aboriginal and Torres Strait Islander peak organisations. The National Agreement sets out ambitious targets and Priority Reforms that change the way governments work to improve outcomes for Aboriginal and Torres Strait Islander people. All projects affecting Aboriginal and Torres Strait Islander people must have cultural safety embedded in any service offering.

The DRF contributes to Closing the Gap (CtG) between Indigenous and non-Indigenous Australians by providing grant funding for activities that address areas of need for Indigenous Australians and align with CtG Priority Reforms. Under Priority Reform Three, governments commit to engaging with Aboriginal and Torres Strait Islander representatives before, during, and after emergencies such as natural hazard events and pandemics to make sure that:

- government decisions take account of the impact of those decisions on Aboriginal and Torres Strait Islander people
- Aboriginal and Torres Strait Islander people are not disproportionately affected and can recover as quickly as other Australians from social and economic impacts.

Lead Agencies should consider how they will ensure the coordination of the DRF in their jurisdiction will align with the CtG Priority Reforms and/or contribute to CtG Targets. Applicants should consider this in project development.

For more information on CtG go to <https://www.closingthegap.gov.au/>

7.5 Accessibility considerations

The [Australian Government's Multicultural Access and Equity Policy](#) obliges Australian Government agencies to ensure their policies, programs and services - including those provided by contractors and service delivery partners - are accessible to, and deliver equitable outcomes for, people from Culturally and Linguistically Diverse (CALD) backgrounds.

Lead Agencies should consider how they will ensure the coordination of the DRF in their jurisdiction will be accessible to people from CALD backgrounds, and Applicants should consider this in project development. For example, communications, projects, activities or events may require the use of professional translating or

⁹ For example, an infrastructure upgrade on land owned by the Applicant, where the Applicant is also the relevant Local Council.

interpreting services in order to communicate with clients who have limited English proficiency. Any costs for translating and interpreting services should be factored into project budgets.

[Australia's Disability Strategy 2021-2031](#) (ADS) is Australia's overarching policy framework that provides national leadership towards an inclusive Australian society that ensures people with disability can fulfil their potential, as equal members of the community. An ADS policy priority is *'disaster preparedness, risk management plans and public emergency responses are inclusive of people with disability, and support their physical and mental health, and wellbeing.'* Lead Agencies and Applicants should consider the ADS and accessibility in development of DRF projects.

7.6 Attachments to the Project Proposal

Applicants must submit the following documents as attachments to their Project Proposals:

- evidence of the Applicant type (e.g. ABN, not-for-profit registration or ORIC registration) for eligibility and co-contribution purposes
- a clear business case for the proposal, including a project plan, budget and risk management plan commensurate with the size and scale of the project
- evidence of consultation or compelling reasons for not consulting, where required under section 7.3.
- cost estimates prepared by a quantity surveyor or other relevant professional (e.g. actuarial or accounting advice that verifies project costs are accurate and realistic, ideally less than 12 months old) for projects valued over \$1 million, or quotes or cost estimates prepared by the Applicant (ideally less than 6 months old) for projects valued under \$1 million.

Note: all estimates must include a contingency as a separate line item (minimum of 10 per cent, but consideration of a higher contingency up to 30 per cent for projects in complex or remote delivery environments is recommended).

- additionally, for infrastructure projects:
 - o a cost benefit analysis
 - o copies of relevant designs and approvals (e.g. schematic plans, planning permits, development and building approvals, etc)
 - o evidence that the Applicant either owns the land/infrastructure being built/upgraded upon or has the landowner's permission to use the land/infrastructure
- additionally, for joint Applications (see section 7.2.4), letters of support from each delivery partner listed in the Application, including:
 - o details of the delivery partner
 - o an overview of how the delivery partner will work with the Applicant and any other delivery partners in the group to successfully complete the project
 - o an outline of the relevant experience and/or expertise the delivery partner will bring to the group
 - o the roles/responsibilities the delivery partner will undertake, and the resources (financial or in-kind) that it will contribute

Note: NEMA will provide a template through Lead Agencies that can be used for this purpose.

- additionally, for multi-jurisdictional and national projects (see section 7.2.3), confirmation in writing from the Lead Agencies in relevant states and territories that they have no objections in principle to the project being implemented in their jurisdictions

Note: NEMA will provide a template through Lead Agencies that can be used for this purpose.

Failure to provide this information may result in a Project Proposal, and any subsequent Application to NEMA that includes the Project Proposal, being ruled ineligible (e.g. if evidence of entity type is not provided) or be taken into account in assessing an Application (e.g. if evidence of consultation, cost estimates or partner support is missing in circumstances where they are required).

Applicants may provide up to eight additional (optional) attachments per project in support of their Project Proposal (e.g. evidence that supports claims made against the assessment criteria). Where optional attachments are provided, Applicants must reference these in their responses to the assessment criteria and identify the document name or attachment number.

For all supporting documents (both mandatory and optional), the amount of detail provided should be commensurate with the project size, complexity and grant amount requested (e.g. greater detail would be expected in the business case and budget for a \$5 million project compared with a \$250,000 project). Individual file sizes cannot be greater than 10MB.

7.7 Submitting Applications for funding to NEMA

Lead Agencies must submit Applications to NEMA through NEMA's online application portal by the published closing date for Applications to NEMA. As noted in section 7.2, Applicants (other than Lead Agencies) must apply through Lead Agencies and cannot submit Applications directly to NEMA.

NEMA will provide Lead Agencies with instructions and guidance on how to apply through NEMA's application portal. An offline Application form will also be made available to Lead Agencies and Applicants (through Lead Agencies) to assist with preparing Project Proposals and Applications.

To ensure that only the most competitive Applications are considered by the Australian Government's Assessment Panel, the number of Applications that each jurisdiction may submit to NEMA has been capped in Round Three per the table below.

Table 1: Lead Agency Application caps for Round Three

Jurisdiction	Maximum number of Applications that can be submitted to NEMA*
Cocos (Keeling) Islands	5
Christmas Island	5
Northern Territory	30
Australian Capital Territory	30
Tasmania	40
South Australia	50
Western Australia	50
Queensland	60
Victoria	60
New South Wales	60

* Application caps take into account the relative populations and number of Applications submitted by each state and territory in previous rounds, as well as the time and resources available to assess Applications from all states and territories.

Guidance on the approach that Lead Agencies are expected to take in determining which Project Proposals to submit to NEMA within their respective caps is provided in section 7.2.1.

For each Project Proposal that Lead Agencies intend to submit, Lead Agencies must:

- complete the online Application form in NEMA's application portal, ensuring that
 - o all information requested in the online form has been entered
 - o responses to all eligibility criteria and assessment criteria have been provided

- o all mandatory and any other supporting documents have been attached (see section 7.6)
- submit the online Application to NEMA via the portal by 5:00pm AEST on 13 June 2025.

Lead Agencies will not be required to submit an overarching cover sheet in Round Three. NEMA will instead collect this information via other means, where needed – for example:

- intention to apply for administrative funding of up to 1.52 per cent of total project amount awarded will be confirmed between NEMA and Lead Agencies via email
- ministerial endorsements are to be submitted to NEMA via email (see section 7.7.1).

Lead Agencies are responsible for ensuring that Applications are complete and accurate. Knowingly giving false or misleading information can be a serious offence under the [Criminal Code Act 1995 \(Cth\)](#). If NEMA considers that false or misleading information has been provided in an Application, the Application may be excluded from further consideration.

If Lead Agencies find an error in an Application after submitting it to NEMA, they should contact NEMA as soon as possible, noting that once the closing time for Applications has passed, the Application is considered final and no changes may be made except in limited circumstances (e.g. correction of an error that does not materially change the Application). The acceptance of any changes after the submission of an Application is at the discretion of the Program Delegate, and may be refused if deemed to be supplementary information, in fairness to other Lead Agencies and Applicants.

NEMA will only accept a late Application where a Lead Agency can demonstrate exceptional circumstances will prevent them from submitting the Application by the closing date. Only the Program Delegate may approve the receipt and consideration of a late Application, and will only do so when it would be fair to allow the Application to be received late. Requests to submit a late Application should be provided to NEMA before the closing date.

Applications may be withdrawn at any time by written notice from the Lead Agency to NEMA at disaster.ready@nema.gov.au.¹⁰

Eligibility and merit will be determined based on the information submitted. As such, unless requested by the Program Delegate or Panel, NEMA will not contact Lead Agencies for clarification on any aspect of an Application, including any suspected errors, missing information, or lack of evidence.

If an Application is ruled ineligible by the Program Delegate, NEMA will advise the Lead Agency in writing and the Application will be excluded from further consideration.¹⁰

If Lead Agencies need further guidance around the Application process or if they are unable to submit an Application online they should contact NEMA at disaster.ready@nema.gov.au in advance of the closing date and time.

Lead Agencies should keep a copy of their Application and any supporting documents.

7.7.1 Ministerial endorsement

The Lead Agency must provide written endorsement (i.e. agreement in writing) from the relevant minister(s) in that state or territory (ministerial endorsement) of the projects submitted to NEMA, including any multi-jurisdictional and national projects it is submitting.

¹⁰ Lead Agencies are not entitled to submit additional projects in place of projects that are withdrawn or found to be ineligible after the closing date and time.

Ministerial endorsement should include the titles and amounts of each of the projects submitted, for ease of reference. Relevant ministerial endorsements can be submitted at the time of Application, but must be submitted by email to disaster.ready@nema.gov.au by no later than **5.00pm AEST 27 June 2025** (i.e. two weeks after the close of Applications to NEMA). Any additional extensions to this must be sought in writing and the decision to grant additional extensions is at the discretion of the Program Delegate.

Any projects that do not receive endorsement from the relevant minister(s) will not be considered further in the assessment process.

7.8 Timing of funding opportunity processes

Applicants may only submit Project Proposals to Lead Agencies, and Lead Agencies can only submit an Application for funding to NEMA, between the published opening and closing dates.

Expected timing for assessment and post-award processes is shown in the table below.

Table 2: Expected timing for assessment and post-award processes

Activity	Timeframe*
Initial rating and ranking of Project Proposals by Lead Agencies	April 2025 to June 2025
Assessment of Lead Agency Applications by the Australian Government	June 2025 to September 2025
Outcome announcements	From late September/early October 2025
Schedules signed and funding delivered to Lead Agencies	Late 2025
Implementation Plans endorsed and payments to Applicants from Lead Agencies. Projects formally commence.	From early 2026

* This timeline is provided as a guide only and subject to change. While every care will be taken to expedite the time from announcement to payment, Applicants should be aware that they may not receive funding for several months or more after announcement.

NEMA expects that Lead Agencies will be able to formally commence projects as soon as Implementation Plans are endorsed, or as otherwise agreed through those Plans.

7.9 Questions during the application process

Applicants developing Project Proposals should direct their enquiries to the Lead Agency in their state or territory.

Lead Agencies should direct questions to NEMA through: disaster.ready@nema.gov.au. NEMA aims to provide responses to questions within three (3) working days. If applicable, answers to questions will be posted in the Frequently Asked Questions on NEMA's website: www.nema.gov.au.

Please note that questions related to Round Three Applications should be submitted early in the application process to ensure they can be appropriately actioned prior to the Application deadline.

8 The grant selection process

8.1 Assessment of Applications

8.1.1 Eligibility and compliance checks

NEMA will first review all Applications submitted by Lead Agencies against the co-contribution requirements and eligibility criteria in sections 3, 4 and 5, and for compliance with the evidence and Application requirements in sections 6 and 7.

The Program Delegate will be the final decision maker on eligibility and compliance, and may:

- seek advice from Australian Government agencies and/or the Assessment Panel where that advice is needed to reach a determination
- review eligibility rulings at any point in the assessment process up to the signing of schedules.

Ineligible Applications will be excluded from further consideration in the assessment process. Applicants will be notified by Lead Agencies if an Application relating to their Project Proposal is ruled ineligible.

Instances of non-compliance with section 6 and 7 requirements will be flagged with the DRF Assessment Panel for consideration in its assessment of Applications against the assessment criteria (e.g. failure to provide the required cost estimates for an infrastructure project may result in the project receiving a lower score against assessment criterion 3).

For probity reasons, NEMA is unable to provide advice or rulings on the eligibility or compliance of Project Proposals prior to Application submission.

8.1.2 Interdepartmental and external advice

Concurrent with eligibility and compliance checks, relevant Australian Government agencies and business areas within NEMA will be engaged to provide advice on the following matters:

- any other Commonwealth funding that has been provided or sought for each project (i.e. double-dipping);
- whether projects could potentially be funded through other more appropriate sources; and
- any other information (i.e. sensitivities) that would support the Panel in its deliberations.

Where needed, NEMA may also seek advice on any claimed co-benefits (i.e. insurance cost benefits) or other matters related to Applications from external sources, including other Commonwealth entities and non-government entities (where real or perceived conflicts of interest can be managed), to inform the Assessment Panel's assessment of Applications.

All parties who provide advice in this process will be required to perform their duties in accordance with the DRF probity plan, including the completion of conflict of interest and confidentiality forms before receiving Application details.

8.1.3 Competitive merit assessment

Applications that meet the eligibility criteria will be assessed for merit against the assessment criteria, including consideration of value with relevant money, by a DRF Assessment Panel (the Panel). Funding recommendations will then be determined by the Panel taking into account merit and other relevant considerations, including Investment Principle 4 which requires the Panel to consider equity and diversity, as outlined below.

NEMA will establish and chair the Panel, comprising members agreed by the Program Delegate.

The Chair of the Panel will be responsible for chairing panel meetings, overseeing the operation of the panel and supporting the established standards of probity, including management of conflicts of interest.

Panel members may be drawn from relevant Australian Government agencies and advisory bodies with expertise in disaster risk reduction and resilience across the four domains. The Panel may also include First Nations representatives and infrastructure experts to provide specialist advice in these areas, where needed.

An independent probity advisor will be appointed by NEMA to provide probity advice, briefings and support to the Program Delegate and Panel.

Prior to Panel assessment commencing, NEMA will provide the Panel with background information, a probity briefing including the DRF probity plan and forms, and details of the assessment process including an assessment framework.

All Panel members must also sign and return conflict of interest and confidentiality forms provided as part of the probity briefing, and read all other briefing material before commencing their assessment.

The Panel will consider eligible Applications in two stages, as outlined below.

1. Preliminary (independent) assessment:

- i. Each Panel member including the Chair will be assigned a subset of Applications to independently score against the three assessment criteria. In undertaking this step:
 - Application assignments will take into account Panel members' disclosed interests and respective areas of expertise and availabilities.
 - NEMA will endeavour to obtain a consistent number of independent assessments (ideally, at least three) for each Application. However, where this is not possible (due, for example, to timing, workload, conflict of interest or other constraints), a minimum requirement of two Panel member assessments per Application will apply.
 - NEMA will flag any interdepartmental and external advice received during the pre-assessment stages, along with any compliance (e.g. evidence) or eligibility concerns identified by NEMA, for Panel members to consider and advise on, as needed.
 - Panel members will be required to provide a score out of 10 for each criterion, which will be adjusted for each criterion's weighting to give a total score out of 100, and to provide brief comments justifying their scores.
 - Panel members may take into account the priority rankings ('High', 'Medium' or 'Low') assigned by Lead Agencies in scoring projects against assessment criterion 2.
 - Panel members may ask NEMA to seek clarification or additional information from Lead Agencies in order to resolve an ambiguity or inconsistency within an Application provided it will not materially change the nature of the Application or cause unfairness to other Applicants.
- ii. The total scores for each Application will then be averaged and standardised to generate a preliminary overall score and rating in accordance with Table 3 below.
- iii. Based on these overall scores and ratings, a preliminary ranked list will be generated by NEMA for the Panel to consider in stage 2. In preparing this list, NEMA will:
 - check that the minimum number of assessments per Application have been provided and, if the minimum hasn't been reached, seek to identify alternative Panel members to review and score those Applications ahead of the Panel meeting or flag those Applications for the Panel to score as a whole during the Panel meeting.

- identify any outlier scores (i.e. where Panel members' total scores for an Application differ by 30 points or more) and unresolved queries raised by Panel members during preliminary assessment, and flag these for discussion during the Panel meeting.
- identify the least-competitive Applications (bottom 20 per cent of Applications based on preliminary overall scores) and move these to a separate Not For Further Consideration (NFFC) list.
- check for any Applications not on the NFFC list that received a total score of less than 50 (i.e. 'Not Suitable/Not Recommended' rating) from any one or more individual Panel members, and flag these for discussion at the Panel meeting.

Table 3 – Application rating matrix

Rating Title	Description
Highly Suitable (average score across the three assessment criteria of 80 or more out of 100)	An excellent Application that demonstrates strong alignment with the DRF assessment criteria. The project has clearly articulated with well-defined objectives and scope, and is supported by strong evidence (qualitative and/or quantitative) to demonstrate the project will achieve its aims. Risks to project success may be present, but the Application has identified mitigation strategies and controls to manage the risk.
Suitable (average score across the three assessment criteria of between 50 and 79 out of 100)	A good Application that demonstrates alignment with the DRF assessment criteria. The project has sound objectives and is supported by evidence (qualitative and/or quantitative) to demonstrate its positive impact. Risks to project success may be present, but the Application has identified mitigation strategies and controls to manage the risk.
Not Suitable/ Not Recommended (average score across the three assessment criteria of less than 50 out of 100)	An unsatisfactory response with uncertainty as to the project's relevance, feasibility and/or likely impact, including inadequate links to the DRF's Objectives and value with relevant money considerations. May contain significant risks that prevent the project from succeeding.

2. Final (Panel meeting) assessment:

Following the completion of preliminary assessment, the Panel will meet to finalise Application scores and to agree on funding recommendations as follows:

- Conflicts of interest – the Chair will identify any Panel members who have previously identified conflicts of interest with Applications, and invite panel members to disclose any further interests. The Program Delegate will provide advice on the management of any conflicts (e.g. members with high conflicts of interest may be asked to leave the room during the Panel's discussion of conflicted Applications).

- ii. Scoring quorum – the Chair will confirm that all eligible Applications have received a consistent number of assessments (ideally three, but at least two, Panel member assessments per Application). Any projects that have not achieved a scoring quorum will be reviewed and scored by the Panel as a whole during the meeting.
- iii. Least competitive Applications – the NFFC list will be presented to the Panel. Panel Members will be given the opportunity to discuss Applications on the NFFC list by exception (i.e. those with outlier scores or which Panel members have specifically requested be discussed) and to agree on final scores. Following this process, Applications that remain in the bottom 20 per cent based on final scores will not be considered further in the assessment process unless notional funding allocations (e.g. \$138 million for infrastructure projects), baseline funding guarantees or equity and diversity requirements (Investment Principle 4) under the DRF Guidelines cannot be met. Should this occur, the Panel may select and recommend Applications from the NFFC list to meet these allocations and requirements, but only where projects satisfy all eligibility requirements and achieve a minimum rating of 'Suitable' through the Panel assessment process.
- iv. Most competitive Applications – a preliminary ranked list of the most competitive Applications (top 80 per cent of Applications ranked by preliminary overall scores) will be presented to the Panel. Members will be given the opportunity to discuss these Applications by exception (i.e. those with outlier scores, those that received a score of less than 50 out of 100 from one or more Panel members, or those which Panel members have specifically requested be discussed) and to agree on final scores.
- v. Funding recommendations – a provisional set of funding recommendations will be presented to the Panel based on final scores, with the highest scoring Applications within each funding stream provisionally 'recommended for funding' up to the notional funding amount for each stream (i.e. \$138 million for infrastructure projects and \$59 million for other projects). The Panel will then review and may adjust these recommendations taking into account relevant considerations and requirements as follows:
 - baseline and administrative funding allocations for states and territories to support equitable distribution and Program Administration Costs (see sections 3.1.3 and 3.1.4).
 - Investment Principle 4, which requires the Panel to consider equity with respect to the types of projects, the appropriateness of the geographic and thematic split of projects, and relative benefit per capita (population impact), in acknowledgement that the DRF is national in scope with a variety of project activity types. 'Equity' does not mean an equal split of funding.
 - any national interest, financial, legal, regulatory, governance or other issue or risk that is identified during any due diligence processes conducted in respect of each project.
 - state and territory priority rankings assigned by Lead Agencies.
 - the intended objectives and outcomes of the Program, including any focus areas for the Round Three.

In undertaking its assessment and developing funding recommendations, the Panel:

- will consider whether Applications provide value with relevant money as part of assessment criterion 3, including the extent to which project plans, budgets and other documentation demonstrate that projects will contribute to meeting Program objectives and outcomes.
- may group Applications, including by funding stream, activity type, hazard type or by Lead Agency.
- may recommend partial funding for projects following discussion with the Lead Agency (through NEMA) to determine whether the project is capable of proceeding without full funding. In this case, NEMA will negotiate project and funding details with the Lead Agency through the Schedule negotiation process.
- may recommend more or less money than the notional funding allocations be awarded to projects in either stream, provided a clear justification exists (e.g. insufficient suitable Applications in a particular stream or there is a need to fund additional projects from one stream in order to meet baseline funding guarantees) and the total of all funding recommendations and associated Administrative Funding does not exceed the funding envelope for Round Three (\$200 million).
- may, at the conclusion of the Panel assessment process, recommend that any residual funds across the two streams be combined and used to partially or fully fund one or more other suitable projects in either stream, taking into account their final scores, Investment Principle 4 and any stated focus areas for the round.
- will aim to reach a consensus on final scores and funding recommendations. Where this is not possible, the Chair (or acting Chair) of the Panel will have the final say, but dissenting views will be recorded in the reasons for the relevant recommendations.

A quorum of more than 50 per cent of Panel members, including the Chair (or acting Chair), must be present for the meeting. For Applications where the Chair is conflicted or otherwise unavailable, the Assistant Chair will act in the role. Where multiple conflicts arise, other Panel members may be called on to act as Chair.

Throughout the meeting, minutes capturing key discussion points, decisions (including reasons) and recommendations will be recorded.

Following the meeting, NEMA:

- may seek additional advice and recommendations from the Panel in relation to any matters outstanding at, or that arise following, the conclusion of the Panel meeting.
- will prepare a Panel Assessment Report, which will make funding recommendations to the Coordinator-General (or their delegate) in accordance with these Guidelines, for endorsement by Panel Members.

Based on the endorsed Panel Assessment Report, NEMA's Coordinator-General (or their delegate) will recommend projects to the Minister for funding approval. The Coordinator-General may delegate to an Australian Government official the responsibility to make recommendations to the Minister regarding any funding allocations to projects under the DRF, in accordance with the DRF Act. This includes delegating decisions to the Program Delegate.

8.2 Who will approve DRF funding?

In accordance with the DRF Act, the Minister for Emergency Management is responsible for deciding which projects to fund. In making these decisions, the Minister:

- may take into account the findings of the Panel, in conjunction with any other advice or recommendations provided by NEMA,
- is not bound by the notional funding allocations set out in these Guidelines and may decide to award more or less funding to projects in either stream, within the total funding envelope for the Round, and
- will exercise their responsibilities under the *Public Governance, Performance and Accountability Act 2013* (PGPA Act) to confirm the expenditure would be a proper use of relevant money.

The Minister's decision is final in all matters, including:

- the approval of the funding;
- the funding amount to be awarded; and
- the terms and conditions of the Schedule.

Projects may be approved for full or partial funding from the DRF. Any funding shortfall either due to the funding approved or by the budget being exceeded during the life of the project is the responsibility of the Lead Agency. Successful Lead Agencies may request in writing a reduction in scope for a project in the event only partial funding is approved.

If funds become available prior to the signing of schedules, for example due to project withdrawals or changes, NEMA may recommend to the Minister that any available funds be reallocated to other projects.¹¹ Matters that may be taken into account in recommending other projects include, but are not limited to, their suitability as determined by the Assessment Panel, Investment Principle 4 and any stated focus areas for the round.

The Minister will be the final decision maker on these matters.

9 Notification of Application outcomes

NEMA will advise Lead Agencies and the Department of Infrastructure of Application outcomes in writing under embargo, pending the Minister's official announcement. Lead Agencies and the Department of Infrastructure will be permitted to share this information with Applicants on an embargoed basis.

Any specific conditions attached to funding will be recorded in schedules.

9.1 Feedback on Applications

Written feedback on Applications will be provided by NEMA to Lead Agencies.

Lead Agencies are responsible for passing feedback from NEMA to Applicants except for the Indian Ocean Territories.

IOT Applicants will be provided feedback through the Department of Infrastructure.

10 Successful Applications

10.1 Schedules (funding agreements)

Following the Minister's decision, and after Lead Agencies have been notified of the Minister's decision on projects to be funded and the quantum of funding allocated, Schedules will be developed under the [Federation Funding Agreement – Environment](#) between the Australian Government and each relevant state or territory government (the **Schedule**).

The Schedule and associated Audit and Reporting Framework will detail the project delivery, reporting and milestone requirements, and other relevant considerations.

The Schedule between Western Australia and the Australian Government will cover any successful projects that are to be delivered in the Indian Ocean Territories (Project Proponents of projects to be delivered in the

¹¹ Recommended projects may not be in the same state or territory as withdrawn projects.

Indian Ocean Territories will be required to enter into a separate funding agreement with the Lead Agency for Western Australia).

The Schedule will include any funds being provided for administration of DRF projects in a state or territory (up to 1.52 per cent of the total amount awarded).

The Schedule will state:

- the total funding amount to be paid, exclusive of GST
- any financial contributions jurisdictions or Applicants or any other third party will make per project
- any in-kind contributions jurisdictions or Applicants or any other third party will make will make per project, and
- any Administrative Funding being provided to Lead Agencies.

The Schedule must be finalised before any payments of Commonwealth funds are made. NEMA is not responsible for any expenditure incurred until the Schedule is finalised and executed and the Implementation Plan is endorsed. If Lead Agencies choose to start projects, or give Applicants permission to start projects, before they have an executed Schedule and endorsed Implementation Plan, they do so at their own cost and risk.

Once Schedules are finalised (co-signed), the Minister has the authority to agree amendments to Schedules, project scope and project timeframes, where requested in writing by the responsible state or territory minister. Lead Agencies should discuss any required amendments with NEMA in the first instance.

This may include agreement to extending project timeframes beyond the maximum project duration where the Minister considers that there are reasonable grounds, or costs unexpectedly exceed the indicative budget at the time of application. The Minister may choose to delegate authority to amend project scope and project timeframes (including to the Program Delegate) where the matter/s have no financial impacts. The Minister will have complete discretion to accept or refuse amendments to the Schedule.

10.2 How we pay the funding

Once the Schedule has been finalised, the Australian Government Treasury will transfer the funding allocation to each successful Lead Agency as a single payment through the legislated and normal monthly payment mechanisms.

Lead Agencies will be responsible for making payments to Project Proponents in accordance with endorsed Implementation Plans, and must ensure that binding agreements that enable Lead Agencies to meet their obligations under these Guidelines and the Schedules are in place with Project Proponents prior to paying them DRF funds.

Successful Lead Agencies will be required to report how the funding has been spent in accordance with the reporting milestones outlined in the Schedule.

The Government of Western Australia will receive funding for any successful projects that are to be delivered in the Indian Ocean Territories, and will be required to transfer these funds to the Applicant.

10.3 Implementation Plans

Implementation Plans must be provided by Lead Agencies to NEMA as soon as possible in a template provided by NEMA, but no later than two months after the commencement of the relevant Schedule. A Lead Agency should discuss with NEMA as soon as possible if it is likely to require additional time to complete an Implementation Plan. Blank templates will be provided as soon as possible after successful projects are announced so that development of Implementation Plans can commence. Templates will be reissued by NEMA immediately after Schedules have been co-signed with final project details included, as agreed in the relevant Schedule.

A separate Implementation Plan must be submitted for all projects under the Schedule and outline how each project will be managed (for Western Australia this includes any successful projects that are to be delivered in the Indian Ocean Territories).

10.4 Project commencement

Project activities funded by the Commonwealth cannot formally commence until NEMA has endorsed the relevant Implementation Plan in writing. The commencement of other project activities (i.e. parts of a project funded from other sources) is at the discretion of Lead Agencies, noting that they do so at their own cost and risk (see section 10.1).

The Australian Government is not responsible or liable for any activities undertaken before an Implementation Plan covering that project is endorsed. This includes the use of Australian Government funds (when provided) to cover retrospective costs, or costs incurred by the Lead Agency, Applicant and/or delivery partners prior to NEMA's endorsement of the Implementation Plan. If in doubt, Lead Agencies should discuss with NEMA before expenditure is incurred on a project.

The Minister may withdraw an offer of funding if project activities for which Commonwealth funding was sought/awarded are commenced or completed before Schedules are co-signed or the relevant Implementation Plan is endorsed.

11 Announcement of funding

The Minister for Emergency Management will make the first announcement about successful projects. A Lead Agency may request to be involved in a joint announcement with the Australian Government.

The Minister may undertake announcements in a staged approach across states and territories, recognising that certain Applications may be more technical in nature and require more comprehensive validation as part of the assessment process.

Once round outcomes have been publicly announced, successful projects will be listed on NEMA website (www.nema.gov.au) as well as on the GrantConnect website.

12 Monitoring and evaluation of projects

12.1 Keeping NEMA informed

Lead Agencies **must** let NEMA know if anything is likely to affect their funded projects as soon as possible.

NEMA needs to know of any key changes to organisations or business activities, particularly if they affect the successful Lead Agency's ability to fulfil the terms of the Schedule, carry on business and pay debts due.

If Lead Agencies become aware of a breach of terms and conditions under the Schedule, they **must** contact NEMA immediately.

Lead Agencies **must** notify NEMA in a timely manner of any public or notable events relating to their projects and provide an opportunity for the Minister or their representative to attend.

12.2 Reporting

NEMA has established an Audit and Reporting Framework for DRF projects, which is published on NEMA's website.

The objectives of the Audit and Reporting Framework are to:

- support Lead Agencies in monitoring the progress and impact of DRF funded projects in their jurisdictions, and in meeting their reporting obligations under the DRF

- direct Lead Agencies to engage the services of an appointed auditor to undertake the assurance activities, and
- inform NEMA's monitoring, reporting and evaluation activities, including providing the Australian Government with reasonable assurance regarding the implementation and expenditure of DRF funded projects and budgets, and the performance of the program overall.

12.2.1 Reporting responsibilities of state and territory Governments

State and territory governments must have systems such as monitoring and evaluation frameworks in place to meet their data collection and reporting obligations outlined in schedules developed under the Federation *Funding Agreement – Environment* (Agreement) between the Australian Government and each relevant state or territory government (Schedule), as summarised below.

Lead Agencies must, and must ensure that Project Proponents, keep detailed and accurate records related to DRF funded projects in accordance with any applicable regulatory or statutory requirements, and in any event for a period of at least five (5) years after the end of the funding period consistent with financial and other record keeping obligations under Australian Government legislation including the *Archives Act 1983* (Cth), the *Public Governance, Performance and Accountability Act 2013* (Cth) and the *Criminal Code Act 1995* (Cth). State and territory governments are encouraged to give consideration to fraud risk, detection and mitigation.

Lead Agencies are expected to submit reports in the manner, within the timeframes, in the format, and containing the information, outlined in the Schedule and the Audit and Reporting Framework, or as otherwise specified by NEMA. Indicative information to be provided in these reports is summarised in this document.

The Australian Government reserves the right to amend or adjust reporting requirements from time to time, as necessary.

If there are any changes proposed to projects or other significant events related to projects during the project period (including but not limited to changes in scope, budget and timeframe), Lead Agencies must notify NEMA noting that Australian Government approval is required for project variations (see section 12.4).

State and territory governments receiving funding for projects under Round Three of the DRF 2025-26 are required to provide the below plans and reports. With the exception of Ad Hoc Reports and Financial Declarations, timeframes for each deliverable will be stated in each state and territory's Schedule. The Program Delegate will be responsible for approving all reports.

1. **Performance Reports** – quarterly reports provided following the formal commencement of projects and encompassing all projects under the Schedule that set out progress against agreed milestones, outcomes and budgets as outlined in the Implementation Plan. Indicative content requirements are included in the Audit and Reporting Framework and a template will be provided by NEMA.
2. **Final Reports** – reports provided following the completion of projects under the Schedule that set out what outcomes have been achieved and total expenditure incurred for each completed project. A template will be provided by NEMA.
3. **Audit Report** – independent audit report encompassing all Material Projects under the Schedule, submitted following the completion of all projects.
4. **Ad Hoc Reports and meetings** – the use of regular reporting is intended to minimise the need for and burden of, ad hoc reporting on Lead Agencies and Project Proponents. However, NEMA may need to ask for updates that are not addressed through regular reporting. These may include detail on how any Administrative Funding provided is being used, interim status reports, details of media events, and information requests from the Australian Government Minister. NEMA may also need to organise meetings to discuss aspects of project implementation – for example any significant delays or difficulties in completing the project; events and announcements related to the project; or assumptions and objectives of the project(s).

Important Notes regarding the Audit Report:

- The Audit Report comprises an important element of our assurance framework designed to ensure that funding has been spent in accordance with the Implementation Plan.
- The Australian Government requires Lead Agencies to appoint an independent registered auditor for this purpose (the auditor may be a state or territory government employee providing they have not been involved in delivery of the DRF).
- The scope of the audit is to cover a subset of projects (Material Projects) under Round Three of the DRF – i.e. those that meet one or more of the following criteria:
 - o Actual start and/or end dates deviate by more than 12 months from the start and end dates originally approved in the Implementation Plan
 - o Project risk rating as set out in the Implementation Plan is 'high'
 - o Total actual expenditure at the conclusion of the project exceeds the originally approved project budget as set out in the Implementation Plan.
 - o Where the total funding amount allocated to the state or territory:
 - is less than \$10 million, only projects that exceed 5 per cent of the state allocation are included
 - is equal to or greater than \$10 million, only projects that exceed 2 per cent of the state allocation are included
 - o Any other project that the Australian Government determines should be included in the audit (note: Lead Agencies should check this with the NEMA before commencing an audit).
- The auditor's opinion is to be based on the total actual expenditure that the state or territory government has set out in the Final Report/s, including any additional costs incurred against each project above the estimated project cost.

12.3 Financial declaration

Lead Agencies may be asked to provide a declaration that the funding was spent in accordance with the Schedule and to report on any underspends of the funding.

In the event where efficiencies or underspends are identified, successful Lead Agencies will need to outline the jurisdiction's approach for determining how to reallocate funds. Subsection 21(4) of the DRF Act provides NEMA's agreement with a successful Lead Agency must include provisions for DRF Funding to be repaid to NEMA where the Lead Agency does not meet a condition of the relevant agreement (see section 10.1)

NEMA will determine whether an amount should be repaid, and if so, how much should be repaid, with regard to the circumstances of each individual matter. The Schedule will set out the circumstances in which the successful Lead Agency must repay amounts to NEMA (see section 10.1).

12.4 Project withdrawals and variations

12.4.1 Prior to signing of Schedules

Projects may need to be withdrawn by Lead Agencies prior to the signing of Schedules – for example if they cannot proceed due to changed circumstances, have already been completed, or they received funding from an alternative source. Lead Agencies should notify NEMA at disaster.ready@nema.gov.au of any withdrawals as soon as possible.

NEMA will only consider changes to awarded projects prior to the signing of Schedules in limited circumstances. These include, but are not limited to:

- minor editorial changes to a project's title or description for media or other purposes
- where the removal or replacement of a delivery partner is necessary due to unforeseen circumstances

- where one or more project components have already been or will be delivered with other funding (e.g. grants awarded since the DRF Application was submitted), requiring a reduction in the DRF project's scope and budget.

NEMA will not normally consider:

- requests to replace a Project Proponent
- changes in scope or budget that would have the effect of either reducing or broadening the project activities and/or outcomes outlined in the original Application to NEMA and assessed by the Panel.

For all such requests, the Lead Agency must:

- detail any proposed change in Project Proponent, delivery partner/s, funding amounts and project scope
- clearly outline the circumstances that have led to and necessitate the change, as well the impacts of the change
- demonstrate how it is feasible for the original objectives and outcomes of the project to be achieved, and that the project still represents value with relevant money, and
- put the request in writing to NEMA at disaster.ready@nema.gov.au within 20 business days of Application outcomes being announced by the Minister.

The Minister will be the final decision maker on whether to approve project changes in accordance Division Two of the DRF Act, unless otherwise delegated by the Minister.

12.4.2 After Schedules have been signed

NEMA recognises that unexpected events may affect a Project Proponent's progress in delivering a project. In these circumstances, Lead Agencies should contact erf.drf.implementation@nema.gov.au regarding post-award variation processes.

12.5 Compliance visits

NEMA may visit project sites during or upon completion of projects to review progress and compliance with Implementation Plans and schedules. NEMA will provide Lead Agencies with reasonable notice of any visit.

12.6 Evaluation

NEMA has established a Monitoring and Evaluation Plan to evaluate the DRF to measure how well the outcomes and objectives of the projects have been achieved to ensure iterative and adaptive learning, informing future Australian Government actions. NEMA will also evaluate the design of the program to ensure experiences and outcomes from earlier rounds inform the development of future rounds and that the program remains fit-for-purpose.

As part of the Monitoring and Evaluation Plan, NEMA will periodically evaluate past rounds. As part of the internal evaluation, NEMA may:

- use information from Applications and reporting (see section 12.2); and
- interview successful Lead Agencies, including downstream partners and local governments.

The Australia-New Zealand Emergency Management Committee (ANZEMC), as the peak government committee responsible for emergency management will be given the opportunity to participate in the internal evaluation process.

12.7 Acknowledgement

The NEMA logo should be used on all public materials related to all projects funded under the DRF. If successful Lead Agencies and/or Project Proponents make a public statement about a project funded under the DRF, NEMA requires them to acknowledge the funding by using the following:

‘This [name of project] received funding from the Australian Government.’

Successful Lead Agencies should nominate a point of contact to liaise with the Australian Government on any media or announcements relating to the DRF. Successful Lead Agencies should notify NEMA and the Minister of Emergency Management’s Office regarding any planned announcements relating to the DRF and each project.

The Minister for Emergency Management will make the first announcement about successful projects. A Lead Agency may request to be involved in a joint announcement with the Australian Government.

12.8 Intellectual property

Lead Agencies must, and must ensure that relevant third parties (including Project Proponents):

- grant the Commonwealth an irrevocable, royalty-free, non-exclusive licence of Intellectual Property rights to the Commonwealth to use, modify, communicate, reproduce, publish, and adapt the Activity Material of funded projects for Commonwealth purposes, except where projects involve Indigenous Cultural and Intellectual Property (ICIP) or another exception has been agreed with NEMA (see process below).
- provide the Commonwealth with a copy of any Activity Material that the Commonwealth needs to use under the licence in the format reasonably requested by the Commonwealth.

These arrangements do not affect ownership of Intellectual Property rights in Existing Material.

Intellectual property rights in Activity Material will generally vest in the Project Proponent.

The Commonwealth may use Reporting Material provided by Lead Agencies as required under the Guidelines for any purpose, including to inform the monitoring and evaluation of the Disaster Ready Fund.

ICIP rights will be respected as Indigenous owned and controlled knowledge, and Activity Material containing ICIP will not be used, modified, communicated, reproduced, published or adapted without express permission from the knowledge-holders.

Other exceptions to the above arrangements may be agreed on a case-by-case basis. These must be requested in writing (including a detailed justification and alternative Intellectual Property proposal) through NEMA no later than two weeks after outcome announcements and, where agreed by the Commonwealth, will be recorded in Implementation Plans.

13 Probity and Privacy

The Australian Government is committed to ensuring that Application assessment and selection processes under the DRF are fair and impartial, performed according to these DRF Guidelines, incorporate appropriate safeguards against fraud and corruption, unlawful activities and other inappropriate conduct and are otherwise consistent with relevant legislation.

These DRF Guidelines may be updated from time-to-time by NEMA. When this happens the revised guidelines will be published on [GrantConnect](#) and [NEMA’s website](#). Lead Agencies will be advised in writing of changes to the Guidelines within 10 business days of the changes having been approved by the Minister.

Lead Agencies, Applicants and Project Proponents should be aware of obligations under the [National Anti-Corruption Commission Act 2022](#), noting that under the Act the conduct of Commonwealth grant recipients may fall within the Commission’s jurisdiction [see <https://www.nacc.gov.au/resource-centre/nacc-fact-sheets>].

13.1 Enquiries and feedback

All complaints and any questions Applicants have about a Lead Agency's assessment of Project Proposals must be directed to the relevant Lead Agency.

Lead Agencies may raise questions and complaints about decisions on Applications with NEMA in writing by email to disaster.ready@nema.gov.au.

If Lead Agencies or Applicants do not agree with the way a complaint is handled by NEMA, they may take the complaint to the [Commonwealth Ombudsman](#). The Ombudsman will not usually consider a complaint unless the matter has first been raised directly with NEMA.

The Commonwealth Ombudsman can be contacted on:

Phone (Toll free): 1300 362 072

Email: ombudsman@ombudsman.gov.au

Website: www.ombudsman.gov.au

13.2 Conflict of interest

Any conflicts of interest could affect the performance or integrity of the DRF. There may be a conflict of interest, or perceived conflict of interest, if, for example, a person:

- has a professional, commercial or personal relationship with a party who is able to influence the Application selection process, such as an Australian Government official or member of an external committee (including the Panel)
- has a relationship with, or interest in, an organisation which is likely to interfere with or restrict a Lead Agency from carrying out the proposed activities fairly and independently, or
- has a relationship with, or interest in, an organisation from which they will receive personal gain because the organisation receives some form of benefit (for example, funding) under the DRF.

Lead Agencies will be asked to declare, as part of their Application, any perceived or existing conflicts of interests or that, to the best of their knowledge, there is no conflict of interest.

If Lead Agencies later identify an actual, apparent or perceived conflict of interest, they must inform NEMA in writing immediately at disaster.ready@nema.gov.au.

Conflicts of interest for Australian Government staff must be declared in accordance with the [Australian Public Service Code of Conduct](#) (Section 13(7) of the [Public Service Act 1999](#) (Cth)). Panel members and other officials including the decision maker (the Minister) must also declare any conflicts of interest.

13.3 Fraud

Lead Agencies and Project Proponents must have appropriate frameworks in place to manage the risk of Fraud in relation to DRF funded projects. These safeguards must contain appropriate fraud prevention, detection, investigation and reporting processes and procedures.

If Lead Agencies or Project Proponents become aware of:

- (a) any Fraud in relation to the performance of DRF funded projects; or
- (b) any other Fraud that has had or may have an effect on the performance of DRF funded projects,

they must report the matter to NEMA and all appropriate law enforcement and regulatory agencies.

NEMA may, at its discretion, investigate any Fraud or claims of Fraud in relation to any project. By entering into funding agreements Lead Agencies agree to co-operate and provide all reasonable assistance at their own cost with any such investigation.

13.4 Privacy

NEMA treats personal information according to the [Privacy Act 1988](#) (Cth) and the [Australian Privacy Principles](#). This includes letting individuals know:

- what personal information we collect
- why we collect personal information
- how we use personal information, and
- who we give personal information to and why.

Personal information can only be used or disclosed to someone else for the primary purpose for which it was collected, unless an exemption applies.

The Australian Government may also use and disclose personal information that it obtains in connection with the DRF and an Application for funding as part of any other Australian Government business or function. This includes:

- disclosing grant information including details about Lead Agencies, Applicants, Project Proponents and delivery partners on GrantConnect and NEMA's website as required for reporting purposes and giving information to the Australian Taxation Office for compliance purposes.
- sharing information with other Australian Government entities for purposes including government administration, research or service delivery, according to Australian laws.
- sharing project information with government and non-government bodies for the purpose of seeking expert advice to inform the assessment of projects.

By submitting an Application, Lead Agencies warrant that they have obtained privacy consents from relevant individuals for the use of their personal information in a manner consistent with these Guidelines.

In accordance with section 26A of the DRF Act, NEMA will publish an annual report that details financial decisions made in the previous financial year. The annual report will include, but not be limited to, amounts paid and payable under grants and/or other arrangements as well as the details of successful and unsuccessful Applications (where written agreement to the latter is provided by Lead Agencies).

As part of the Application, Lead Agencies must declare their ability to comply with the *Privacy Act 1988* (Cth) and the Australian Privacy Principles, as if they were an agency for the purposes of that Act and impose the same privacy obligations on officers, employees, agents and subcontractors that they engage to assist with the activity, in respect of personal information collected, used, stored, or disclosed in connection with the activity. Accordingly, Lead Agencies must not do anything, which if done by NEMA would breach an Australian Privacy Principle as defined in the Act.

13.5 Confidential information

Other than any information available in the public domain, Lead Agencies agree not to disclose to any person, other than NEMA, any confidential information relating to the DRF, without NEMA's prior written approval. The obligation will not be breached where Lead Agencies are required by law or Parliament to disclose the relevant information or where the relevant information is publicly available (other than through breach of a confidentiality or non-disclosure obligation).

NEMA may, at any time, require a Lead Agency to arrange for a Lead Agency's employees, agents or subcontractors to give a written undertaking relating to non-disclosure of our confidential information in a form considered acceptable by NEMA.

NEMA will keep any information in connection with the Schedule confidential to the extent that NEMA is satisfied it meets all of the three conditions below:

1. the Lead Agency has clearly identified the information as confidential in the Application and explain why NEMA should treat it as confidential;

2. the information is commercially sensitive; and
3. revealing the information would cause unreasonable harm to the Lead Agency or someone else (including an Applicant).

NEMA will not be in breach of any confidentiality obligation if the information is disclosed to:

- the Panel, other expert advisors engaged by NEMA and Australian Government employees and contractors to help NEMA administer or manage the DRF effectively;
- employees and contractors of NEMA so NEMA can research, assess, monitor and analyse programs and activities;
- employees and contractors of other Australian Government agencies for any purpose, including government administration, research or service delivery;
- other Australian Government, state, territory or local government agencies in DRF reports and consultations;
- the Auditor-General, Ombudsman, Privacy Commissioner, or National Anti-Corruption Commission;
- the responsible Minister or Parliamentary Secretary; or
- a House or a Committee of the Australian Parliament.

13.6 Freedom of information

All documents in the possession of the Australian Government, including those about the DRF, may be subject to the [Freedom of Information Act 1982](#) (Cth) (**FOI Act**).

The purpose of the FOI Act is to give members of the public rights of access to information held by the Australian Government and its entities. Under the FOI Act, members of the public can seek access to documents held by the Australian Government. This right of access is limited only by the exceptions and exemptions necessary to protect essential public interests and private and business affairs of persons in respect of whom the information relates.

All Freedom of Information requests must be referred to the Freedom of Information Coordinator in writing.

By mail: Freedom of Information Coordinator
National Emergency Management Agency
PO Box 6500
Canberra ACT 2602

By email: FOI@nema.gov.au

14 Glossary

Term	Definition
Activity Material	Any Material, other than Reporting Material, created or developed by Lead Agencies, Project Proponents or a third party as a result of funded project activities and includes any Existing Material that is incorporated in or supplied with the Activity Material.
Adaptation	The process of adjustment to actual or expected climate change and its effects. In human systems, adaptation seeks to moderate or avoid harm or exploit beneficial opportunities. In some natural systems, human intervention may facilitate adjustment to expected climate and its effects. Includes adaptation for natural hazards, vulnerability, exposure risk and capacity to respond to natural hazards.
Administrative Funding	Funding provided by the Australian Government to Lead Agencies to support Program Administration Costs. This funding cannot be used for

project administration costs incurred by Project Proponents or for costs related to the preparation or facilitation of DRF Applications.

Applicant	An eligible entity that develops and submits a DRF Project Proposal to a Lead Agency for consideration and possible submission to NEMA. A Lead Agency may also be an Applicant.
Application	A Project Proposal submitted by a Lead Agency to NEMA.
Assessment criteria	The specified principles or standards that Project Proposals must address and against which Applications will be judged.
Assessment Panel	The expert panel established by NEMA to ensure the success of the DRF through impartial assessment of Applications against the assessment criteria and development of evidence-based recommendations for the Minister.
Assessment process	The method used to select projects to fund under the DRF in accordance with these Guidelines.
Audit Report	The audit report required to be undertaken by Lead Agencies upon completion of all projects in each round in accordance with the <i>DRF Audit and Reporting Framework</i> .
Business as usual activities	Standard capital works or recurrent essential services of Commonwealth, state, territory or local government bodies that the responsible body would ordinarily be expected to undertake with internal funding such as maintenance (including repairs) and renewal of roads, buildings, drainage networks, telecommunications, open spaces and other existing assets. Investments in new assets/services or asset/service enhancements (i.e. expansions or upgrades) that deliver additional and/or wider resilience or risk reduction benefits to a community will generally not be considered business as usual for the purposes of these Guidelines.
Co-contributions	The co-contribution (either financial or in-kind) provided by the Lead Agency, Applicant and/or delivery partners to match or supplement funding sought from the Australian Government under the DRF.
Cohorts at disproportionate disaster risk	Includes but is not limited to: • children and young people; • culturally and Linguistically Diverse (CALD) communities; • First Nations communities; • LGBTQIA+ community; • migrant and refugee communities; • people over the age of 65; • people with a disability; • those experiencing homelessness, unemployment or poverty; • women.
Coordinator-General	The accountable authority of the National Emergency Management Agency.

Decision maker	The person who makes a decision to award Australian Government funding. The <i>Disaster Ready Fund Act 2019</i> (Cth) mandates the decision maker for funding as the Australian Government Minister responsible for emergency management.
Delivery partner	A third-party entity that will collaborate with an Applicant or Project Proponent to deliver, or deliver aspects of, successful DRF projects.
Department of Infrastructure	The Australian Government Department of Infrastructure, Transport, Regional Development, Communications and the Arts which facilitates the delivery of state-type services to Australia's non-self-government territories (including the Indian Ocean Territories).
Disaster Ready Fund	The Disaster Ready Fund (DRF) is provided for under the <i>Disaster Ready Fund Act 2019</i> (Cth), with operational guidance provided in the Disaster Ready Fund Program Guidelines (DRF Guidelines). The DRF provides up to \$200 million annually from 1 July 2023 to build resilience to, prepare for, or reduce the risk of future disasters, or build the long-term sustainability of communities that are at risk of being affected by a future disaster.
Disaster Ready Fund Act 2019 (Cth) (the DRF Act)	The legislation that established the Disaster Ready Fund.
Disaster	For the purposes of these Guidelines, Disaster is defined as a serious disruption of the functioning of a community or a society at any scale due to natural hazards interacting with conditions of exposure, vulnerability and capacity, leading to one or more of the following: human, material, economic and environmental losses and impacts. The terms Disaster and Natural Disaster are used interchangeably throughout the Guidelines.
Disaster risk	The potential loss of life, injury, or destroyed or damaged assets caused by a disaster, which could occur to a system, society or a community.
Disaster risk reduction	Disaster risk reduction is aimed at preventing new disasters, reducing existing disaster risk and managing residual disaster risk, all of which contribute to strengthening resilience and therefore work toward the achievement of sustainable development.
Eligibility criteria	The mandatory criteria which must be met to qualify for funding under the DRF. Assessment criteria apply in addition to eligibility criteria.
End date	The expected date that the project must be completed, within the maximum project delivery timeframe (from date Implementation Plan is endorsed) and when all performance reporting and final milestone payments for all projects funded within a state or territory have been satisfied.
Endorsement	Written agreement from the relevant minister in a state or territory to the projects to be submitted by a Lead Agency to NEMA, including any multi-jurisdictional projects the Lead Agency is coordinating. This should include agreement to any co-contributions being provided by the state or territory government.

Enduring benefits	Outcomes that are tangible, sustainable, and build resilience or reduce disaster risk in the long-term.
Existing Material	Material developed independently of the DRF funded activity that is incorporated in or supplied as part of Reporting Material or Activity Material.
Federation Funding Agreement – Environment	An agreement between the Australian Government and the states and territory governments under the Federation Funding Agreements (FFA) Framework.
First Nations organisation	An 'Aboriginal Community-Controlled Organisation' (ACCO) or other 'Aboriginal and Torres Strait Islander organisation' as defined in the National Agreement on Closing the Gap . To be eligible for DRF funding, organisations must provide evidence demonstrating that they meet one of these definitions.
Fraud	Fraud means dishonestly obtaining a benefit, or causing a loss, by deception or other means, and includes alleged, attempted, suspected or detected fraud.
Funding Shortfall	Project funding required that exceeds the funding allocated to a project under the Program. A funding shortfall will not be met by the Australian Government and is the responsibility of the Lead Agency
Green-Blue Infrastructure	For the purposes of this Program, Green-Blue Infrastructure is infrastructure that reduces risk of hazards for a particular community or communities, by delivering a strategically planned network of natural and semi-natural areas with other environmental features designed and managed to deliver a wide range of ecosystem services. It incorporates green spaces (or blue if aquatic ecosystems are concerned) and other physical features in terrestrial (including coastal) and marine areas. This includes, for example but not limited to, mangrove reforestation, greenways along floodplains or nature planning for heat management.
Grey Infrastructure	For the purposes of this Program, Grey Infrastructure involves engineered assets that reduce the risk or impact of natural hazards for a particular community or communities. This includes, for example, levees or cyclone shelters.
Implementation Plan	Lead Agencies must develop Implementation Plans in discussion with Project Proponents for all projects under the Schedule and outline how each project will be managed (for Western Australia this includes any successful projects that are to be delivered in the Indian Ocean Territories).
Indian Ocean Territories (IOTs)	The external territories of Christmas Island and the Cocos (Keeling) Islands , collectively known as the Indian Ocean Territories. The Australian Government, through the Department of Infrastructure, Transport, Regional Development, Communications and the Arts, facilitates the delivery of state-type services to Australia's non-self-government territories.

Indigenous Cultural and Intellectual Property or IICIP	Refers to the rights of Australia's First Nations (Aboriginal and Torres Strait Islander) peoples to their heritage and incorporates traditional knowledge, traditional cultural expression, performances, cultural objects, human remains and tissues, the secret and sacred material and information, and documentation of First Nations peoples' heritage in all forms of media.
In-kind co-contribution	A non-financial co-contribution to project costs.
In-principle co-contributions	Co-contributions which are pending formal approval from the internal governmental or organisation approval process for securing funding.
Jurisdictions	The six states and two mainland territories of Australia.
Lead Agency	One government agency in each state and territory (jurisdiction) that has been nominated to coordinate and vet Project Proposals, submit Applications to NEMA and administer funded projects, on behalf of its jurisdiction. The Lead Agency may also develop DRF projects, and for these projects is also considered the Applicant. A list of Lead Agencies is published on NEMA's website.
Local council	The decision-making body of a local government established by or under a law of a state or territory of Australia.
Maladaptation	An adaptation that does not succeed in reducing vulnerability but increases it instead, including where intervention in one location or sector could increase the vulnerability of another location or sector.
Material	Includes documents, equipment, software (including source code and object code versions), goods, information and data stored by any means including all copies and extracts of them.
Mitigation	The lessening or minimising of the adverse impacts of a hazardous event.
Multi-jurisdictional project (or national project)	A project that involves collaboration and delivery across two or more Australian states and territories (including national projects).
National Disaster Risk Reduction Framework (NDRRF)	Developed by the Australian Government and endorsed at the Council of Australian Governments meeting held on 13 March 2020, the Framework outlines the strategic priorities, drivers for action and guiding principles for national disaster risk reduction activities. It sets out the foundational work required nationally across all sectors, to reduce disaster risk, minimise new disaster risk, and deliver better climate and disaster risk information.
National Emergency Management Agency (NEMA)	Referred to in this Program Guidelines as 'NEMA'. NEMA is the Australian Government agency with responsibility for preparing for and coordinating the Australian Government's response to disasters, across all hazards.
Natural hazard	A natural process or phenomenon that may or may not cause loss of life, injury or other health impacts, property damage, social and economic disruption or environmental degradation.

Natural hazard monitoring infrastructure	For the purposes of these Guidelines, natural hazard monitoring infrastructure refers to infrastructure assets and networks for detecting, monitoring and reporting on natural hazards that better prepare a particular community or communities for future disasters. Examples include, but are not limited to, early warning systems that improve the safety of communities.
Nature-based solutions	Actions to protect, sustainably manage and restore natural or modified ecosystems that address societal challenges effectively and adaptively, simultaneously providing human well-being and biodiversity benefits. In the context of this Program, nature-based solutions refers to actions to protect, sustainably manage, conserve and restore natural or modified ecosystems to reduce disaster risk, with the aim to achieve sustainable and resilient development.
Not-for-profit organisation	An organisation that is prohibited under its governing rules or documents from distributing profits or assets to its members, owners or manager. Examples include, but are not limited to, charities and a range of community service organisations that are conducted neither for the profit nor the gain of their individual members.
Per capita	By or for each person. The Panel may consider a project's relative benefit per-capita.
Place-based	Place-based approaches focus on addressing the needs of a particular location by leveraging existing programs and/or filling gaps in service delivery.
Preparedness	Measures to ensure that, should an emergency occur, communities, resources and services are capable of coping with the effects; the state of being prepared.
Prevention	Measures to eliminate or reduce the incidence or severity of emergencies (including disasters).
Program (or DRF)	The 'Program' is the Disaster Ready Fund (DRF), administered by NEMA.
Program Administration Costs	The direct costs incurred by Lead Agencies in administering funded DRF projects, including but not limited to coordinating and submitting the monitoring, reporting and auditing of funded projects.
Program Delegate	A manager within NEMA with the responsibility for the program. The Program Delegate for the Program is NEMA's Assistant Coordinator-General, Resilience and Community Programs Branch.
Project Proponent	An Applicant that has been successful in securing DRF funding.
Project Proposals	Proposals for potential DRF projects that are submitted to Lead Agencies by Applicants for consideration and possible submission to NEMA.
Relevant minister	A minister with portfolio responsibility for a Lead Agency charged with coordinating and submitting Applications on behalf of that state or territory. The relevant minister must endorse projects in their jurisdiction

	that will be submitted to NEMA. For the Indian Ocean Territories the relevant minister is the Australian Government Minister responsible for territories.
Reporting Material	All performance, final and ad hoc reports which Lead Agencies are required to provide to the Commonwealth for the purposes of keeping the Commonwealth up-to-date with the performance of funded project activities, and includes any Existing Material that is incorporated in or supplied with the Reporting Material. Reporting Material does not include any reports on the outcomes of the project, or reports that are the key outputs of the project, which are instead Activity Material.
Resilience	The ability of a system, community or society exposed to hazards to resist, absorb, accommodate, adapt to, transform and recover from the effects of a hazard in a timely and efficient manner, including through the preservation and restoration of its essential basic structures and functions through risk management.
Schedules	A bilateral agreement or funding agreement between the Australian Government and state and territory governments under the Federation Funding Agreement – Environment.
Second National Action Plan	The Second National Action Plan to implement the National Disaster Risk Reduction Framework as released by the National Emergency Management Agency in August 2023.
Sector/s	All sectors of society including government, industries, business, not-for-profit, communities and individuals.
Social infrastructure	For the purposes of this Program, social infrastructure is comprised of the buildings and physical spaces that facilitate the delivery of social services and support the quality of life and wellbeing of communities. These include, for example, construction of places for community support or to address community needs in times of disaster. Social projects that do not involve investment in infrastructure as defined above (e.g. projects focused purely on service delivery or networks) may be eligible under other non-infrastructure activity types (e.g. activity type 10).
Start date	The expected start date for the project, once the Implementation Plan has been endorsed by NEMA.
The Minister	The Australian Government Minister for Emergency Management.
The Minister responsible for Territories.	The Australian Government Minister for Infrastructure, Transport, Regional Development and Local Government, whose overall portfolio responsibilities include Australia's non-self-governing territories.
Underspend	Funds remaining from the actual cost of a project under the Program, which, at project completion as per the relevant Schedule have not been expended.

Value with relevant money

Value with relevant money is a judgement based on the Application representing an efficient, effective, economical and ethical use of public resources and determined from a variety of considerations.

Assessing value with relevant money involves consideration of the relevant financial and non- financial costs and benefits of each Project Proposal including, but not limited to:

- the quality of the Project Proposal and activities;
- fitness for purpose of the Project Proposal in contributing to and achieving Program objectives;
- if the absence of funding is likely to prevent Program outcomes being achieved; and
- any relevant risks to NEMA, for example, rising from the Lead Agency's relevant experience and performance history.

Appendix A – Councils in ‘very remote’ and ‘remote’ locations

The following list of Councils is based on ABS remoteness classification data.

State	Council
New South Wales	Bogan Shire Council Bourke Shire Council Brewarrina Shire Council Carrathool Shire Council Central Darling Shire Council Cobar Shire Council Coonamble Shire Council Lachlan Council NSW Crown Lands (as the local council equivalent for Unincorporated NSW (Far Western Region)) Walgett Shire Council
Northern Territory	Alice Springs Town Council Barkly Regional Council Belyuen Community Government Council Central Desert Regional Council Coomalie Community Government Council East Arnhem Regional Council Katherine Town Council MacDonnell Regional Council Roper Gulf Regional Council Tiwi Islands Regional Council Local Government Association of the Northern Territory Inc (as the local council equivalent for Unincorporated NT) Victoria Daly Regional Council Wagait Shire Council West Arnhem Regional Council West Daly Regional Council
Queensland	Aurukun Shire Council Balonne Shire Council Barcaldine Regional Council

State	Council
	Barcoo Shire Council
	Blackall-Tambo Regional Council
	Boulia Shire Council
	Bulloo Shire Council
	Burke Shire Council
	Carpentaria Shire Council
	Cloncurry Shire Council
	Cook Shire Council
	Croydon Shire Council
	Diamantina Shire Council
	Doomadgee Aboriginal Community Council
	Etheridge Shire Council
	Flinders Shire Council
	Hope Vale Aboriginal Shire Council
	Kowanyama Aboriginal Shire Council
	Lockhart River Aboriginal Shire Council
	Longreach Regional Council
	Mapoon Aboriginal Council
	Mckinlay Shire Council
	Mornington Shire Council
	Mount Isa City Council
	Murweh Shire Council
	Napranum Aboriginal Shire Council
	Northern Peninsula Area Regional Council
	Palm Island Aboriginal Council
	Paroo Shire Council
	Pormpuraaw Aboriginal Shire Council
	Quilpie Shire Council
	Richmond Shire Council
	Torres Shire Council
	Torres Strait Island Regional Council
	Weipa Town Authority
	Winton Shire Council
	Woorabinda Aboriginal Council

State	Council
	Wujal Wujal Aboriginal Council
South Australia	Anangu Pitjantjatjara Inc District Council of Ceduna District Council of Cleve District Council of Coober Pedy District Council of Elliston District Council of Franklin Harbour Kangaroo Island Council District Council of Kimba District Council of Lower Eyre Peninsula Maralinga Tjarutja City of Port Lincoln Municipal Council of Roxby Downs Southern Mallee District Council District Council of Streaky Bay District Council of Tumby Bay Outback Communities Authority (as the local council equivalent for Unincorporated SA) Wudinna District Council
Tasmania	Flinders Council Glamorgan Spring Bay Council King Island Council West Coast Council
Western Australia	Shire of Ashburton Shire of Broome Shire of Bruce Rock Shire of Carnamah Shire of Carnarvon Shire of Coorow Shire of Corrigin Shire of Cue Shire of Dalwallinu Shire of Derby West Kimberley Shire of Dumbleyung

State	Council
	Shire of Dundas
	Shire of East Pilbara
	Shire of Esperance
	Shire of Exmouth
	Shire of Gnowangerup
	Shire of Halls Creek
	Shire of Jerramungup
	City of Karratha
	Shire of Kent
	Shire of Kondinin
	Shire of Koorda
	Shire of Kulin
	Shire of Lake Grace
	Shire of Laverton
	Shire of Leonora
	Shire of Meekatharra
	Shire of Menzies
	Shire of Morawa
	Shire of Mount Magnet
	Shire of Mount Marshall
	Shire of Mukinbudin
	Shire of Murchison
	Shire of Narembeen
	Shire of Ngaanyatjaraku
	Shire of Northampton
	Shire of Nungarin
	Shire of Perenjori
	Town of Port Hedland
	Shire of Ravensthorpe
	Shire of Sandstone
	Shire of Shark Bay
	Shire of Three Springs
	Shire of Trayning
	Shire of Upper Gascoyne

State	Council
	Shire of Westonia
	Shire of Wiluna
	Shire of Wyndham East Kimberley
	Shire of Yalgoo
	Shire of Yilgarn
Indian Ocean Territories	Shire of Christmas Island
	Shire of Cocos (Keeling) Islands

Appendix B – Other councils with low rate bases

The following list of Councils has been determined using the ratio of Financial Assistance Grant to Net Rate Income, based on an average ratio across LGAs of 75 per cent. The higher the ratio the more reliant a council is on a Financial Assistant Grant.

State	Council
New South Wales	Balranald Shire Council
	Berrigan Shire Council
	Bland Shire Council
	Coolamon Shire Council
	Cowra Shire Council
	Edward River Council
	Federation Council
	Forbes Shire Council
	Gilgandra Council
	Glen Innes Severn Council
	Greater Hume Shire Council
	Gwydir Shire Council
	Hay Shire Council
	Junee Shire Council
	Kyogle Council
	Leeton Shire Council
	Lockhart Shire Council
	Murray River Council
	Murrumbidgee Council
	Narrandera Shire Council
	Narromine Shire Council
	Oberon Council
	Temora Shire Council
	Tenterfield Shire Council
	Upper Lachlan Shire Council
	Uralla Shire Council
	Walcha Council
	Warren Shire Council
	Warrumbungle Shire Council
	Weddin Shire Council

State	Council
	Wentworth Shire Council
Queensland	Cherbourg Aboriginal Shire Council Yarrabah Aboriginal Shire Council
South Australia	The Flinders Ranges Council District Council of Karoonda East Murray District Council of Orroroo Carrieton District Council of Peterborough
Tasmania	Central Highlands Council Southern Midlands Council
Victoria	Loddon Shire Council West Wimmera Shire Council
Western Australia	Shire of Beverley Shire of Boyup Brook Shire of Cuballing Shire of Cunderdin Shire of Dowerin Shire of Kellerberrin Shire of Nannup Shire of Pingelly Shire of Quairading Shire of Tammin Shire of Wagin Shire of West Arthur Shire of Wickepin Shire of Wongan-Ballidu Shire of Woodanilling Shire of Wyalkatchem

Annexure 2 – Disaster Ready Fund Round Three Funding Agreements

Annexure 2A – Australian Capital Territory

Disaster Ready Fund Round Three – Australian Capital Territory

FEDERATION FUNDING AGREEMENT – ENVIRONMENT

Table 1: Formalities and operation of schedule

Parties	Commonwealth of Australia (Commonwealth) Australian Capital Territory								
Duration	This Schedule will commence as soon as both Parties sign it and will expire on completion of all projects and performance milestones under the Schedule, in accordance with timeframes outlined in the Program Guidelines and Implementation Plan. The Agreement may be terminated earlier or extended as agreed in writing by the Parties.								
Purpose	This Schedule will support the delivery of projects identified through Round Three of the Disaster Ready Fund (Program), which will increase understanding of, build resilience to and mitigate the impacts of natural disasters on Australian communities across the built, social, natural and economic environments and may also be used to support projects identified under future rounds of the Program in accordance with this Schedule. Funding provided under this Schedule will contribute to the delivery of the projects listed at Attachment A , and support state and territory governments with Program administration as established at Attachment B .								
Estimated financial contributions	The Commonwealth will provide to the Australian Capital Territory an estimated total financial contribution of \$3,883,026.40 (GST exclusive) in respect of this Schedule. The Australian Capital Territory will be responsible for arranging financial and/or in-kind contributions for projects to an estimated total value of \$2,409,118.00, and for Program administration to an estimated total value of \$58,245.40. <table><tr><th>Funding category</th><th>AUD</th></tr><tr><td><i>Estimated*</i> Commonwealth contribution for projects</td><td>\$3,824,781.00</td></tr><tr><td><i>Estimated*</i> non-Commonwealth contributions for projects (1)</td><td>\$2,409,118.00</td></tr><tr><td><i>Estimated*</i> Commonwealth contribution for Program administration (2)</td><td>\$58,245.40</td></tr></table>	Funding category	AUD	<i>Estimated*</i> Commonwealth contribution for projects	\$3,824,781.00	<i>Estimated*</i> non-Commonwealth contributions for projects (1)	\$2,409,118.00	<i>Estimated*</i> Commonwealth contribution for Program administration (2)	\$58,245.40
Funding category	AUD								
<i>Estimated*</i> Commonwealth contribution for projects	\$3,824,781.00								
<i>Estimated*</i> non-Commonwealth contributions for projects (1)	\$2,409,118.00								
<i>Estimated*</i> Commonwealth contribution for Program administration (2)	\$58,245.40								

	<table border="1"> <tr> <td><i>Estimated*</i> Australian Capital Territory contribution for Program administration (3)</td><td>\$58,245.40</td></tr> <tr> <td><i>Estimated*</i> total budget (projects and Program administration)</td><td>\$6,350,389.80</td></tr> </table> (1) = value of all financial and in-kind contributions to be provided by the Australian Capital Territory and third-party project proponents. (2) = In accordance with section 3.1.4 of the Program Guidelines, the Commonwealth contribution for Program administration is up to 1.52 per cent of the total Commonwealth funding awarded to the Australian Capital Territory for projects under Round Three. (3) = In accordance with section 3.1.4 of the Program Guidelines, the Australian Capital Territory is required to match the administrative funding provided by the Commonwealth (either cash or in-kind). *Amounts shown may not add to totals due to rounding.	<i>Estimated*</i> Australian Capital Territory contribution for Program administration (3)	\$58,245.40	<i>Estimated*</i> total budget (projects and Program administration)	\$6,350,389.80
<i>Estimated*</i> Australian Capital Territory contribution for Program administration (3)	\$58,245.40				
<i>Estimated*</i> total budget (projects and Program administration)	\$6,350,389.80				
Related documents	This Schedule should be read in conjunction with the Disaster Ready Fund Round Three 2025-26 Guidelines (Program Guidelines) and the latest version of the Disaster Ready Fund Audit and Reporting Framework (Audit and Reporting Framework) as published on the National Emergency Management Agency's website and amended from time to time. To the extent that this Schedule applies, or is proposed to apply, to a project identified under a future round of the Program, this Schedule should be read in conjunction with the Disaster Ready Fund guidelines applicable to that particular round and references in this Schedule to the 'Program Guidelines' are references to those guidelines (rather than the Disaster Ready Fund Round Three 2025-26 Guidelines) for the purposes of that project.				
Additional terms	Allocation of funds (1) The Parties understand that this Schedule is made in good faith and there is an expectation that funding will be apportioned to projects as shown at <u>Attachment A</u>, and used for Program administration as shown at <u>Attachment B</u>. Implementation Plans (2) Implementation Plans for each project under the Schedule will be developed by the Australian Capital Territory and provided to the Commonwealth for endorsement as soon as possible, but no later than two months after the commencement of this Schedule unless otherwise agreed by the Commonwealth. a. The requirements of the Implementation Plans are set out in the Audit and Reporting Framework, to the extent that they are not inconsistent with the terms of this Schedule. The Commonwealth will review Implementation Plans within four weeks of receipt. Expenditure of Commonwealth funds awarded cannot be				

incurred until the Commonwealth has endorsed the Implementation Plan for that project, in writing.

- d. With written approval from the Australian Capital Territory, project proponents can commence activities that use only a co-contribution referred to in **Attachment A** or do not incur expenditure, prior to the endorsement by the Commonwealth of the Implementation Plan.

The Commonwealth will not be liable, and should not be held as being liable, for any activities undertaken before an Implementation Plan covering that project is endorsed.

Performance monitoring and reporting

- (3) The Parties acknowledge that payments under these agreements would usually be tied to the performance milestones at Table 2 below. In lieu of milestone based payments under this agreement, the Australian Capital Territory commits to honouring the reporting obligations required by this Schedule.
- (4) The frequency and timing of reporting under this Schedule is set out at Table 2: Performance requirements and payment summary
- (5) The content requirements of reporting under this Schedule are set out in the Audit and Reporting Framework, to the extent that they are not inconsistent with the terms of this Schedule.
- (6) The Commonwealth may use the Program Reporting Material provided by the Australian Capital Territory as defined in and required under the Program Guidelines for any purpose, including to inform the monitoring and evaluation of the Disaster Ready Fund.

Third party project proponents

- (7) In line with the Program Guidelines, the Australian Capital Territory may enter into agreements with third party project proponents to support the delivery of projects under this Schedule.
- (8) While third party project proponents are not signatories to this Schedule, the Australian Capital Territory is solely responsible for ensuring third party compliance with the *Disaster Ready Fund Act 2019*, obligations set out in the Program Guidelines, and the terms and conditions of this Schedule.
- (9) Subject to clause 2.c, the Australian Capital Territory can enter into negotiation of funding agreements with third party project proponents prior to the endorsement by the Commonwealth of the relevant Implementation Plans, and must have binding agreements in place with project proponents prior to paying them Commonwealth funds.

Funding Arrangements

- (10) The Commonwealth agrees to provide each state with upfront payment to meet the full approved cost of each project in that state, as set out in **Attachment A**.

Reallocation of project funding within the same jurisdiction approved by Commonwealth

(11) Where:

- a. the final cost of a completed project is less than the approved funding amount shown at **Attachment A** for that project, or
- b. a project under this Schedule is unable to be delivered as intended (and cannot be appropriately scaled or varied to enable its delivery) in accordance with the approved project application or, once endorsed, the Implementation Plan,

any associated Commonwealth funds paid to but not yet spent by the Australian Capital Territory or project proponents for the purposes of that project (referred to as a 'Project Underspend' for the purposes of this Schedule) may be reallocated to:

- c. other existing projects set out in **Attachment A** to this Schedule, where those projects can be appropriately scaled or varied, or
- d. new projects which have been assessed as suitable and representing value for money by the Commonwealth in line with the Program Guidelines and relevant legislative requirements and added to **Attachment A** through variations to this Schedule;

provided that all of the following conditions are met:

- e. there has been no breach of the terms and conditions of this Schedule;
- f. the project for which the reallocated funds will be used is directed towards achieving one or more of the purposes specified in section 20(1A) of the *Disaster Ready Fund Act 2019*;
- g. the project for which the reallocated funds will be used complies with the rules for eligible expenditure under the Program Guidelines (e.g. Commonwealth funds cannot be used to cover project cost overruns); and
- h. the Commonwealth has provided prior written approval of the reallocation, which will not be unreasonably withheld.

Repayment of amounts to the Commonwealth

(12) In accordance with subsection 21(4) of the Disaster Ready Fund Act 2019, the Commonwealth reserves the right to recover an amount provided to the Australian Capital Territory under this Schedule, where:

- a. a Project Underspend has occurred and the Commonwealth has decided not to approve the reallocation of the relevant funds under 11(h) or the conditions for reallocation in clause 11 are otherwise not met;

	or b. the Commonwealth considers, in its absolute discretion, that there has been a breach by the Australian Capital Territory of a condition of this Schedule, including those listed in clause 11. (13) The Commonwealth will determine on a reasonable basis whether an amount should be repaid in relation to clause 12, and if so, how much should be repaid and reasonable timeframe for repayment, with regard to the circumstances of each matter. (14) The Commonwealth will not recover an amount provided under this Schedule where the funds have been expended by the Australian Capital Territory or a project proponent in compliance with the terms and conditions of this Schedule and with the relevant Implementation Plan before being notified of the Commonwealth's intention to recover the relevant amount. Intellectual Property rights (15) The Intellectual Property arrangements set out in section 12.8 of the Program Guidelines will apply to all funded projects unless an exception has been agreed by the Commonwealth and recorded in the relevant Implementation Plan in accordance with those arrangements. (16) The Australian Capital Territory must ensure that binding agreements that give effect to the aforementioned arrangements are in place with project proponents prior to paying Commonwealth funds.
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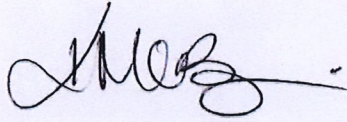
Table 2: Performance requirements and payment summary			
Output/s	Performance milestones	Due Date	Payment
As detailed in each project application and Implementation Plans.	The Australian Capital Territory enters into a funding agreement with the Commonwealth.	Upon signing of this Schedule by both Parties.	\$3,883,026.40
	Commonwealth endorsement of Implementation Plans, submitted by the Australian Capital Territory, for all projects under the Schedule.	Implementation Plans submitted to the Commonwealth for endorsement within two months of the commencement of this Schedule. The Commonwealth will review Implementation Plans within four weeks of receipt.	N/A
	Commonwealth acceptance of Performance Reports, submitted by the Australian Capital Territory, for all projects under the Schedule.	Performance Reports submitted to the Commonwealth quarterly, in line with due dates advised by the Commonwealth, until the completion of all projects under the Schedule.	N/A
	Commonwealth acceptance of Final Reports, submitted by the Australian Capital Territory, for all completed projects under the Schedule.	Final Reports submitted to the Commonwealth no later than six months from the end of the quarterly Performance Report period that the related projects completed in.	N/A
	Commonwealth acceptance of any required financial reporting, submitted by the Australian Capital Territory, in line with the Audit and Reporting Framework for all Projects under the Schedule and any administration funding provided.	Project financial acquittals and Audit Reports (where required) submitted to the Commonwealth no later than six months from the end of the quarterly Performance Report period the related projects completed in.	N/A

		A round-specific financial acquittal must be submitted by the jurisdiction no later than six months from the end of the financial year in which the final project under the Schedule is completed.	
	Commonwealth acceptance of any ad hoc report/s requested.	As specified by the Commonwealth in respect of each request.	N/A
	Commonwealth acceptance of any financial declarations requested.	As specified by the Commonwealth in respect of each request.	N/A

* For the purposes of this Schedule, the following terms have the meanings set out in the Audit and Reporting Framework for the Program: Implementation Plan, Performance Reports; Final Report; Audit Report; Material Projects; Ad Hoc Report; Financial Declaration.

The Parties have confirmed their commitment to this Schedule as follows:

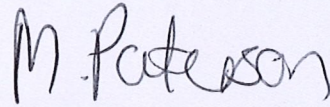
Signed for and on behalf of the
Commonwealth of Australia by



The Hon Kristy McBain MP
Minister for Emergency Management
[Day] [Month] [Year]

30/12/25

Signed for and on behalf of the Australian
Capital Territory



Dr Marisa Paterson MLA
Minister for Police, Fire and Emergency Services
[Day] [Month] [Year]

11/3/26

Details of the Australian Capital Territory Funded Projects

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Australian Capital Territory government sources	Co Contributions from All Other Sources		
DRFR300376	Australian Capital Territory Flash Flood Warning System	ACT Emergency Services Agency	Unincorporated ACT	The Australian Capital Territory experiences high-risk flash flooding in the many creeks that run through the urban area. The project will take existing flood data and leverage state-of-the-art modelling to provide timely, location specific, and relevant warnings to the community. This will build community resilience and	\$421,240.00	\$422,317.00	\$0.00	\$843,557.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Australian Capital Territory government sources	Co Contributions from All Other Sources		
				reduce the risk of flash flooding impact and ensure emergency response is best postured to assist those members impacted by the hazard.					
DRFR300378	Ginninderra, Jerrabomberra and Woolshed Creek catchments flood studies	Environment Planning and Sustainable Development Directorate (EPSDD)	Unincorporated ACT	This Project is to undertake technical assessments of flooding in the Ginninderra, Jerrabomberra and Woolshed Creek catchments. The project will identify flood prone areas for current and future catchment conditions for a range of design	\$652,605.00	\$668,443.00	\$0.00	\$1,321,048.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Australian Capital Territory government sources	Co Contributions from All Other Sources		
				rainfall events. This will include climate change projections as well. The project will also identify effective flood mitigation options and provide insight to appropriate land-use, development, infrastructure, and other information for Emergency Services Agency.					
DRFR300382	Scenario planning for resilient Government and community	Justice and Community Safety Directorate, Security and Emergency	Unincorporated ACT	Workshops will be conducted with community, industry and government to better understand risk associated with	\$644,909.00	\$697,872.00	\$0.00	\$1,342,781.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Australian Capital Territory government sources	Co Contributions from All Other Sources		
		Management Division		complex, concurrent and compounding natural disasters in geographic regions. Geographic overviews of natural disaster risk will be produced. Narrative driven scenario planning sessions will determine capability gaps in current arrangements, with subsequent work to update them, increasing community resilience in the ACT for future disasters. Community consultation will occur prior to publishing					

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Australian Capital Territory government sources	Co Contributions from All Other Sources		
				geographic preparedness documentation.					
DRFR300384	Building Pharmacy Preparedness for Natural Disasters in the ACT	The Pharmaceutical Society of Australia	Unincorporated ACT	This project will equip pharmacists in the Australian Capital Territory with the knowledge, skills, and resources to respond effectively during natural disasters. It includes an accredited training module, a live webinar, and a localised disaster preparedness factsheet. The initiative will strengthen the health system's resilience by	\$176,950.00	\$0.00	\$44,495.00	\$221,445.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Australian Capital Territory government sources	Co Contributions from All Other Sources		
				improving pharmacists' knowledge and capacity to ensure timely access to medicines and essential health services in emergencies.					
DRFR300388	Volunteer Wellbeing for Resilience Project – building capacity and capability of the emergency volunteering workforce.	Volunteering and Contact ACT Limited (Trading as Volunteering ACT)	Unincorporated ACT	The Volunteer Wellbeing for Resilience Project will provide the critical development and delivery of capacity building training for volunteers and volunteer managers in organisations that contribute to disaster recovery efforts. This will	\$139,649.00	\$0.00	\$34,921.00	\$174,570.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Australian Capital Territory government sources	Co Contributions from All Other Sources		
				enhance resilience in the sector by empowering these organisations to provide services using trauma-informed, person-centered approaches that focus on volunteer wellbeing and build a sustainable volunteer workforce.					
DRFR300390	Outdoors Under Pressure	Outward Bound Australia	Western Australia - All; New South Wales - All; Northern Territory - All; Victoria - All;	This project will deliver national disaster resilience support for the outdoor sector through digital tools, professional	\$1,789,428.00	\$0.00	\$541,070.00	\$2,330,498.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Australian Capital Territory government sources	Co Contributions from All Other Sources		
			South Australia - All; Tasmania - All; Queensland - All; Unincorporated ACT	training, risk data collection, and collaboration with emergency services and weather experts. Activities include workshops, resource development, and creation of a risk intelligence platform. The expected outcome is a safer, better-connected outdoor sector with improved ability to anticipate, prepare for, and respond to natural disasters and extreme weather events.					

Details of the Australian Capital Territory Program administration funding

Description how the Australian Capital Territory intends to use administration funding awarded	Cth funding (1.52 per cent of the total Commonwealth funding awarded to the Australian Capital Territory for projects under Round Three)	Co-contribution (from jurisdiction)	Funding conditions
	\$58,245.40	\$58,245.40	Administrative funding can be used by the Australian Capital Territory for costs that directly relate to administering Program rounds for which Commonwealth funding has been delivered. These funds cannot be used for the administration of specific projects (i.e. where the Australian Capital Territory is the project proponent). These funds cannot be used for costs directly related to the preparation or facilitation of DRF applications for future rounds (i.e. for project proposals that have not yet been assessed and funded). The Australian Capital Territory is required to report on the use of administration

Description how the Australian Capital Territory intends to use administration funding awarded	Cth funding (1.52 per cent of the total Commonwealth funding awarded to the Australian Capital Territory for projects under Round Three)	Co-contribution (from jurisdiction)	Funding conditions
			funding in line with the Audit and Reporting Framework. Refer to section 3.1.4 of the Program Guidelines for further detail on these and other conditions.

In accordance with section 3.1.4 of the Program Guidelines, the Australian Capital Territory is required to match the administrative funding provided by the Commonwealth (either cash or in-kind).

Annexure 2B – New South Wales

Disaster Ready Fund Round Three – New South Wales

FEDERATION FUNDING AGREEMENT – ENVIRONMENT

Table 1: Formalities and operation of schedule													
Parties	Commonwealth of Australia (Commonwealth) New South Wales												
Duration	This Schedule will commence as soon as both Parties sign it and will expire on completion of all projects and performance milestones under the Schedule, in accordance with timeframes outlined in the Program Guidelines and Implementation Plan. The Agreement may be terminated earlier or extended as agreed in writing by the Parties.												
Purpose	This Schedule will support the delivery of projects identified through Round Three of the Disaster Ready Fund (Program), which will increase understanding of, build resilience to and mitigate the impacts of natural disasters on Australian communities across the built, social, natural and economic environments and may also be used to support projects identified under future rounds of the Program in accordance with this Schedule. Funding provided under this Schedule will contribute to the delivery of the projects listed at Attachment A , and support state and territory governments with Program administration as established at Attachment B .												
Estimated financial contributions	The Commonwealth will provide to New South Wales an estimated total financial contribution of \$69,342,170.48 (GST exclusive) in respect of this Schedule. New South Wales will be responsible for arranging financial and/or in-kind contributions for projects to an estimated total value of \$35,218,635.71, and for Program administration to an estimated total value of \$1,040,132.56 <table> <tr> <th>Funding category</th><th>AUD</th></tr> <tr> <td>Estimated* Commonwealth contribution for projects</td><td>\$68,302,037.92</td></tr> <tr> <td>Estimated* non-Commonwealth contributions for projects (1)</td><td>\$35,218,635.71</td></tr> <tr> <td>Estimated* Commonwealth contribution for Program administration (2)</td><td>\$1,040,132.56</td></tr> <tr> <td>Estimated* New South Wales contribution for Program administration (3)</td><td>\$1,040,132.56</td></tr> <tr> <td>Estimated* total budget (projects and Program administration)</td><td>\$105,600,938.74</td></tr> </table> (1) = value of all financial and in-kind contributions to be provided by New South Wales and third-party project proponents.	Funding category	AUD	Estimated* Commonwealth contribution for projects	\$68,302,037.92	Estimated* non-Commonwealth contributions for projects (1)	\$35,218,635.71	Estimated* Commonwealth contribution for Program administration (2)	\$1,040,132.56	Estimated* New South Wales contribution for Program administration (3)	\$1,040,132.56	Estimated* total budget (projects and Program administration)	\$105,600,938.74
Funding category	AUD												
Estimated* Commonwealth contribution for projects	\$68,302,037.92												
Estimated* non-Commonwealth contributions for projects (1)	\$35,218,635.71												
Estimated* Commonwealth contribution for Program administration (2)	\$1,040,132.56												
Estimated* New South Wales contribution for Program administration (3)	\$1,040,132.56												
Estimated* total budget (projects and Program administration)	\$105,600,938.74												

	(2) = In accordance with section 3.1.4 of the Program Guidelines, the Commonwealth contribution for Program administration is up to 1.52 per cent of the total Commonwealth funding awarded to New South Wales for projects under Round Three. (3) = In accordance with section 3.1.4 of the Program Guidelines, New South Wales is required to match the administrative funding provided by the Commonwealth (either cash or in-kind). *Amounts shown may not add to totals due to rounding.
Related documents	This Schedule should be read in conjunction with the Disaster Ready Fund Round Three 2025-26 Guidelines (Program Guidelines) and the latest version of the Disaster Ready Fund Audit and Reporting Framework (Audit and Reporting Framework) as published on the National Emergency Management Agency's website and amended from time to time. To the extent that this Schedule applies, or is proposed to apply, to a project identified under a future round of the Program, this Schedule should be read in conjunction with the Disaster Ready Fund guidelines applicable to that particular round and references in this Schedule to the 'Program Guidelines' are references to those guidelines (rather than the Disaster Ready Fund Round Three 2025-26 Guidelines) for the purposes of that project.
Additional terms	Allocation of funds (1) The Parties understand that this Schedule is made in good faith and there is an expectation that funding will be apportioned to projects as shown at <u>Attachment A</u>, and used for Program administration as shown at <u>Attachment B</u>. Implementation Plans (2) Implementation Plans for each project under the Schedule will be developed by New South Wales and provided to the Commonwealth for endorsement as soon as possible, but no later than two months after the commencement of this Schedule unless otherwise agreed by the Commonwealth. - The requirements of the Implementation Plans are set out in the Audit and Reporting Framework, to the extent that they are not inconsistent with the terms of this Schedule. - The Commonwealth will review Implementation Plans within four weeks of receipt. - Expenditure of Commonwealth funds awarded cannot be incurred until the Commonwealth has endorsed the Implementation Plan for that project, in writing. - With written approval from New South Wales, project proponents can commence activities that use only a co-contribution referred to in <u>Attachment A</u> or do not incur expenditure, prior to the endorsement by the Commonwealth of the Implementation Plan. - The Commonwealth will not be liable, and should not be held as being liable, for any activities undertaken before an Implementation Plan covering that project is endorsed. Performance monitoring and reporting

- (3) The Parties acknowledge that payments under these agreements would usually be tied to the performance milestones at Table 2 below. In lieu of milestone based payments under this agreement, New South Wales commits to honouring the reporting obligations required by this Schedule.
- (4) The frequency and timing of reporting under this Schedule is set out at Table 2: Performance requirements and payment summary
- (5) The content requirements of reporting under this Schedule are set out in the Audit and Reporting Framework, to the extent that they are not inconsistent with the terms of this Schedule.
- (6) The Commonwealth may use the Program Reporting Material provided by New South Wales as defined in and required under the Program Guidelines for any purpose, including to inform the monitoring and evaluation of the Disaster **Ready Fund**.

Third party project proponents

- (7) In line with the Program Guidelines, New South Wales may enter into agreements with third party project proponents to support the delivery of projects under this Schedule.
- (8) While third party project proponents are not signatories to this Schedule, New South Wales is solely responsible for ensuring third party compliance with the *Disaster Ready Fund Act 2019*, obligations set out in the Program Guidelines, and the terms and conditions of this Schedule.
- (9) Subject to clause 2.c, New South Wales can enter into negotiation of funding agreements with third party project proponents prior to the endorsement by the Commonwealth of the relevant Implementation Plans, and must have binding agreements in place with project proponents prior to paying them Commonwealth funds.

Funding Arrangements

- (10) The Commonwealth agrees to provide each state with upfront payment to meet the full approved cost of each project in that state, as set out in **Attachment A**.

Reallocation of project funding within the same jurisdiction approved by Commonwealth

- (11) Where:
 - a. the final cost of a completed project is less than the approved funding amount shown at Attachment A for that project, or
 - b. a project under this Schedule is unable to be delivered as intended (and cannot be appropriately scaled or varied to enable its delivery) in accordance with the approved project application or, once endorsed, the Implementation Plan,
 any associated Commonwealth funds paid to but not yet spent by New South Wales or project proponents for the purposes of that project (referred to as a 'Project Underspend' for the purposes of this Schedule) may be reallocated to:

- c. other existing projects set out in Attachment A to this Schedule, where those projects can be appropriately scaled or varied, or
- d. new projects which have been assessed as suitable and representing value for money by the Commonwealth in line with the Program Guidelines and relevant legislative requirements and added to Attachment A through variations to this Schedule;

provided that all of the following conditions are met:

- e. there has been no breach of the terms and conditions of this Schedule;
- f. the project for which the reallocated funds will be used is directed towards achieving one or more of the purposes specified in section 20(1A) of the *Disaster Ready Fund Act 2019*;
- g. the project for which the reallocated funds will be used complies with the rules for eligible expenditure under the Program Guidelines (e.g. Commonwealth funds cannot be used to cover project cost overruns); and
- h. the Commonwealth has provided prior written approval of the reallocation, which will not be unreasonably withheld.

Repayment of amounts to the Commonwealth

(12) In accordance with subsection 21(4) of the Disaster Ready Fund Act 2019, the Commonwealth reserves the right to recover an amount provided to New South Wales under this Schedule, where:

- a. a Project Underspend has occurred and the Commonwealth has decided not to approve the reallocation of the relevant funds under 11(h) or the conditions for reallocation in clause 11 are otherwise not met;
- or
- b. the Commonwealth considers, in its absolute discretion, that there has been a breach by New South Wales of a condition of this Schedule, including those listed in clause 11.

(13) The Commonwealth will determine on a reasonable basis whether an amount should be repaid in relation to clause 12, and if so, how much should be repaid and reasonable timeframe for repayment, with regard to the circumstances of each matter.

(14) The Commonwealth will not recover an amount provided under this Schedule where the funds have been expended by New South Wales or a project proponent in compliance with the terms and conditions of this Schedule and with the relevant Implementation Plan before being notified of the Commonwealth's intention to recover the relevant amount.

Intellectual Property rights

(15) The Intellectual Property arrangements set out in section 12.8 of the Program Guidelines will apply to all funded projects unless an exception

	has been agreed by the Commonwealth and recorded in the relevant Implementation Plan in accordance with those arrangements. (16) New South Wales must ensure that binding agreements that give effect to the aforementioned arrangements are in place with project proponents prior to paying Commonwealth funds.
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Table 2: Performance requirements and payment summary

Output/s	Performance milestones	Due Date	Payment
As detailed in each project application and Implementation Plans.	New South Wales enters into a funding agreement with the Commonwealth.	Upon signing of this Schedule by both Parties.	\$69,342,170.48
	Commonwealth endorsement of Implementation Plans, submitted by New South Wales, for all projects under the Schedule.	Implementation Plans submitted to the Commonwealth for endorsement within two months of the commencement of this Schedule. The Commonwealth will review Implementation Plans within four weeks of receipt.	N/A
	Commonwealth acceptance of Performance Reports, submitted by New South Wales, for all projects under the Schedule.	Performance Reports submitted to the Commonwealth quarterly, in line with due dates advised by the Commonwealth, until the completion of all projects under the Schedule.	N/A
	Commonwealth acceptance of Final Reports, submitted by New South Wales, for all completed projects under the Schedule.	Final Reports submitted to the Commonwealth no later than six months from the end of the quarterly Performance Report period that the related projects completed in.	N/A
	Commonwealth acceptance of any required financial reporting, submitted by New South Wales, in line with the Audit and Reporting Framework for all Projects under the Schedule and any administration funding provided.	Project financial acquittals and Audit Reports (where required) submitted to the Commonwealth no later than six months from the end of the quarterly Performance Report period the related projects completed in. A round-specific financial acquittal must be submitted by the jurisdiction no later than six months from the end of the financial year in which the final project under the Schedule is completed.	N/A
	Commonwealth acceptance of any ad hoc report/s requested.	As specified by the Commonwealth in respect of each request.	N/A
	Commonwealth acceptance of any financial declarations requested.	As specified by the Commonwealth in respect of each request.	N/A

* For the purposes of this Schedule, the following terms have the meanings set out in the Audit and Reporting Framework for the Program: Implementation Plan, Performance Reports; Final Report; Audit Report; Material Projects; Ad Hoc Report; Financial Declaration.

The Parties have confirmed their commitment to this Schedule as follows:

Signed for and on behalf of the Commonwealth of Australia by



The Hon Kristy McBain MP
Minister for Emergency Management

[Day] [Month] [Year]

30/12/25

Signed for and on behalf of New South Wales



The Hon Janelle Saffin MP
Minister for Recovery

[Day] [Month] [Year]

18/02/2026

Details of New South Wales Funded Projects

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From New South Wales government sources	Co Contributions from All Other Sources		
DRFR300220	Narrandera Urban Stormwater Upgrade	Narrandera Shire Council	Narrandera	This project will upgrade the Narrandera urban stormwater system to mitigate the impacts of 1per cent Annual Exceedance Probability (AEP) flood events, such as those experienced in 2022, by: - installation of 1250m of a 3.6 x 1.5m box culvert system in urban Narrandera, including excavation & backfilling of trench, concrete base, inlet and protection works; and - the construction of a stormwater pumpstation	\$14,174,095.00	\$0.00	\$3,543,524.00	\$17,717,619.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From New South Wales government sources	Co Contributions from All Other Sources		
				including the outlet works, mechanical and electrical works.					
DRFR300221	Wyaliba and Weilmoringle Levees Enhancement and Pumping Infrastructure Project	Brewarrina Shire Council	Brewarrina	The Wyaliba township levee and Weilmoringle shop and school area levee are both compromised structurally and require demolition. They will be replaced with new enhanced levee structures with crest heights suitable for protection against the 1 in 100 year flood level. The existing sewerage ponds levee remains structurally sound and will be augmented to achieve a new crest height equivalent to the 1 in 100 year flood level.	\$8,363,700.00	\$0.00	\$929,300.00	\$9,293,000.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From New South Wales government sources	Co Contributions from All Other Sources		
DRFR300222	Disaster preparedness – Building RediCommunities among First Nations communities in Bega Valley, Mehi and Stanley	Australian Red Cross Society	Bega Valley; Moree Plains	Australian Red Cross will deliver the evidence-based RediCommunities program to empower First Nations communities in Bega Valley and Moree Plains to understand local disaster risk and develop and implement a preparedness plan. We will deliver EmergencyRedi workshops and the Pillowcase program to members of the broader community.	\$1,080,000.00	\$0.00	\$270,000.00	\$1,350,000.00	
DRFR300223	Mountains to Sea: Green Blue disaster resilience for NSW North Coast	Workways Australia T/A Envite Environment	Byron; Clarence Valley; Coffs Harbour; Lismore; Richmond Valley	Nature-based ecological restoration along NSW North Coast rivers and coast will rehabilitate natural ecosystems across 43km and 128ha of streambank and coastline, reducing disaster risk and increase resilience to	\$2,657,215.00	\$93,250.00	\$1,130,332.00	\$3,880,797.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From New South Wales government sources	Co Contributions from All Other Sources		
				floods, storms and cyclones. First Nations people will work on Country and contribute knowledge and land management practices. Community capacity to implement nature-based measures will be increased through project engagement allowing benefits to extend over place and time.					
DRFR300225	Iluka Road Raising Project	Clarence Valley Council	Clarence Valley	The project will implement and complete the design and construction for 2.1km of Flood prone section of a vital emergency connection route for the town of Iluka, NSW to emergency services and support. Raising the road	\$3,156,591.92	\$0.00	\$3,156,591.92	\$6,313,183.84	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From New South Wales government sources	Co Contributions from All Other Sources		
				from 1 in 5-year flood to 1 in 100-year flood level.					
DRFR300228	Baryulgil Evacuation Centre and Community Resilience Project	Baryulgil Square Local Aboriginal Land Council	Clarence Valley	Baryulgil Square Local Aboriginal Land Council (LALC) will reduce disaster risk through the Baryulgil Evacuation Centre and Community Resilience Project by clearing bushfire hazards and installing a modular evacuation centre, built off-site, with power, water, internet, and hygiene facilities. A small excavator and tractor will support mechanical clearing around homes, replacing traditional burn-offs due to increased rainfall, flooding, and cyclone activity, enabling safer and more effective hazard reduction.	\$2,017,526.00	\$0.00	\$310,000.00	\$2,327,526.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From New South Wales government sources	Co Contributions from All Other Sources		
DRFR300229	North Wagga Wagga 5% AEP Levee Construction & Third Party Impact Mitigation	Wagga Wagga City Council	Wagga Wagga	In 2024, Council adopted a recommendation from a DCCEEW-funded study to raise the existing North Wagga Levee to provide a 5per cent Annual Exceedance Probability (AEP) level of protection and to improve evacuation routes for the village of North Wagga. Council has completed the detailed survey, Review of Environmental Factors (REF) and is in the process of completing a detailed design. Construction will commence in 2026 and should be completed by the end of 2029.	\$9,100,775.00	\$0.00	\$9,100,775.00	\$18,201,550.00	
DRFR300240	Increasing resilience of two flood impacted	Balranald Shire Council	Balranald	The Oxley Road Upgrade Project will raise two flood-affected sections (1.5 km and 1.3 km) by 1	\$2,452,000.00	\$0.00	\$613,000	\$3,065,000.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From New South Wales government sources	Co Contributions from All Other Sources		
	sections of MR 514 Oxley Road			meter and install culverts at each to reduce flood impacts. These upgrades will improve drainage and ensure year-round access between Oxley and Balranald, supporting emergency services, livestock transport, and local economic activity by minimizing road closures during heavy rain events.					
DRFR300244	NSW Flood Data Portal Accessibility Gateway & Viewer	NSW State Emergency Service	New South Wales - All	This multi-agency program focuses on improving access to flood data. This work focuses on critical NSW Flood Data Portal enhancements including an Accessibility Gateway and Viewer, required to enable users (Emergency Managers, Local Government, industry specialists, and public) to improve	\$2,000,000.00	\$3,624,000.00	\$0.00	\$5,624,000.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From New South Wales government sources	Co Contributions from All Other Sources		
				inclusive decision-making and gain an enhanced understanding of flood risk. It will provide information that will further empower communities and local governments to minimise their flood risk.					
DRFR300248	Bushfire Risk Analysis Implementation Project	Central Coast Council	Central Coast (NSW)	The project forms Stage 2 (or the implementation phase) of Central Coast Council's Bushfire Analysis Project and 5-year Risk Mitigation Program Plan. The project is risk-informed and aims to create new or enhance existing Asset Protection Zones identified within the "Five Focus Areas" as referenced in the Central Coast Bushfire Risk Management Plan. The Focus Areas are	\$749,000.00	\$0.00	\$751,000.00	\$1,500,000.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From New South Wales government sources	Co Contributions from All Other Sources		
				considered areas of elevated bushfire risk on the urban bushland interface.					
DRFR300251	Hawkesbury-Nepean Valley Resilient Homes and Preparedness Program	NSW Reconstruction Authority	Blacktown; Central Coast (NSW); Hawkesbury; Hornsby; Liverpool; Penrith; The Hills; Wollondilly	The Resilience Homes and Preparedness Program will deliver up to 2,000 in-home assessments to the most at-risk properties in the Hawkesbury-Nepean Valley, including recommended resilience measures and personalised evacuation plans. Regional preparedness messaging will also be delivered with support from floodplain councils. This program will improve the resilience of our most at-risk households and raise awareness of regional risk, leading to better	\$2,041,850.00	\$5,534,138.00	\$59,862.00	\$7,635,850.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From New South Wales government sources	Co Contributions from All Other Sources		
				preparedness and safer communities.					
DRFR300254	Protecting our vulnerable people during future disasters	Southcoast Health and Sustainability Alliance (SHASA)	Eurobodalla	A network of Havens in bushfire and heatwave emergencies in the Eurobodalla has been developed by the Southcoast Health and Sustainability Alliance (SHASA) since 2022. The network specifically targets vulnerable populations and complements the Shire's evacuation centres. This project will finalise the network by completing the fit-out of facilities as Havens and integrate them with other emergency shelter options. We will establish ongoing operations, collaboration, and communications	\$552,442.00	\$32,000.00	\$106,161.00	\$690,603.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From New South Wales government sources	Co Contributions from All Other Sources		
				processes, and a community education and information campaign.					
DRFR300258	Cultural Fire: Building Disaster-Ready Communities	Bega Local Aboriginal Land Council	Bega Valley	Our objective is to advocate for the integration of cultural land management practices, such as cultural burning, into the disaster readiness framework along the coastal and urban fringes. Demonstrating the critical role that these practices play in mitigating wildfire risks and enhancing biodiversity, particularly within fragile ecosystems. We will collect evidence alongside scientific monitoring tools showcasing the effectiveness and importance of cultural land management as a	\$175,000.00	\$0.00	\$22,000.00	\$197,000.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From New South Wales government sources	Co Contributions from All Other Sources		
				proactive fire management strategy.					
DRFR300262	Connected and Prepared: Enabling Regional Readiness through the Northern Rivers Community Resilience Alliance	Resilient Lismore	Ballina; Byron; Clarence Valley; Kyogle; Lismore; Richmond Valley; Tweed	This project will deliver a step-change in disaster resilience across the Northern Rivers by supporting at least 60 independent grassroots volunteer-led resilience groups through the Alliance. It tackles a critical, often overlooked gap: the governance systems that make community-led resilience sustainable. Groups will receive tailored support to develop processes, volunteer systems, tools, structures. Aligned with DRF objectives and NSW priorities, the project lays the groundwork for	\$1,502,728.00	\$103,082.00	\$272,600.00	\$1,878,410.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From New South Wales government sources	Co Contributions from All Other Sources		
				scalable, regional disaster preparedness.					
DRFR300269	Holbrook Levee Construction Finalisation	Greater Hume Shire Council	Greater Hume	This project involves completing remaining works on the Holbrook levee construction. Council obtained National Flood Mitigation Infrastructure Program funding (in 2020) however, due to costs of construction exceeding available funding, final section of levee (levee 3) had to be removed from construction contract. Nearing completion, Council is now seeking additional funding to complete all remaining works to finalise the levee. Until completed, Holbrook Community remains at risk of flooding.	\$1,653,600.00	\$0.00	\$413,400.00	\$2,067,000.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From New South Wales government sources	Co Contributions from All Other Sources		
DRFR300271	Raymond Terrace Flood Resilience and Mitigation Project	Port Stephens Council	Port Stephens	Large rainfall events have resulted in numerous flooding events which affect businesses, residential properties and critical infrastructure in Raymond Terrace. The capacity of the Bourke Street flood pump station, which conveys stormwater from behind the levee to the Hunter River, is insufficient to minimise the risk of flooding. An upgrade to the configuration and capacity of the station will improve the communities flood immunity and resilience.	\$1,675,000.00	\$0.00	\$1,675,000.00	\$3,350,000.00	
DRFR300280	Scaling Cultural Burning: Building Healthy	Firesticks Alliance Indigenous Corporation	Bega Valley; Scenic Rim	This project will scale Indigenous-led Cultural Burning across six high-risk sites in SE Queensland and South Coast NSW.	\$6,020,093.00	\$0.00	\$1,236,166.79	\$7,256,259.79	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From New South Wales government sources	Co Contributions from All Other Sources		
	Country Economies for Improved Disaster Resilience			Co-designed with Traditional Owners, it integrates cultural knowledge with ecological, economic, and disaster risk analysis to reduce bushfire impacts, build community resilience, and inform national policy. It supports training, risk planning, and sustainable business models to embed Cultural Burning into long-term disaster preparedness and land management strategies.					
DRFR300284	Care and Prepare Toolkit: supporting Australian school communities' wellbeing	Headspace National Youth Mental Health Foundation Ltd	Northern Territory - All; New South Wales - All; Tasmania - All; South Australia - All; Queensland -	This project will develop and deliver the Care and Prepare Toolkit for Australian primary and secondary school communities to strengthen preparedness for mental health and	\$8,930,422.00	\$0.00	\$2,242,453.00	\$11,172,875.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From New South Wales government sources	Co Contributions from All Other Sources		
	before, during and after natural disasters.		All; Western Australia - All; Victoria - All; Unincorporated ACT	wellbeing impacts of natural disasters, and build resilience in children, young people, and adults. headspace will deliver customised workshops and resources and support schools to implement activities that generate awareness, knowledge, and confidence and build participant capacity to prepare, respond and recover from natural disasters.					

Details of New South Wales Program administration funding

Description how New South Wales intends to use administration funding awarded	Cth funding (1.52 per cent of the total Commonwealth funding awarded to New South Wales for projects under Round Three)	Co-contribution (from jurisdiction)	Funding conditions
	\$1,040,132.56	\$1,040,132.56	Administrative funding can be used by New South Wales for costs that directly relate to administering Program rounds for which Commonwealth funding has been delivered. These funds cannot be used for the administration of specific projects (i.e. where New South Wales is the project proponent). These funds cannot be used for costs directly related to the preparation or facilitation of DRF applications for future rounds (i.e. for project proposals that have not yet been assessed and funded). New South Wales is required to report on the use of administration funding in line with the Audit and Reporting Framework. Refer to section 3.1.4 of the Program Guidelines for further detail on these and other conditions.

In accordance with section 3.1.4 of the Program Guidelines, New South Wales is required to match the administrative funding provided by the Commonwealth (either cash or in-kind).

Annexure 2C – Western Australia

Disaster Ready Fund Round Three – Western Australia

FEDERATION FUNDING AGREEMENT – ENVIRONMENT

Table 1: Formalities and operation of schedule													
Parties	Commonwealth of Australia (Commonwealth) Western Australia												
Duration	This Schedule will commence as soon as both Parties sign it and will expire on completion of all projects and performance milestones under the Schedule, in accordance with timeframes outlined in the Program Guidelines and Implementation Plan. The Agreement may be terminated earlier or extended as agreed in writing by the Parties.												
Purpose	This Schedule will support the delivery of projects identified through Round Three of the Disaster Ready Fund (Program), which will increase understanding of, build resilience to and mitigate the impacts of natural disasters on Australian communities across the built, social, natural and economic environments and may also be used to support projects identified under future rounds of the Program in accordance with this Schedule. Funding provided under this Schedule will contribute to the delivery of the projects listed at <u>Attachment A</u> , and support state and territory governments with Program administration as established at <u>Attachment B</u> .												
Estimated financial contributions	The Commonwealth will provide to Western Australia an estimated total financial contribution of \$12,065,537.06 (GST exclusive) in respect of this Schedule. Western Australia will be responsible for arranging financial and/or in-kind contributions for projects to an estimated total value of \$5,425,907.00, and for Program administration to an estimated total value of \$180,983.06. <table> <tr> <th>Funding category</th><th>AUD</th></tr> <tr> <td><i>Estimated*</i> Commonwealth contribution for projects</td><td>\$11,884,554.00</td></tr> <tr> <td><i>Estimated*</i> non-Commonwealth contributions for projects (1)</td><td>\$5,425,907.00</td></tr> <tr> <td><i>Estimated*</i> Commonwealth contribution for Program administration (2)</td><td>\$180,983.06</td></tr> <tr> <td><i>Estimated*</i> Western Australian contribution for Program administration (3)</td><td>\$180,983.06</td></tr> <tr> <td><i>Estimated*</i> total budget (projects and Program administration)</td><td>\$17,672,427.12</td></tr> </table> (1) = value of all financial and in-kind contributions to be provided by Western Australia and third-party project proponents.	Funding category	AUD	<i>Estimated*</i> Commonwealth contribution for projects	\$11,884,554.00	<i>Estimated*</i> non-Commonwealth contributions for projects (1)	\$5,425,907.00	<i>Estimated*</i> Commonwealth contribution for Program administration (2)	\$180,983.06	<i>Estimated*</i> Western Australian contribution for Program administration (3)	\$180,983.06	<i>Estimated*</i> total budget (projects and Program administration)	\$17,672,427.12
Funding category	AUD												
<i>Estimated*</i> Commonwealth contribution for projects	\$11,884,554.00												
<i>Estimated*</i> non-Commonwealth contributions for projects (1)	\$5,425,907.00												
<i>Estimated*</i> Commonwealth contribution for Program administration (2)	\$180,983.06												
<i>Estimated*</i> Western Australian contribution for Program administration (3)	\$180,983.06												
<i>Estimated*</i> total budget (projects and Program administration)	\$17,672,427.12												

	(2) = In accordance with section 3.1.4 of the Program Guidelines, the Commonwealth contribution for Program administration is up to 1.52 per cent of the total Commonwealth funding awarded to Western Australia for projects under Round Three. (3) = In accordance with section 3.1.4 of the Program Guidelines, Western Australia is required to match the administrative funding provided by the Commonwealth (either cash or in-kind). *Amounts shown may not add to totals due to rounding.
Related documents	This Schedule should be read in conjunction with the Disaster Ready Fund Round Three 2025-26 Guidelines (Program Guidelines) and the latest version of the Disaster Ready Fund Audit and Reporting Framework (Audit and Reporting Framework) as published on the National Emergency Management Agency's website and amended from time to time. To the extent that this Schedule applies, or is proposed to apply, to a project identified under a future round of the Program, this Schedule should be read in conjunction with the Disaster Ready Fund guidelines applicable to that particular round and references in this Schedule to the 'Program Guidelines' are references to those guidelines (rather than the Disaster Ready Fund Round Three 2025-26 Guidelines) for the purposes of that project.
Additional terms	Allocation of funds (1) The Parties understand that this Schedule is made in good faith and there is an expectation that funding will be apportioned to projects as shown at <u>Attachment A</u>, and used for Program administration as shown at <u>Attachment B</u>. Implementation Plans (2) Implementation Plans for each project under the Schedule will be developed by Western Australia and provided to the Commonwealth for endorsement as soon as possible, but no later than two months after the commencement of this Schedule unless otherwise agreed by the Commonwealth. - The requirements of the Implementation Plans are set out in the Audit and Reporting Framework, to the extent that they are not inconsistent with the terms of this Schedule. - The Commonwealth will review Implementation Plans within four weeks of receipt. - Expenditure of Commonwealth funds awarded cannot be incurred until the Commonwealth has endorsed the Implementation Plan for that project, in writing. - With written approval from Western Australia, project proponents can commence activities that use only a co-contribution referred to in <u>Attachment A</u> or do not incur expenditure, prior to the endorsement by the Commonwealth of the Implementation Plan. - The Commonwealth will not be liable, and should not be held as being liable, for any activities undertaken before an Implementation Plan covering that project is endorsed.

Performance monitoring and reporting

- (3) The Parties acknowledge that payments under these agreements would usually be tied to the performance milestones at Table 2 below. In lieu of milestone based payments under this agreement, Western Australia commits to honouring the reporting obligations required by this Schedule.
- (4) The frequency and timing of reporting under this Schedule is set out at Table 2: Performance requirements and payment summary
- (5) The content requirements of reporting under this Schedule are set out in the Audit and Reporting Framework, to the extent that they are not inconsistent with the terms of this Schedule.
- (6) The Commonwealth may use the Program Reporting Material provided by Western Australia as defined in and required under the Program Guidelines for any purpose, including to inform the monitoring and evaluation of the Disaster Ready Fund.

Third party project proponents

- (7) In line with the Program Guidelines, Western Australia may enter into agreements with third party project proponents to support the delivery of projects under this Schedule.
- (8) While third party project proponents are not signatories to this Schedule, Western Australia is solely responsible for ensuring third party compliance with the *Disaster Ready Fund Act 2019*, obligations set out in the Program Guidelines, and the terms and conditions of this Schedule.
- (9) Subject to clause 2.c, Western Australia can enter into negotiation of funding agreements with third party project proponents prior to the endorsement by the Commonwealth of the relevant Implementation Plans, and must have binding agreements in place with project proponents prior to paying them Commonwealth funds.

Funding Arrangements

- (10) The Commonwealth agrees to provide each state with upfront payment to meet the full approved cost of each project in that state, as set out in **Attachment A.**

Reallocation of project funding within the same jurisdiction approved by Commonwealth

- (11) Where:
 - a. the final cost of a completed project is less than the approved funding amount shown at Attachment A for that project, or
 - b. a project under this Schedule is unable to be delivered as intended (and cannot be appropriately scaled or varied to enable its delivery) in accordance with the approved project application or, once endorsed, the Implementation Plan,any associated Commonwealth funds paid to but not yet spent by Western Australia or project proponents for the purposes of that

	project (referred to as a 'Project Underspend' for the purposes of this Schedule) may be reallocated to: c. other existing projects set out in Attachment A to this Schedule, where those projects can be appropriately scaled or varied, or d. new projects which have been assessed as suitable and representing value for money by the Commonwealth in line with the Program Guidelines and relevant legislative requirements and added to Attachment A through variations to this Schedule; provided that all of the following conditions are met: e. there has been no breach of the terms and conditions of this Schedule; f. the project for which the reallocated funds will be used is directed towards achieving one or more of the purposes specified in section 20(1A) of the <i>Disaster Ready Fund Act 2019</i>; g. the project for which the reallocated funds will be used complies with the rules for eligible expenditure under the Program Guidelines (e.g. Commonwealth funds cannot be used to cover project cost overruns); and h. the Commonwealth has provided prior written approval of the reallocation, which will not be unreasonably withheld. Repayment of amounts to the Commonwealth (12) In accordance with subsection 21(4) of the Disaster Ready Fund Act 2019, the Commonwealth reserves the right to recover an amount provided to Western Australia under this Schedule, where: a. a Project Underspend has occurred, and the Commonwealth has decided not to approve the reallocation of the relevant funds under 11(h) or the conditions for reallocation in clause 11 are otherwise not met; - or b. the Commonwealth considers, in its absolute discretion, that there has been a breach by Western Australia of a condition of this Schedule, including those listed in clause 11. (13) The Commonwealth will determine on a reasonable basis whether an amount should be repaid in relation to clause 12, and if so, how much should be repaid and reasonable timeframe for repayment, with regard to the circumstances of each matter. (14) The Commonwealth will not recover an amount provided under this Schedule where the funds have been expended by Western Australia or a project proponent in compliance with the terms and conditions of this Schedule and with the relevant Implementation Plan before being notified of the Commonwealth's intention to recover the relevant amount. Intellectual Property rights
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	(15) The Intellectual Property arrangements set out in section 12.8 of the Program Guidelines will apply to all funded projects unless an exception has been agreed by the Commonwealth and recorded in the relevant Implementation Plan in accordance with those arrangements. (16) Western Australia must ensure that binding agreements that give effect to the aforementioned arrangements are in place with project proponents prior to paying Commonwealth funds.
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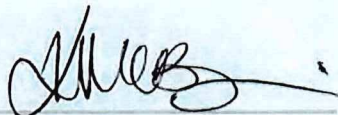
Table 2: Performance requirements and payment summary

Output/s	Performance milestones	Due Date	Payment
As detailed in each project application and Implementation Plans.	Western Australia enters into a funding agreement with the Commonwealth.	Upon signing of this Schedule by both Parties.	\$12,065,537.06
	Commonwealth endorsement of Implementation Plans, submitted by Western Australia, for all projects under the Schedule.	Implementation Plans submitted to the Commonwealth for endorsement within two months of the commencement of this Schedule. The Commonwealth will review Implementation Plans within four weeks of receipt.	N/A
	Commonwealth acceptance of Performance Reports, submitted by Western Australia, for all projects under the Schedule.	Performance Reports submitted to the Commonwealth quarterly, in line with due dates advised by the Commonwealth, until the completion of all projects under the Schedule.	N/A
	Commonwealth acceptance of Final Reports, submitted by Western Australia, for all completed projects under the Schedule.	Final Reports submitted to the Commonwealth no later than six months from the end of the quarterly Performance Report period that the related projects completed in.	N/A
	Commonwealth acceptance of any required financial reporting, submitted by Western Australia, in line with the Audit and Reporting Framework for all Projects under the Schedule and any administration funding provided.	Project financial acquittals and Audit Reports (where required) submitted to the Commonwealth no later than six months from the end of the quarterly Performance Report period the related projects completed in. A round-specific financial acquittal must be submitted by the jurisdiction no later than six months from the end of the financial year in which the final project under the Schedule is completed.	N/A
	Commonwealth acceptance of any ad hoc report/s requested.	As specified by the Commonwealth in respect of each request.	N/A
	Commonwealth acceptance of any financial declarations requested.	As specified by the Commonwealth in respect of each request.	N/A

* For the purposes of this Schedule, the following terms have the meanings set out in the Audit and Reporting Framework for the Program: Implementation Plan, Performance Reports; Final Report; Audit Report; Material Projects; Ad Hoc Report; Financial Declaration.

The Parties have confirmed their commitment to this Schedule as follows:

Signed for and on behalf of the Commonwealth of
Australia by



The Hon Kristy McBain MP
Minister for Emergency Management

[Day] [Month] [Year]

30 / 12 / 2025

Signed for and on behalf of Western Australia



The Hon Paul Papalia CSC MLA
Minister for Emergency Services

[Day] [Month] [Year]

2 / 2 / 2026

OFFICIAL

Details of Western Australian Funded Projects

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Western Australian government sources	Co Contributions from All Other Sources		
DRFR300004	Mitigate the risk of seawater inundation of South Carnarvon Western Australia Gascoyne coast	Shire of Carnarvon	Carnarvon	Mitigate the risk of seawater inundation to Carnarvon on Western Australia Gascoyne coast project aims to extend, upgrade and heighten town's surge wall and coastal levee system. The town has been rated to have an extreme risk of seawater inundation within the next 25 years and the town's natural and man-made inundation protecting systems require both structures to be upgraded to mitigate this hazard to the community.	\$5,582,831.00	\$425,000.00	\$200,000.00	\$6,207,831.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Western Australian government sources	Co Contributions from All Other Sources		
DRFR300021	Walpole Townsite Airstrip Fenceline Construction	Department of Biodiversity, Conservation and Attractions Parks and Wildlife Service	Denmark; Manjimup; Plantagenet	The Walpole Townsite Airstrip Fenceline Construction project involves constructing an animal-proof fence to minimise the risk of kangaroos and emus colliding with fire management aircraft, including water bombing aircraft. The construction of an animal-proof fence will enable the aircraft to operate during all daylight hours (currently hours are restricted) which is critical for increasing bushfire response to communities around Walpole/Nornalup which are at high risk of intense bushfire.	\$32,500.00	\$32,552.00	\$0.00	\$65,052.00	
DRFR300022	City Wide Data Collection and Flood Modelling	City of Fremantle	Fremantle	The City-wide Data Collection and Flood Modelling project focuses on the increasing risks of coastal inundation / stormwater flooding. The project will address existing data gaps by providing critical information required to	\$399,000.00	\$0.00	\$399,750.00	\$798,750.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Western Australian government sources	Co Contributions from All Other Sources		
				prioritise infrastructure upgrades, emergency planning and develop long-term strategies. The project will play a crucial role in raising awareness of flood risks and climate change impacts within the community, fostering a culture of resilience and preparedness.					
DRFR300047	Shire of Mingenew Emergency Evacuation Centre	Shire of Mingenew	Greater Geraldton; Irwin; Mingenew; Morawa; Perenjori; Three Springs	The Shire of Mingenew Emergency Evacuation Centre project involves reconfiguration and improvements of the existing Mingenew Recreation Centre to deliver an accessible, inclusive, and fit-for-purpose Emergency Evacuation Centre capable of accommodating 50 beds during an emergency / natural disaster. The Centre will also provide essential space and facilities to enable its use as a mustering point for emergency services personnel and	\$500,000.00	\$500,000.00	\$19,717.00	\$1,019,717.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Western Australian government sources	Co Contributions from All Other Sources		
				volunteers. The project supports preparedness, mitigates risk, and increases disaster resilience.					
DRFR300058	Kwinana Power Up Project	City of Kwinana	Kwinana	The Kwinana Power-Up Project enhances resilience and mitigates risk for vulnerable communities, by enabling the city to purchase a suitable mobile trailer-mounted generator and enabling electrical connection upgrades at the Medina Evacuation Centre and Mandogalup Infrastructure Coordinating Committee. This also will ensure continuous essential City services can be provided from the Administration building and Operations Depot during power failures, boosting overall preparedness and capability maintaining important local government service delivery.	\$30,816.00	\$0.00	\$40,000.00	\$70,816.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Western Australian government sources	Co Contributions from All Other Sources		
DRFR300060	Flash Flood Warning System in Karijini National Park	Department of Biodiversity Conservation and Attractions, Regional Office Pilbara	Ashburton	The Flash Flood Warning System in Karijini National Park project aims to install rain gauges and water level monitors in key catchment areas, enabling real-time data monitoring to deliver early warnings of flash floods. This initiative will improve visitor safety, enhance preparedness, and deepen understanding of water patterns to reduce risks. With approximately 600,000 visitors annually, unpredictable flash flooding caused by seasonal thunderstorms in the parks gorges poses safety concerns.	\$228,785.00	\$189,648.00	\$70,000.00	\$488,433.00	
DRFR300063	Mobile Generator for Dual-Use in Emergency Management	Shire of Three Springs	Carnamah; Mingenew; Morawa; Perenjori; Three Springs	The Mobile Generator for Dual-Use in Emergency Management project will procure a mobile generator to enhance the resilience and operational readiness of the Three Springs Primary Evacuation Centre, also	\$34,650.00	\$0.00	\$3,850.00	\$38,500.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Western Australian government sources	Co Contributions from All Other Sources		
				powering Three Springs Incident Management Centre. The mobile nature of the generator allows for its use at secondary evacuation sites, ensuring continuous power supply during disasters, thereby mitigating risk and bolstering community preparedness and response capabilities.					
DRFR300067	DFES and Main Roads Multi Hazard Detection Network	Department of Fire and Emergency Services	Ashburton; Broome; Carnarvon; Derby-West Kimberley; Halls Creek; Karratha; Leonora; Meekatharra; Port Hedland; Wyndham-East Kimberley	The Department of Fire and Emergency Services (DFES) and Main Roads Multi Hazard Detection Network program expands the successful Main Roads Western Australia Floodway network in high disaster risk locations, enhancing the floodway, weather and remote visual capabilities to incorporate fire detection and air quality monitoring at all locations providing year-round, live localised information to	\$1,135,606.00	\$1,142,293.00	\$72,727.00	\$2,350,626.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Western Australian government sources	Co Contributions from All Other Sources		
				support situational awareness, enhanced resilience, mitigation and inter-agency interoperability.					
DRFR300069	The Remote Airstrips Community Engagement (RACE) Program: Saving lives by improving airstrips impacted by disasters	Royal Flying Doctor's Service Western Operations	Albany; Ashburton; Augusta Margaret River; Bayswater; Beverley; Boddington; Boyup Brook; Bridgetown-Greenbushes;Brookton;Broome;Broomehill - Tambellup;Bruce Rock; Bunbury; Busselton; Capel; Carnamah;	The Remote Airstrips Community Engagement (RACE): Saving lives by improving airstrips impacted by disasters program enhances resilience and emergency preparedness by empowering initiatives to improve remote airstrip infrastructure, training communities in maintenance, and mitigating disaster risks. By strengthening access to aeromedical services and disaster response, the program ensures safer, more reliable air transport for regional Western Australia, particularly for Aboriginal communities and disaster-prone areas.	\$253,000.00	\$0.00	\$160,000.00	\$413,000.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Western Australian government sources	Co Contributions from All Other Sources		
			Carnarvon; Chapman Valley; Chittering; Collie; Coolgardie; Coorow; Corrigin; Cranbrook; Cuballing; Cue; Cunderdin; Dalwallinu; Dandaragan; Dardanup; Denmark; Derby-West Kimberley; Donnybrook-Balingup; Dowerin; Dumbleyung; Dundas; East Pilbara; Esperance; Exmouth;						

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Western Australian government sources	Co Contributions from All Other Sources		
			Gingin; Gnowangerup; Greater Geraldton; Halls Creek; Harvey; Irwin; Jerramungup; Kalgoorlie-Boulder; Karratha; Katanning; Kellerberrin; Kent; Kojonup; Kondinin; Koorda; Kulin; Lake Grace; Laverton; Manjimup; Meekatharra; Menzies; Merredin; Mingenew; Moora; Morawa; Mount						

National Emergency Management Agency

Disaster Ready Fund Round Three 2025/2026 Annual Report

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Western Australian government sources	Co Contributions from All Other Sources		
			Magnet; Mount Marshall; Mukinbudin; Mundaring; Murchison; Murray; Nannup; Narembeen; Narrogin; Ngaanyatjarra ku; Northam; Northampton; Nungarin; Perenjori; Pingelly; Plantagenet; Port Hedland; Quairading; Ravensthorpe; Sandstone; Shark Bay; Tammin; Three Springs; Toodyay;						

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Western Australian government sources	Co Contributions from All Other Sources		
			Trayning; Upper Gascoyne; Victoria Plains; Wagin; Wandering; Waroona; West Arthur; Westonia; Wickepin; Williams; Wiluna; Wongan-Ballidu; Woodanilling; Wyalkatchem; Wyndham-East Kimberley; Yalgoo; Yilgarn; York						
DRFR300072	Emergency Evacuation Centre – Backup	Shire of York	York	The Emergency Evacuation Centre – Backup Power Generator Upgrade project will	\$134,500.00	\$0.00	\$140,212.00	\$274,712.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Western Australian government sources	Co Contributions from All Other Sources		
	Power Generator Upgrade			improve disaster resilience at the York Recreation and Convention Centre, and Shire Administration Building by upgrading switchboards and acquiring an 80kVA trailer-mounted generator. This enables rapid, independent power access during outages, ensuring critical emergency services and welfare functions can continue, enhancing preparedness, operational continuity, and public safety in high-risk disaster scenarios.					
DRFR300074	Jamukurnu-Yapalikurnu Aboriginal Corporation Disaster Resilience Capacity Building Project	Jamukurnu-Yapalikurnu Aboriginal Corporation (Western Desert Lands) RNTBC	East Pilbara	The Jamukurnu-Yapalikurnu Aboriginal Corporation (JYAC) Resilience Capacity Building Project seeks to gather lessons learnt from extreme weather events which have impacted Martu communities, on and off, determination lands. In addition, opportunities for improvement	\$300,000.00	\$0.00	\$100,410.00	\$400,410.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Western Australian government sources	Co Contributions from All Other Sources		
				from response agencies in emergency management preparedness and response activities will be identified and a response plan will be developed which specifically addresses the role of JYAC as the Registered Native Title Body Corporate (RNTBC).					
DRFR300079	HeatWatch - Department of Health (WA)	Department of Health (WA)	Western Australia - All	HeatWatch - Department of Health Western Australia (WA) project addresses the critical risk of heatwaves by leveraging advanced machine learning to develop HeatWatch, a syndromic surveillance system. It supports WA Climate Health goals, builds on existing infrastructure for scalability, and empowers timely responses to reduce health system demand from heatwaves, protect at-risk populations, and enhance long-term resilience.	\$246,752.00	\$255,038.00	\$11,000.00	\$512,790.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Western Australian government sources	Co Contributions from All Other Sources		
DRFR300083	Ngurra Kayanta Bushfire Infrastructure Protection Project	Ngurra Kayanta Aboriginal Corporation	East Pilbara; Halls Creek	The Ngurra Kayanta Bushfire Infrastructure Protection Project aligns DRF and Second National Action Plan objectives and actions with community aspirations. The project offers under-represented First Nations People with capacity & preparedness in disaster resilience through the protection of cultural & community assets around the Jalyirr Outstation in remote Western Australia. The project is underpinned by sound scientific two-way approaches to bushfire risk and mitigation in the Great Sandy Desert region.	\$890,000.00	\$0.00	\$105,000.00	\$995,000.00	
DRFR300089	Establishment of a Remotely Piloted Natural Hazard Monitoring Capability	Department of Fire and Emergency Services	Western Australia - All	The Establishment of a Remotely Piloted Natural Hazard Monitoring Capability project will enable DFES to identify and procure suitable fixed-wing remotely piloted aircraft (RPA) to	\$1,221,000.00	\$990,323.00	\$250,000.00	\$2,461,323.00	Proponents must provide evidence of CASA licences for

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Western Australian government sources	Co Contributions from All Other Sources		
				be introduced into service for defined-use cases. Emerging remotely piloted aircraft systems (RPAS) technology offers a transformative capability across the whole emergency management sector. RPAS offers access to low-cost aerial intelligence to support and maintain situational awareness, aid decision-making and enhance responder and community safety.					the "Remotely Piloted Natural Hazard Monitoring Capability Project" by 31 December 2026, in order for the project to continue. If not provided, without reasonable explanation, funding may be withdrawn.
DRFR300091	Increasing Karajarri Ranger	Karajarri Traditional	Broome	The Increasing Karajarri Ranger Capacity to Mitigate Extreme	\$895,114.00	\$0.00	\$318,387.00	\$1,213,501.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Western Australian government sources	Co Contributions from All Other Sources		
	Capacity to Mitigate Extreme Wildfire Risks	Lands Association		Wildfire Risks project will build capacity in the Rangers to reduce the extreme risk of megafires on significant environmental, cultural, community and economic assets. This will be achieved through increasing targeted early season and suppression fire management; preparedness through more waterpoints, grading and a light fire tanker; planning through increased information collated in a dashboard; and ignition management through community engagement.					

Details of Western Australian Program administration funding

Description how Western Australia intends to use administration funding awarded	Cth funding (1.52 per cent of the total Commonwealth funding awarded to Western Australia for projects under Round Three)	Co-contribution (from jurisdiction)	Funding conditions
	\$180,983.06	\$180,983.06	Administrative funding can be used by Western Australia for costs that directly relate to administering Program rounds for which Commonwealth funding has been delivered. These funds cannot be used for the administration of specific projects (i.e. where Western Australia is the project proponent). These funds cannot be used for costs directly related to the preparation or facilitation of DRF applications for future rounds (i.e. for project proposals that have not yet been assessed and funded). Western Australia is required to report on the use of administration funding in line with the Audit and Reporting Framework.

Description how Western Australia intends to use administration funding awarded	Cth funding (1.52 per cent of the total Commonwealth funding awarded to Western Australia for projects under Round Three)	Co-contribution (from jurisdiction)	Funding conditions
			Refer to section 3.1.4 of the Program Guidelines for further detail on these and other conditions.

In accordance with section 3.1.4 of the Program Guidelines, Western Australia is required to match the administrative funding provided by the Commonwealth (either cash or in-kind).

Annexure 2D – Victoria

Disaster Ready Fund Round Three – Victoria

FEDERATION FUNDING AGREEMENT – ENVIRONMENT

Table 1: Formalities and operation of schedule													
Parties	Commonwealth of Australia (Commonwealth) Victoria												
Duration	This Schedule will commence as soon as both Parties sign it and will expire on completion of all projects and performance milestones under the Schedule, in accordance with timeframes outlined in the Program Guidelines and Implementation Plan. The Agreement may be terminated earlier or extended as agreed in writing by the Parties.												
Purpose	This Schedule will support the delivery of projects identified through Round Three of the Disaster Ready Fund (Program), which will increase understanding of, build resilience to and mitigate the impacts of natural disasters on Australian communities across the built, social, natural and economic environments and may also be used to support projects identified under future rounds of the Program in accordance with this Schedule. Funding provided under this Schedule will contribute to the delivery of the projects listed at Attachment A , and support state and territory governments with Program administration as established at Attachment B .												
Estimated financial contributions	The Commonwealth will provide to Victoria an estimated total financial contribution of \$40,836,853.81 (GST exclusive) in respect of this Schedule. Victoria will be responsible for arranging financial and/or in-kind contributions for projects to an estimated total value of \$52,016,833.00. and for Program administration to an estimated total value of \$612,552.81. <table> <tr> <th>Funding category</th><th>AUD</th></tr> <tr> <td><i>Estimated*</i> Commonwealth contribution for projects</td><td>\$40,224,301.00</td></tr> <tr> <td><i>Estimated*</i> non-Commonwealth contributions for projects (1)</td><td>\$52,016,833.00</td></tr> <tr> <td><i>Estimated*</i> Commonwealth contribution for Program administration (2)</td><td>\$612,552.81</td></tr> <tr> <td><i>Estimated*</i> Victorian contribution for Program administration (3)</td><td>\$612,552.81</td></tr> <tr> <td><i>Estimated*</i> total budget (projects and Program administration)</td><td>\$93,466,239.62</td></tr> </table> (1) = value of all financial and in-kind contributions to be provided by Victoria and third-party project proponents. (2) = In accordance with section 3.1.4 of the Program Guidelines, the Commonwealth contribution for Program administration is up to 1.52 per cent of the total Commonwealth funding awarded to Victoria for projects under Round Three. (3) = In accordance with section 3.1.4 of the Program Guidelines, Victoria is required to match the administrative funding provided by the Commonwealth (either cash or in-kind). *Amounts shown may not add to totals due to rounding.	Funding category	AUD	<i>Estimated*</i> Commonwealth contribution for projects	\$40,224,301.00	<i>Estimated*</i> non-Commonwealth contributions for projects (1)	\$52,016,833.00	<i>Estimated*</i> Commonwealth contribution for Program administration (2)	\$612,552.81	<i>Estimated*</i> Victorian contribution for Program administration (3)	\$612,552.81	<i>Estimated*</i> total budget (projects and Program administration)	\$93,466,239.62
Funding category	AUD												
<i>Estimated*</i> Commonwealth contribution for projects	\$40,224,301.00												
<i>Estimated*</i> non-Commonwealth contributions for projects (1)	\$52,016,833.00												
<i>Estimated*</i> Commonwealth contribution for Program administration (2)	\$612,552.81												
<i>Estimated*</i> Victorian contribution for Program administration (3)	\$612,552.81												
<i>Estimated*</i> total budget (projects and Program administration)	\$93,466,239.62												

Related documents	This Schedule should be read in conjunction with the Disaster Ready Fund Round Three 2025-26 Guidelines (Program Guidelines) and the latest version of the Disaster Ready Fund Audit and Reporting Framework (Audit and Reporting Framework) as published on the National Emergency Management Agency's website and amended from time to time. To the extent that this Schedule applies, or is proposed to apply, to a project identified under a future round of the Program, this Schedule should be read in conjunction with the Disaster Ready Fund guidelines applicable to that particular round and references in this Schedule to the 'Program Guidelines' are references to those guidelines (rather than the Disaster Ready Fund Round Three 2025-26 Guidelines) for the purposes of that project.
Additional terms	Allocation of funds (1) The Parties understand that this Schedule is made in good faith and there is an expectation that funding will be apportioned to projects as shown at Attachment A, and used for Program administration as shown at Attachment B. Implementation Plans (2) Implementation Plans for each project under the Schedule will be developed by Victoria and provided to the Commonwealth for endorsement as soon as possible, but no later than two months after the commencement of this Schedule unless otherwise agreed by the Commonwealth. - The requirements of the Implementation Plans are set out in the Audit and Reporting Framework, to the extent that they are not inconsistent with the terms of this Schedule. - The Commonwealth will review Implementation Plans within four weeks of receipt. - Expenditure of Commonwealth funds awarded cannot be incurred until the Commonwealth has endorsed the Implementation Plan for that project, in writing. - With written approval from Victoria, project proponents can commence activities that use only a co-contribution referred to in Attachment A or do not incur expenditure, prior to the endorsement by the Commonwealth of the Implementation Plan. - The Commonwealth will not be liable, and should not be held as being liable, for any activities undertaken before an Implementation Plan covering that project is endorsed. Performance monitoring and reporting (3) The Parties acknowledge that payments under these agreements would usually be tied to the performance milestones at Table 2 below. In lieu of milestone based payments under this agreement, Victoria commits to honouring the reporting obligations required by this Schedule. (4) The frequency and timing of reporting under this Schedule is set out at <u>Table 2: Performance requirements and payment summary</u>

- (5) The content requirements of reporting under this Schedule are set out in the Audit and Reporting Framework, to the extent that they are not inconsistent with the terms of this Schedule.
- (6) The Commonwealth may use the Program Reporting Material provided by Victoria as defined in and required under the Program Guidelines for any purpose, including to inform the monitoring and evaluation of the Disaster Ready Fund.

Third party project proponents

- (7) In line with the Program Guidelines, Victoria may enter into agreements with third party project proponents to support the delivery of projects under this Schedule.
- (8) While third party project proponents are not signatories to this Schedule, Victoria is solely responsible for ensuring third party compliance with the *Disaster Ready Fund Act 2019*, obligations set out in the Program Guidelines, and the terms and conditions of this Schedule.
- (9) Subject to clause 2.c, Victoria can enter into negotiation of funding agreements with third party project proponents prior to the endorsement by the Commonwealth of the relevant Implementation Plans, and must have binding agreements in place with project proponents prior to paying them Commonwealth funds.

Funding Arrangements

- (10) The Commonwealth agrees to provide each state with upfront payment to meet the full approved cost of each project in that state, as set out in **Attachment A**.

Reallocation of project funding within the same jurisdiction approved by Commonwealth

(11) Where:

- a. the final cost of a completed project is less than the approved funding amount shown at **Attachment A** for that project, or
- b. a project under this Schedule is unable to be delivered as intended (and cannot be appropriately scaled or varied to enable its delivery) in accordance with the approved project application or, once endorsed, the Implementation Plan,

any associated Commonwealth funds paid to but not yet spent by Victoria or project proponents for the purposes of that project (referred to as a 'Project Underspend' for the purposes of this Schedule) may be reallocated to:

- c. other existing projects set out in **Attachment A** to this Schedule, where those projects can be appropriately scaled or varied, or
- d. new projects which have been assessed as suitable and representing value for money by the Commonwealth in line with the Program Guidelines and relevant legislative requirements and added to **Attachment A** through variations to this Schedule;

provided that all of the following conditions are met:

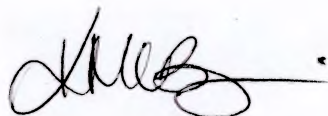
	e. there has been no breach of the terms and conditions of this Schedule; f. the project for which the reallocated funds will be used is directed towards achieving one or more of the purposes specified in section 20(1A) of the <i>Disaster Ready Fund Act 2019</i>; g. the project for which the reallocated funds will be used complies with the rules for eligible expenditure under the Program Guidelines (e.g. Commonwealth funds cannot be used to cover project cost overruns); and h. the Commonwealth has provided prior written approval of the reallocation, which will not be unreasonably withheld. Repayment of amounts to the Commonwealth (12) In accordance with subsection 21(4) of the <i>Disaster Ready Fund Act 2019</i>, the Commonwealth reserves the right to recover an amount provided to Victoria under this Schedule, where: a. a Project Underspend has occurred and the Commonwealth has decided not to approve the reallocation of the relevant funds under 11(h) or the conditions for reallocation in clause 11 are otherwise not met; or b. the Commonwealth considers, in its absolute discretion, that there has been a breach by Victoria of a condition of this Schedule, including those listed in clause 11. (13) The Commonwealth will determine on a reasonable basis whether an amount should be repaid in relation to clause 12, and if so, how much should be repaid and reasonable timeframe for repayment, with regard to the circumstances of each matter. (14) The Commonwealth will not recover an amount provided under this Schedule where the funds have been expended by Victoria or a project proponent in compliance with the terms and conditions of this Schedule and with the relevant Implementation Plan before being notified of the Commonwealth's intention to recover the relevant amount. Intellectual Property rights (15) The Intellectual Property arrangements set out in section 12.8 of the Program Guidelines will apply to all funded projects unless an exception has been agreed by the Commonwealth and recorded in the relevant Implementation Plan in accordance with those arrangements. (16) Victoria must ensure that binding agreements that give effect to the aforementioned arrangements are in place with project proponents prior to paying Commonwealth funds.
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Table 2: Performance requirements and payment summary			
Output/s	Performance milestones	Due Date	Payment
As detailed in each project application and Implementation Plans.	Victoria enters into a funding agreement with the Commonwealth.	Upon signing of this Schedule by both Parties.	\$40,836,853.81
	Commonwealth endorsement of Implementation Plans, submitted by Victoria, for all projects under the Schedule.	Implementation Plans submitted to the Commonwealth for endorsement within two months of the commencement of this Schedule. The Commonwealth will review Implementation Plans within four weeks of receipt.	N/A
	Commonwealth acceptance of Performance Reports, submitted by Victoria, for all projects under the Schedule.	Performance Reports submitted to the Commonwealth quarterly, in line with due dates advised by the Commonwealth, until the completion of all projects under the Schedule.	N/A
	Commonwealth acceptance of Final Reports, submitted by Victoria, for all completed projects under the Schedule.	Final Reports submitted to the Commonwealth no later than six months from the end of the quarterly Performance Report period that the related projects completed in.	N/A
	Commonwealth acceptance of any required financial reporting, submitted by Victoria, in line with the Audit and Reporting Framework for all Projects under the Schedule and any administration funding provided.	Project financial acquittals and Audit Reports (where required) submitted to the Commonwealth no later than six months from the end of the quarterly Performance Report period the related projects completed in. A round-specific financial acquittal must be submitted by the jurisdiction no later than six months from the end of the financial year in which the final project under the Schedule is completed.	N/A
	Commonwealth acceptance of any ad hoc report/s requested.	As specified by the Commonwealth in respect of each request.	N/A
	Commonwealth acceptance of any financial declarations requested.	As specified by the Commonwealth in respect of each request.	N/A

* For the purposes of this Schedule, the following terms have the meanings set out in the Audit and Reporting Framework for the Program: Implementation Plan, Performance Reports; Final Report; Audit Report; Material Projects; Ad Hoc Report; Financial Declaration.

The Parties have confirmed their commitment to this Schedule as follows:

**Signed for and on behalf of the
Commonwealth of Australia by**



The Hon Kristy McBain MP
Minister for Emergency Management
[Day] [Month] [Year]

30/12/25

Signed for and on behalf of Victoria



The Hon Vicki Ward MP
Minister for Emergency Services
Minister for Natural Disaster Recovery
[Day] [Month] [Year]

08/02/26

Details of Victorian Funded Projects

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Victorian government sources	Co Contributions from All Other Sources		
DRFR300304	Traralgon Flood Safe Communities Program: Enhanced Community Resilience to Flooding in Traralgon	Victorian State Emergency Service (VICSES)	Latrobe (Vic.)	The Traralgon Flood Safe Communities Program will establish two Community Flood Resilience Hubs and a Planning Centre to help residents prepare for and respond to flood events. The hubs will provide self-service sandbag stations, safety information, and practical training. Community education and engagement activities will	\$440,000.00	\$389,000.00	\$150,000.00	\$979,000.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Victorian government sources	Co Contributions from All Other Sources		
				build local knowledge, strengthen networks, and enhance flood resilience across Traralgon.					
DRFR300310	Supporting Emergency Preparedness and Facilitating Local Community Ownership During Disaster Recovery	Foodbank Victoria	Ballarat; Latrobe (Vic.)	The Supporting Emergency Preparedness and Facilitating Local Community Ownership During Disaster Recovery project will leverage Foodbank Victoria's 2,000sqm purpose-built community warehouse assets in Ballarat and Morwell to implement established volunteer and donation	\$502,757.00	\$0.00	\$661,877.00	\$1,164,634.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Victorian government sources	Co Contributions from All Other Sources		
				management practices that support emergency preparedness and recovery following natural disasters. These sites will enhance community resilience by providing structured volunteering support, large scale emergency food distribution, and social space to support connectedness and aid community recovery.					
DRFR300312	Frankston City Coastal Resilience 2100: Building	Frankston City Council	Frankston	The Frankston City Coastal Resilience 2100 project will	\$143,380.00	\$0.00	\$144,925.00	\$288,305.00	

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DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Victorian government sources	Co Contributions from All Other Sources		
	Adaptative Capacity and Preparedness			enhance coastal hazard management capabilities by delivering a Coastal Hazard Adaptation and Resilience Plan, landslide risk assessment, and a survey-grade drone-enabled monitoring program. It leverages local coastal hazard modelling and risk assessments to define adaptation pathways and establish trigger-action protocols. The project fosters preparedness through scenario-based planning and					

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DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Victorian government sources	Co Contributions from All Other Sources		
				embeds Traditional Owner knowledge to strengthen community resilience to climate change and coastal hazards.					
DRFR300313	Uplifting the Disaster Readiness Capabilities of Local Government	Monash Sustainable Development Institute	Adelaide Hills; Derwent Valley; Douglas; Greater Shepparton; Ku-ring-gai; Kwinana; Noosa; Onkaparinga; Perth; Surf Coast; Townsville; Yarra Ranges	The Uplifting the Disaster Readiness Capabilities of Local Government project will co-develop and pilot a practical, evidence-based capability assessment framework with local governments. Designed to be scalable, the framework will support	\$1,271,091.00	\$5,200.00	\$1,000,110.00	\$2,276,401.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Victorian government sources	Co Contributions from All Other Sources		
				informed investment decisions, guide priority reforms, enable peer support, and identify tailored training and resource needs. This project will strengthen local government leadership in Australia's disaster resilience efforts.					
DRFR300318	Coastal Protection Infrastructure Upgrade and Risk Reduction Program	Department of Energy, Environment and Climate Action (DEECA)	Bass Coast; East Gippsland; Greater Geelong; Mornington Peninsula; Wellington	The Coastal Protection Infrastructure Upgrade and Risk Reduction Program will deliver upgraded coastal protection infrastructure projects at priority sites in Fishermans	\$5,196,428.00	\$6,641,192.00	\$208,720.00	\$12,046,340.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Victorian government sources	Co Contributions from All Other Sources		
				Beach Mornington, Bullock Island Gippsland, Loch Sport and Silverleaves. This will include vertical seawalls, revetments, and dune restoration to mitigate community exposure to risk and improve asset condition, as well as a flood study and adaptation plan for Ocean Grove to inform flood protection design and hazard monitoring.					
DRFR300320	Assessing Earthquake Hazards to Reduce Disaster Risks to	University of Melbourne	Victoria - All	The Assessing Earthquake Hazards to Reduce Disaster Risks project will	\$765,456.00	\$9,172,560.00	\$1,222,391.00	\$11,160,407.00	

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DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Victorian government sources	Co Contributions from All Other Sources		
	Victoria's Water, Energy and Transportation Infrastructure			create a cutting-edge earthquake hazard model for Victoria, using geological and geophysical data to uncover hidden seismic sources and ground-shaking hotspots. The results will improve earthquake hazard understanding, guide infrastructure design, inform Victoria's disaster mitigation strategies and emergency management frameworks, and improve resilience against future					

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DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Victorian government sources	Co Contributions from All Other Sources		
				earthquakes, with a focus on the La Trobe Valley region.					
DRFR300322	Lower Maribyrnong River Flood Mitigation Study – Pathway to Implementation	Melbourne Water Corporation	Brimbank; Maribyrnong; Melbourne; Moonee Valley	The Lower Maribyrnong River Flood Mitigation Study will undertake a comprehensive assessment of long-term sustainable flood mitigation for the Lower Maribyrnong River catchment. This will include infrastructure and non-infrastructure solutions, and the applicability, adaptability and scalability of options to the Melbourne-wide context and different flood	\$700,000.00	\$550,000.00	\$157,000.00	\$1,407,000.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Victorian government sources	Co Contributions from All Other Sources		
				events. Identified feasible flood mitigation solutions will increase the safety and resilience of catchment communities and enhance preparedness and adaptive capacity for future flood events.					
DRFR300324	Disaster Response Training and Rapid Deployment of Lifesaving Resources in Response to Natural Disasters	Life Saving Victoria	Victoria - All	The Disaster Response Training and Rapid Deployment of Lifesaving Resources in Response to Natural Disasters project will deliver specialised training for Life	\$592,767.00	\$0.00	\$170,675.00	\$763,442.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Victorian government sources	Co Contributions from All Other Sources		
				Saving Victoria volunteers and provide Personal Protective Equipment to volunteers for flood response. Appropriate resources and structured training courses in swift water rescue, inter-agency operations, and emergency management will strengthen volunteer capability and resource capacity to ensure a faster, more effective response to natural disasters across Victoria.					
DRFR300332	Growing Rural Resilience:	ALLFED Australia	Hindmarsh; Horsham;	The Growing Rural Resilience	\$409,540.00	\$0.00	\$589,940.00	\$999,480.00	

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DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Victorian government sources	Co Contributions from All Other Sources		
	Adaptation Planning Pilot for Wimmera Primary Producers Facing Catastrophic and Cascading Disasters		Northern Grampians; West Wimmera; Yarriambiack	project will pilot a scenario-based adaptation planning process for cascading impacts on agricultural producers in Wimmera Victoria, initiated by disasters such as bushfires and severe storms. The project is expected to build knowledge by improving understanding of producer vulnerability to cascading disaster impacts, enhance capability and preparedness for multiple concurrent hazards, and mitigate risk for					

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DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Victorian government sources	Co Contributions from All Other Sources		
				agricultural communities by increasing adaptation capacity and strengthening economic stability.					
DRFR300336	Adaptive Management of Urban Stormwater Discharges into Rural Drainage After Extreme Rainfall Events.	Goulburn Broken Catchment Management Authority	Greater Shepparton	The Adaptive Management of Urban Stormwater Discharges into Rural Drainage After Extreme Rainfall Events project will develop updated urban discharge conditions and a new adaptive framework to guide future planning where urban stormwater discharges to the rural drainage system. The	\$150,000.00	\$140,000.00	\$50,000.00	\$340,000.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Victorian government sources	Co Contributions from All Other Sources		
				project will investigate ways to reduce flash flooding from extreme rainfall events while also reducing impacts on agricultural land, residential properties, downstream waterways and infrastructure.					
DRFR300337	Shepparton Water Supply Flood Resilience	Goulburn Valley Water	Greater Shepparton	The Shepparton Water Supply Flood Resilience project will help to secure the water supply for Shepparton and surrounding communities up to a 1 in 100 year - 1 per cent Annual Exceedance Probability (AEP) flood. This will be achieved	\$2,000,000.00	\$2,080,000.00	\$0.00	\$4,080,000.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Victorian government sources	Co Contributions from All Other Sources		
				through construction of a permanent barrier around the Shepparton Water Treatment Plant, which will mitigate the risk of ingress of flood waters to the clear water storages that store potable water for Shepparton and surrounding communities.					
DRFR300343	Technology Uplift and Harmonisation of Burned Area Data Products Across Australian Jurisdictions	Department of Energy, Environment and Climate Action (DEECA)	New South Wales - All; Queensland - All; South Australia - All; Tasmania - All; Western Australia - All; Victoria - All; Northern Territory - All;	The Technology Uplift and Harmonisation of Burned Area Data Products Across Australian Jurisdictions project will support jurisdictions in	\$1,757,446.00	\$477,740.00	\$2,153,130.00	\$4,388,316.00	

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DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Victorian government sources	Co Contributions from All Other Sources		
			Unincorporated ACT	uplifting their technology, infrastructure and governance for burned area mapping. This involves improving data governance, data management systems, quality assurance and data processing algorithms. Collectively, these measures will improve data quality, and the efficiency with which it can be collected, shared and aggregated nationally to inform bushfire emergency response and risk management.					

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Victorian government sources	Co Contributions from All Other Sources		
DRFR300349	Campbells Creek Flood Study	Mount Alexander Shire Council	Mount Alexander	The Campbells Creek Flood Study will determine the potential impacts of flooding in Campbells Creek to inform enhanced emergency management plans. The study will focus on the impact of riverine flooding, accounting for climate change and storm water impacts. This will support assessment and resilience improvements to the Campbells Creek Flood Levee, enabling targeted mitigation	\$95,000.00	\$9,999.00	\$86,501.00	\$191,500.00	

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DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Victorian government sources	Co Contributions from All Other Sources		
				strategies and dissemination of accessible flood risk information to improve community flood preparedness.					
DRFR300353	Multicultural Resilience Emergency Management Project – Grampians Region	Ballarat Regional Multicultural Council Inc.	Ararat; Ballarat; Golden Plains; Hepburn; Hindmarsh; Horsham; Moorabool; Northern Grampians; Pyrenees; West Wimmera; Yarriambiack	The Multicultural Resilience Emergency Management Project – Grampians Region will enhance multicultural communities' emergency preparedness and emergency services' cultural competency. It will address service gaps with culturally appropriate resources, community capacity	\$751,831.00	\$136,800.00	\$76,741.00	\$965,372.00	

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DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Victorian government sources	Co Contributions from All Other Sources		
				development, multicultural representation in emergency planning, improved communications, and the creation of sustainable systems. This project will support vulnerable multicultural communities and build resilience across all phases of emergency management.					
DRFR300354	Bogong High Plains Road Landslip Prevention Project	Department of Transport and Planning (DTP)	Alpine	The Bogong High Plains Road Landslip Prevention project will upgrade the Bogong High Plains Road to enable water to traverse	\$2,149,300.00	\$2,150,249.00	\$0.00	\$4,299,549.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Victorian government sources	Co Contributions from All Other Sources		
				underneath to address the risk of a repeated road landslip or closure. By removing two structural retaining walls and a corrugated steel pipe drain and reconstructing an embankment and culvert, this project will ensure maintained access to Falls Creek Resort and AGL's McKay Creek Power Station.					
DRFR300359	Numurkah Flood Mitigation Implementation - Southern Levees	Moira Shire Council	Moira	The Numurkah Flood Mitigation Implementation project will construct two ring levees south of Broken Creek	\$6,454,104.00	\$0.00	\$6,454,104.00	\$12,908,208.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Victorian government sources	Co Contributions from All Other Sources		
				to protect an area including residential houses, hospital and ambulance stations. The levees are comprised of earthen embankments, concrete walls and demountable components, and will mitigate flood risk for this community by protecting the southern Numurkah township and allowing emergency vehicle access to the hospital during flood events up to 1 per cent Annual Exceedance					

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Victorian government sources	Co Contributions from All Other Sources		
				Probability (AEP).					
DRFR300362	Great Ocean Road Region – Coastal Resilience Program	Great Ocean Road Coast and Parks Authority	Colac Otway; Corangamite; Moyne; Surf Coast; Warrnambool	The Great Ocean Road Region – Coastal Resilience Program will deliver new coastal resilience works, including critical infrastructure in priority areas of Lorne and Torquay. A Regional Coastal Adaptation Plan will also be advanced to assess vulnerabilities and risks and establish adaptation priorities and strategies. These initiatives will collectively bolster the	\$6,300,000.00	\$6,480,000.00	\$0.00	\$12,780,000.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Victorian government sources	Co Contributions from All Other Sources		
				region's resilience to coastal hazards, ensuring the protection and sustainability of the region's cultural, environmental, economic, and social assets.					
DRFR300364	Increasing Community Resilience and Reducing Flood Risks for Murray Valley West Catchment	Goulburn Broken Catchment Management Authority	Moira	The Increasing Community Resilience and Reducing Flood Risks for Murray Valley West Catchment project will undertake obstruction removal works across the catchment to reconnect natural flow paths. Developed in collaboration	\$2,519,780.00	\$2,556,558.00	\$0.00	\$5,076,338.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Victorian government sources	Co Contributions from All Other Sources		
				with local communities, Traditional Owners and agencies, this project will lessen the impact of heavy rainfall, flooding, and waterlogging on residents, roads, and highly productive agricultural land, enhancing the region's resilience, productivity and sustainability.					
DRFR300369	Miners Rest Flood Mitigation Project	City of Ballarat	Ballarat	The Miners Rest Flood Mitigation (MRFM) project is a multiyear project that will protect the community of Miners Rest from flooding. MRFM	\$2,915,000.00	\$0.00	\$2,991,000.00	\$5,906,000.00	

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DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Victorian government sources	Co Contributions from All Other Sources		
				will undertake updates to the Burrumbeet Creek flood model in line with latest climate change projections, produce flood maps to quantify and communicate risk, and deliver new infrastructure to protect residential properties against flood risk up to a 1 in 100-year event.					
DRFR300370	Resilient Water Infrastructure: Protecting Central Victoria from Future Flood Disruptions	Coliban Water	Ballarat; Greater Bendigo; Hepburn; Mount Alexander	The Resilient Water Infrastructure project will flood-proof essential water and wastewater assets across	\$5,110,421.00	\$0.00	\$5,110,421.00	\$10,220,842.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Victorian government sources	Co Contributions from All Other Sources		
				central Victoria. This project will relocate and elevate high-voltage systems at Eppalock Pump Station and retrofit ten flood prone sewer pump stations in Rochester. These upgrades will deliver scalable, climate-resilient infrastructure to protect services for over 200,000 people, minimise flood recovery costs, and improve regional preparedness.					

Details of Victorian Program administration funding

Description how Victoria intends to use administration funding awarded	Cth funding (1.52 per cent of the total Commonwealth funding awarded to Victoria for projects under Round Three)	Co-contribution (from jurisdiction)	Funding conditions
	\$612,552.81	\$612,552.81	Administrative funding can be used by Victoria for costs that directly relate to administering Program rounds for which Commonwealth funding has been delivered. These funds cannot be used for the administration of specific projects (i.e. where Victoria is the project proponent). These funds cannot be used for costs directly related to the preparation or facilitation of DRF applications for future rounds (i.e. for project proposals that have not yet been assessed and funded). Victoria is required to report on the use of administration funding in line with the Audit and Reporting Framework. Refer to section 3.1.4 of the Program Guidelines for further detail on these and other conditions.

In accordance with section 3.1.4 of the Program Guidelines, Victoria is required to match the administrative funding provided by the Commonwealth (either cash or in-kind).

Annexure 2E – Queensland

Disaster Ready Fund Round Three – Queensland

FEDERATION FUNDING AGREEMENT – ENVIRONMENT

Table 1: Formalities and operation of schedule													
Parties	Commonwealth of Australia (Commonwealth) Queensland												
Duration	This Schedule will commence as soon as both Parties sign it and will expire on completion of all projects and performance milestones under the Schedule, in accordance with timeframes outlined in the Program Guidelines and Implementation Plan. The Agreement may be terminated earlier or extended as agreed in writing by the Parties.												
Purpose	This Schedule will support the delivery of projects identified through Round Three of the Disaster Ready Fund (Program), which will increase understanding of, build resilience to and mitigate the impacts of natural disasters on Australian communities across the built, social, natural and economic environments and may also be used to support projects identified under future rounds of the Program in accordance with this Schedule. Funding provided under this Schedule will contribute to the delivery of the projects listed at Attachment A , and support state and territory governments with Program administration as established at Attachment B .												
Estimated financial contributions	The Commonwealth will provide to Queensland an estimated total financial contribution of \$52,645,580.78 (GST exclusive) in respect of this Schedule. Queensland will be responsible for arranging financial and/or in-kind contributions for projects to an estimated total value of \$37,577,294.92 and for Program administration to an estimated total value of \$789,683.70 <table> <tr> <th>Funding category</th><th>AUD</th></tr> <tr> <td>Estimated* Commonwealth contribution for projects</td><td>\$51,855,897.08</td></tr> <tr> <td>Estimated* non-Commonwealth contributions for projects (1)</td><td>\$37,577,294.92</td></tr> <tr> <td>Estimated* Commonwealth contribution for Program administration (2)</td><td>\$789,683.70</td></tr> <tr> <td>Estimated* Queensland contribution for Program administration (3)</td><td>\$789,683.70</td></tr> <tr> <td>Estimated* total budget (projects and Program administration)</td><td>\$91,012,559.40</td></tr> </table> (1) = value of all financial and in-kind contributions to be provided by Queensland and third-party project proponents. (2) = In accordance with section 3.1.4 of the Program Guidelines, the Commonwealth contribution for Program administration is up to 1.52 per cent of the total Commonwealth funding awarded to Queensland for projects under Round Three. (3) = In accordance with section 3.1.4 of the Program Guidelines, Queensland is required to match the administrative funding provided by the Commonwealth (either cash or in-kind). *Amounts shown may not add to totals due to rounding.	Funding category	AUD	Estimated* Commonwealth contribution for projects	\$51,855,897.08	Estimated* non-Commonwealth contributions for projects (1)	\$37,577,294.92	Estimated* Commonwealth contribution for Program administration (2)	\$789,683.70	Estimated* Queensland contribution for Program administration (3)	\$789,683.70	Estimated* total budget (projects and Program administration)	\$91,012,559.40
Funding category	AUD												
Estimated* Commonwealth contribution for projects	\$51,855,897.08												
Estimated* non-Commonwealth contributions for projects (1)	\$37,577,294.92												
Estimated* Commonwealth contribution for Program administration (2)	\$789,683.70												
Estimated* Queensland contribution for Program administration (3)	\$789,683.70												
Estimated* total budget (projects and Program administration)	\$91,012,559.40												

Related documents	This Schedule should be read in conjunction with the Disaster Ready Fund Round Three 2025-26 Guidelines (Program Guidelines) and the latest version of the Disaster Ready Fund Audit and Reporting Framework (Audit and Reporting Framework) as published on the National Emergency Management Agency's website and amended from time to time. To the extent that this Schedule applies, or is proposed to apply, to a project identified under a future round of the Program, this Schedule should be read in conjunction with the Disaster Ready Fund guidelines applicable to that particular round and references in this Schedule to the 'Program Guidelines' are references to those guidelines (rather than the Disaster Ready Fund Round Three 2025-26 Guidelines) for the purposes of that project.
Additional terms	Allocation of funds (1) The Parties understand that this Schedule is made in good faith and there is an expectation that funding will be apportioned to projects as shown at Attachment A, and used for Program administration as shown at Attachment B. Implementation Plans (2) Implementation Plans for each project under the Schedule will be developed by Queensland and provided to the Commonwealth for endorsement as soon as possible, but no later than two months after the commencement of this Schedule unless otherwise agreed by the Commonwealth. - The requirements of the Implementation Plans are set out in the Audit and Reporting Framework, to the extent that they are not inconsistent with the terms of this Schedule. - The Commonwealth will review Implementation Plans within four weeks of receipt. - Expenditure of Commonwealth funds awarded cannot be incurred until the Commonwealth has endorsed the Implementation Plan for that project, in writing. - With written approval from Queensland, project proponents can commence activities that use only a co-contribution referred to in Attachment A or do not incur expenditure, prior to the endorsement by the Commonwealth of the Implementation Plan. - The Commonwealth will not be liable, and should not be held as being liable, for any activities undertaken before an Implementation Plan covering that project is endorsed. Performance monitoring and reporting (3) The Parties acknowledge that payments under these agreements would usually be tied to the performance milestones at Table 2 below. In lieu of milestone based payments under this agreement, Queensland commits to honouring the reporting obligations required by this Schedule. (4) The frequency and timing of reporting under this Schedule is set out at <u>Table 2: Performance requirements and payment summary</u>

- (5) The content requirements of reporting under this Schedule are set out in the Audit and Reporting Framework, to the extent that they are not inconsistent with the terms of this Schedule.
- (6) The Commonwealth may use the Program Reporting Material provided by Queensland as defined in and required under the Program Guidelines for any purpose, including to inform the monitoring and evaluation of the Disaster Ready Fund.

Third party project proponents

- (7) In line with the Program Guidelines, Queensland may enter into agreements with third party project proponents to support the delivery of projects under this Schedule.
- (8) While third party project proponents are not signatories to this Schedule, Queensland is solely responsible for ensuring third party compliance with the *Disaster Ready Fund Act 2019*, obligations set out in the Program Guidelines, and the terms and conditions of this Schedule.
- (9) Subject to clause 2.c, Queensland can enter into negotiation of funding agreements with third party project proponents prior to the endorsement by the Commonwealth of the relevant Implementation Plans, and must have binding agreements in place with project proponents prior to paying them Commonwealth funds.

Funding Arrangements

- (10) The Commonwealth agrees to provide each state with upfront payment to meet the full approved cost of each project in that state, as set out in **Attachment A**.

Reallocation of project funding within the same jurisdiction approved by Commonwealth

(11) Where:

- a. the final cost of a completed project is less than the approved funding amount shown at **Attachment A** for that project, or
- b. a project under this Schedule is unable to be delivered as intended (and cannot be appropriately scaled or varied to enable its delivery) in accordance with the approved project application or, once endorsed, the Implementation Plan, any associated Commonwealth funds paid to but not yet spent by Queensland or project proponents for the purposes of that project (referred to as a 'Project Underspend' for the purposes of this Schedule) may be reallocated to:
 - c. other existing projects set out in **Attachment A** to this Schedule, where those projects can be appropriately scaled or varied, or
 - d. new projects which have been assessed as suitable and representing value for money by the Commonwealth in line with the Program Guidelines and relevant legislative requirements and added to **Attachment A** through variations to this Schedule;

provided that all of the following conditions are met:

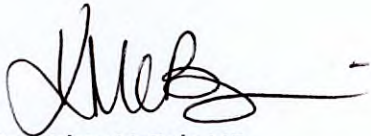
	e. there has been no breach of the terms and conditions of this Schedule; f. the project for which the reallocated funds will be used is directed towards achieving one or more of the purposes specified in section 20(1A) of the <i>Disaster Ready Fund Act 2019</i>; g. the project for which the reallocated funds will be used complies with the rules for eligible expenditure under the Program Guidelines (e.g. Commonwealth funds cannot be used to cover project cost overruns); and h. the Commonwealth has provided prior written approval of the reallocation, which will not be unreasonably withheld. Repayment of amounts to the Commonwealth (12) In accordance with subsection 21(4) of the Disaster Ready Fund Act 2019, the Commonwealth reserves the right to recover an amount provided to Queensland under this Schedule, where: a. a Project Underspend has occurred and the Commonwealth has decided not to approve the reallocation of the relevant funds under 11(h) or the conditions for reallocation in clause 11 are otherwise not met; or b. the Commonwealth considers, in its absolute discretion, that there has been a breach by Queensland of a condition of this Schedule, including those listed in clause 11. (13) The Commonwealth will determine on a reasonable basis whether an amount should be repaid in relation to clause 12, and if so, how much should be repaid and reasonable timeframe for repayment, with regard to the circumstances of each matter. (14) The Commonwealth will not recover an amount provided under this Schedule where the funds have been expended by Queensland or a project proponent in compliance with the terms and conditions of this Schedule and with the relevant Implementation Plan before being notified of the Commonwealth's intention to recover the relevant amount. Intellectual Property rights (15) The Intellectual Property arrangements set out in section 12.8 of the Program Guidelines will apply to all funded projects unless an exception has been agreed by the Commonwealth and recorded in the relevant Implementation Plan in accordance with those arrangements. (16) Queensland must ensure that binding agreements that give effect to the aforementioned arrangements are in place with project proponents prior to paying Commonwealth funds.
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Table 2: Performance requirements and payment summary			
Output/s	Performance milestones	Due Date	Payment
As detailed in each project application and Implementation Plans.	Queensland enters into a funding agreement with the Commonwealth.	Upon signing of this Schedule by both Parties.	\$52,645,580.78
	Commonwealth endorsement of Implementation Plans, submitted by Queensland, for all projects under the Schedule.	Implementation Plans submitted to the Commonwealth for endorsement within two months of the commencement of this Schedule. The Commonwealth will review Implementation Plans within four weeks of receipt.	N/A
	Commonwealth acceptance of Performance Reports, submitted by Queensland, for all projects under the Schedule.	Performance Reports submitted to the Commonwealth quarterly, in line with due dates advised by the Commonwealth, until the completion of all projects under the Schedule.	N/A
	Commonwealth acceptance of Final Reports, submitted by Queensland, for all completed projects under the Schedule.	Final Reports submitted to the Commonwealth no later than six months from the end of the quarterly Performance Report period that the related projects completed in.	N/A
	Commonwealth acceptance of any required financial reporting, submitted by Queensland, in line with the Audit and Reporting Framework for all Projects under the Schedule and any administration funding provided.	Project financial acquittals and Audit Reports (where required) submitted to the Commonwealth no later than six months from the end of the quarterly Performance Report period the related projects completed in. A round-specific financial acquittal must be submitted by the jurisdiction no later than six months from the end of the financial year in which the final project under the Schedule is completed.	N/A
	Commonwealth acceptance of any ad hoc report/s requested.	As specified by the Commonwealth in respect of each request.	N/A
	Commonwealth acceptance of any financial declarations requested.	As specified by the Commonwealth in respect of each request.	N/A

* For the purposes of this Schedule, the following terms have the meanings set out in the Audit and Reporting Framework for the Program: Implementation Plan, Performance Reports; Final Report; Audit Report; Material Projects; Ad Hoc Report; Financial Declaration.

The Parties have confirmed their commitment to this Schedule as follows:

**Signed for and on behalf of the Commonwealth
of Australia by**



The Hon Kristy McBain MP
Minister for Emergency Management
[Day] [Month] [Year]

8/4/26

Signed for and on behalf of Queensland



The Hon Ann Leahy MP
Minister for Fire, Disaster Recovery and Volunteers
[Day] [Month] [Year]

15/04/2026

Attachment A

Details of Queensland Funded Projects

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Queensland government sources	Co Contributions from All Other Sources		
DRFR300155	Kowanyama Hub	Kowanyama Aboriginal Shire Council	Kowanyama	This project will construct the Kowanyama Hub, a multipurpose Disaster Coordination Centre to effectively and efficiently coordinate disaster management and emergency service operations. When no disaster coordination, the Hub, will operate as an Indigenous Knowledge Centre, to co-ordinate a range of programs and activities that support the documentation and preservation of Indigenous	\$8,203,500.00	\$0.00	\$911,500.00	\$9,115,000.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Queensland government sources	Co Contributions from All Other Sources		
				languages and culture.					
DRFR300160	Coast Road Resilience Upgrade	Gladstone Regional Council	Gladstone	The project will upgrade 3.8 kilometres of low-lying Coast Road in Baffle Creek to improve flood resilience. Works include raising road levels, installing new culverts, and improving drainage and safety features. Once complete, the road will remain accessible during flood events, reducing isolation for residents, supporting emergency access, and enhancing community safety, wellbeing and resilience.	\$5,239,328.00	\$0.00	\$5,239,328.00	\$10,478,656.00	
DRFR300166	South Mission Beach Flood	Cassowary Coast River	Cassowary Coast	Enhance flood protection in South Mission Beach by	\$390,154.08	\$0.00	\$109,845.92	\$500,000.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Queensland government sources	Co Contributions from All Other Sources		
	Resilience Project	Improvement Trust		expanding open channel drainage and removing bunds that obstruct flow, halving the five-year flood extent, lower flood depths below floor height, and reduce flood risk for 250 properties. Suitable excavated material will support coastal revegetation, reinforcing natural buffers against storm surges and erosion.					
DRFR300172	Preparing for and responding to emergencies for people with communication disability	The University of Queensland	Queensland - All	Communication-accessible disaster preparedness workshops, forums and an all-hazards toolkit will be co-designed and delivered, immediately increasing disaster preparedness for 275 Queenslanders with	\$272,455.00	\$9,600.00	\$118,195.00	\$400,250.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Queensland government sources	Co Contributions from All Other Sources		
				communication disability and increasing the long-term capacity of Emergency Services, local councils and community organisations to communicate effectively with people with communication disability in future disasters.					
DRFR300173	Bedourie Flood Levee Enhancements	Diamantina Shire Council	Diamantina	The project aims to improve the existing flood protection system in Bedourie by addressing critical structural issues. It is a proactive disaster risk reduction initiative designed to strengthen the town's flood resilience, improve emergency preparedness, and	\$1,108,071.00	\$0.00	\$123,119.00	\$1,231,190.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Queensland government sources	Co Contributions from All Other Sources		
				mitigate the adverse impacts of flooding. Without funding, the community remains exposed to severe flood impacts, risking economic losses and service disruption.					
DRFR300175	Rockhampton Airport Temporary Barrier project	Rockhampton Regional Council	Rockhampton	This project will deliver a temporary flood barrier that can be deployed to provide adequate flood protection at the Rockhampton Airport Terminal.	\$1,145,045.00	\$0.00	\$1,145,045.00	\$2,290,090.00	
DRFR300182	Cloncurry Shire Council Eastern Drainage Stage 5 Project	Cloncurry Shire Council	Cloncurry	The Eastern Drainage Stage 5 project will deliver the final stage of flood mitigation works through the eastern drainage division of the Cloncurry Township. This includes up-stream diversion works that will both reduce the flow of	\$2,687,889.00	\$0.00	\$534,000.00	\$3,221,889.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Queensland government sources	Co Contributions from All Other Sources		
				water into low lying areas along McIlwraith, Miles and Dutton Streets and channel this into drainage infrastructure developed and delivered through previous stages of this project.					
DRFR300187	Murweh Shire Council Local Disaster Coordination Centre Relocation & Refurbishment Project	Murweh Shire Council	Murweh	Council seeks funding to develop a specialised Local Disaster Coordination Centre to improve the disaster management capabilities. The enhanced facility will be located at a flood-free site in the Airport Precinct, repurposing the former Charleville Weather Station. This project will	\$474,418.00	\$0.00	\$67,712.00	\$542,130.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Queensland government sources	Co Contributions from All Other Sources		
				enhance disaster preparedness improve the coordination of emergency response operations and support critical communications.					
DRFR300191	Mareeba - Place of Refuge	Mareeba Shire Council	Mareeba	This project upgrades the Cedric Davies Community Hub to a Place of Refuge by installing Crimsafe screens to windows, cyclone-proof doors, kitchen upgrade including appliances, refurbish toilets and amenities, new disability toilet, cleaners cupboard, install back-up generator with concrete apron and roof. This will strengthen the local economy, improve disaster response,	\$252,250.00	\$0.00	\$252,250.00	\$504,500.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Queensland government sources	Co Contributions from All Other Sources		
				ensure community safety and social inclusion.					
DRFR300193	Burketown multipurpose emergency evacuation and emergency coordination centre	Burke Shire Council	Burke	The project covers the detailed planning, design and documentation of an emergency evacuation centre and disaster coordination centre. The facility will provide a place of refuge for the community and be designed to: - withstand floods, cyclones, storms and bushfires; - ensure uninterrupted access to power, communications and support; and - serve as an emergency service coordination,	\$414,000.00	\$0.00	\$90,000.00	\$504,000.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Queensland government sources	Co Contributions from All Other Sources		
				training and multipurpose centre.					
DRFR300205	Disaster Resilience Builder for Business	Business Chamber Queensland	Queensland - All	The Business Chamber Queensland's Disaster Resilience Builder for Business will provide a curated pathway to build business capability. Starting with disaster readiness assessment (governance, climate risk, continuity planning, resource management, testing, communication, and improvement), followed by modules on risk assessment, business continuity and recovery, with supporting information, tools and coaching.	\$3,245,798.00	\$0.00	\$921,500.00	\$4,167,298.00	
DRFR300207	Culturally Inclusive	Queensland Police Service	Queensland - All	Working collaboratively with	\$739,000.00	\$1,505,000.00	\$0.00	\$2,244,000.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Queensland government sources	Co Contributions from All Other Sources		
	Disaster Planning and Exercising Project			First Nations peoples on Country, the Culturally Inclusive Disaster Planning and Exercising project will scope how traditional, cultural, and local knowledge, practices, and language will be incorporated into Local Disaster Management Plans and disaster management practices. This collaboration with local communities will gather and document generational knowledge.					
DRFR300210	Balonne Emergency Mobile Generators	Balonne Shire Council	Balonne	Council seeking to purchase 4 x 45kVA Generators mounted on steel trailers with changeover switches	\$270,000.00	\$0.00	\$30,000.00	\$300,000.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Queensland government sources	Co Contributions from All Other Sources		
				to enable community continuity during disasters which affect the power supply therefore water and sewerage. The generators will be on standby across the seven towns in our LGA. During events, when there are power outages, Council will have the ability to deliver essential services including water and sewerage through their use.					
DRFR300211	Palm Island Cyclone Shelter	Palm Island Aboriginal Shire Council	Palm Island	Construct an up to 800 person cyclone shelter (to be used as an evacuation centre and/or community hall) to serve the 4,000 plus residents on Palm Island. It will improve disaster preparedness and	\$14,620,000.00	\$0.00	\$2,515,000.00	\$17,135,000.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Queensland government sources	Co Contributions from All Other Sources		
				response actions, reduce disaster risks, improve community resilience during and post disaster events, and make a substantial contribution to community safety and wellbeing.					
DRFR300288	Enhanced Flood Intelligence and Warning Systems	Townsville City Council	Townsville	This is a three-year program aimed at improving the collection, analysis, and distribution of flood intelligence. It will include upgrades to the existing flood warning infrastructure, the addition of new infrastructure, a review of mapping products based on the latest flood studies, and the implementation of automated warnings	\$985,000.00	\$0.00	\$985,000.00	\$1,970,000.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Queensland government sources	Co Contributions from All Other Sources		
				and alerts for the community.					
DRFR300301	Queensland Flood Forecast & Warning System	Transport and Main Roads	Queensland - All	A Queensland Flood Forecast and Warning System (QFFWS) will provide road authorities with advanced notification of when and how road assets and associated infrastructure will be impacted by flooding events. Additionally, the system will also calculate receding waters so that appropriate inspectors can re-open roads/bridges after inundation has occurred.	\$2,850,000.00	\$2,950,000.00	\$0.00	\$5,800,000.00	
DRFR300302	Resilient Construct of Mt Berryman Floodway	Lockyer Valley Regional Council	Lockyer Valley	The current floodway is at the end of life, exhibiting significant failures and becoming increasingly	\$575,000.00	\$0.00	\$575,000.00	\$1,150,000.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Queensland government sources	Co Contributions from All Other Sources		
				susceptible to damage. The new floodway will be more resilient to inundation and will be widened to "future-proof" the floodway for two-way operation.					
DRFR300328	National Get Ready	Queensland Reconstruction Authority	Tasmania - All; Queensland - All; South Australia - All; New South Wales - All; Northern Territory - All; Victoria - All; Western Australia - All	The National Get Ready Project will build preparedness for all Australians. Building on the successful Get Ready Queensland model, this project establishes the National Get Ready program as a strategic and measured approach to community preparedness in Australia. The project will deliver a National Get Ready Framework,	\$8,383,989.00	\$6,982,552.00	\$12,512,648.00	\$27,879,189.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Queensland government sources	Co Contributions from All Other Sources		
				governance, and resource sharing arrangements at a national level, but locally tailored.					

Details of Queensland Program administration funding

Description how Queensland intends to use administration funding awarded	Cth funding (1.52 per cent of the total Commonwealth funding awarded to Queensland for projects under Round Three)	Co-contribution (from jurisdiction)	Funding conditions
	\$789,683.70	\$789,683.70	Administrative funding can be used by Queensland for costs that directly relate to administering Program rounds for which Commonwealth funding has been delivered. These funds cannot be used for the administration of specific projects (i.e. where Queensland is the project proponent). These funds cannot be used for costs directly related to the preparation or facilitation of DRF applications for future rounds (i.e. for project proposals that have not yet been assessed and funded). Queensland is required to report on the use of administration funding in line with the Audit and Reporting Framework. Refer to section 3.1.4 of the Program Guidelines for further detail on these and other conditions.

In accordance with section 3.1.4 of the Program Guidelines, Queensland is required to match the administrative funding provided by the Commonwealth (either cash or in-kind).

Annexure 2F – South Australia

Disaster Ready Fund Round Three – South Australia

FEDERATION FUNDING AGREEMENT – ENVIRONMENT

Table 1: Formalities and operation of schedule													
Parties	Commonwealth of Australia (Commonwealth) South Australia												
Duration	This Schedule will commence as soon as both Parties sign it and will expire on completion of all projects and performance milestones under the Schedule, in accordance with timeframes outlined in the Program Guidelines and Implementation Plan. The Agreement may be terminated earlier or extended as agreed in writing by the Parties.												
Purpose	This Schedule will support the delivery of projects identified through Round Three of the Disaster Ready Fund (Program), which will increase understanding of, build resilience to and mitigate the impacts of natural disasters on Australian communities across the built, social, natural and economic environments and may also be used to support projects identified under future rounds of the Program in accordance with this Schedule. Funding provided under this Schedule will contribute to the delivery of the projects listed at <u>Attachment A</u> , and support state and territory governments with Program administration as established at <u>Attachment B</u> .												
Estimated financial contributions	The Commonwealth will provide to South Australia an estimated total financial contribution of \$10,032,967.51 (GST exclusive) in respect of this Schedule. South Australia will be responsible for arranging financial and/or in-kind contributions for projects to an estimated total value of \$5,723,751.00, and for Program administration to an estimated total value of \$150,494.51. <table> <tr> <th>Funding category</th><th>AUD</th></tr> <tr> <td><i>Estimated*</i> Commonwealth contribution for projects</td><td>\$9,882,473.00</td></tr> <tr> <td><i>Estimated*</i> non-Commonwealth contributions for projects (1)</td><td>\$5,723,751.00</td></tr> <tr> <td><i>Estimated*</i> Commonwealth contribution for Program administration (2)</td><td>\$150,494.51</td></tr> <tr> <td><i>Estimated*</i> South Australian contribution for Program administration (3)</td><td>\$150,494.51</td></tr> <tr> <td><i>Estimated*</i> total budget (projects and Program administration)</td><td>\$15,907,213.02</td></tr> </table> (1) = value of all financial and in-kind contributions to be provided by South Australia and third-party project proponents.	Funding category	AUD	<i>Estimated*</i> Commonwealth contribution for projects	\$9,882,473.00	<i>Estimated*</i> non-Commonwealth contributions for projects (1)	\$5,723,751.00	<i>Estimated*</i> Commonwealth contribution for Program administration (2)	\$150,494.51	<i>Estimated*</i> South Australian contribution for Program administration (3)	\$150,494.51	<i>Estimated*</i> total budget (projects and Program administration)	\$15,907,213.02
Funding category	AUD												
<i>Estimated*</i> Commonwealth contribution for projects	\$9,882,473.00												
<i>Estimated*</i> non-Commonwealth contributions for projects (1)	\$5,723,751.00												
<i>Estimated*</i> Commonwealth contribution for Program administration (2)	\$150,494.51												
<i>Estimated*</i> South Australian contribution for Program administration (3)	\$150,494.51												
<i>Estimated*</i> total budget (projects and Program administration)	\$15,907,213.02												

	(2) = In accordance with section 3.1.4 of the Program Guidelines, the Commonwealth contribution for Program administration is up to 1.52 per cent of the total Commonwealth funding awarded to South Australia for projects under Round Three. (3) = In accordance with section 3.1.4 of the Program Guidelines, South Australia is required to match the administrative funding provided by the Commonwealth (either cash or in-kind). *Amounts shown may not add to totals due to rounding.
Related documents	This Schedule should be read in conjunction with the Disaster Ready Fund Round Three 2025-26 Guidelines (Program Guidelines) and the latest version of the Disaster Ready Fund Audit and Reporting Framework (Audit and Reporting Framework) as published on the National Emergency Management Agency's website and amended from time to time. To the extent that this Schedule applies, or is proposed to apply, to a project identified under a future round of the Program, this Schedule should be read in conjunction with the Disaster Ready Fund guidelines applicable to that particular round and references in this Schedule to the 'Program Guidelines' are references to those guidelines (rather than the Disaster Ready Fund Round Three 2025-26 Guidelines) for the purposes of that project.
Additional terms	Allocation of funds (1) The Parties understand that this Schedule is made in good faith and there is an expectation that funding will be apportioned to projects as shown at <u>Attachment A</u>, and used for Program administration as shown at <u>Attachment B</u>. Implementation Plans (2) Implementation Plans for each project under the Schedule will be developed by South Australia and provided to the Commonwealth for endorsement as soon as possible, but no later than two months after the commencement of this Schedule unless otherwise agreed by the Commonwealth. - The requirements of the Implementation Plans are set out in the Audit and Reporting Framework, to the extent that they are not inconsistent with the terms of this Schedule. - The Commonwealth will review Implementation Plans within four weeks of receipt. - Expenditure of Commonwealth funds awarded cannot be incurred until the Commonwealth has endorsed the Implementation Plan for that project, in writing. - With written approval from South Australia, project proponents can commence activities that use only a co-contribution referred to in <u>Attachment A</u> or do not incur expenditure, prior to the endorsement by the Commonwealth of the Implementation Plan. - The Commonwealth will not be liable, and should not be held as being liable, for any activities undertaken before an Implementation Plan covering that project is endorsed. Performance monitoring and reporting

- (3) The Parties acknowledge that payments under these agreements would usually be tied to the performance milestones at Table 2 below. In lieu of milestone based payments under this agreement, South Australia commits to honouring the reporting obligations required by this Schedule.
- (4) The frequency and timing of reporting under this Schedule is set out at Table 2: Performance requirements and payment summary
- (5) The content requirements of reporting under this Schedule are set out in the Audit and Reporting Framework, to the extent that they are not inconsistent with the terms of this Schedule.
- (6) The Commonwealth may use the Program Reporting Material provided by South Australia as defined in and required under the Program Guidelines for any purpose, including to inform the monitoring and evaluation of the Disaster Ready Fund.

Third party project proponents

- (7) In line with the Program Guidelines, South Australia may enter into agreements with third party project proponents to support the delivery of projects under this Schedule.
- (8) While third party project proponents are not signatories to this Schedule, South Australia is solely responsible for ensuring third party compliance with the *Disaster Ready Fund Act 2019*, obligations set out in the Program Guidelines, and the terms and conditions of this Schedule.
- (9) Subject to clause 2.c, South Australia can enter into negotiation of funding agreements with third party project proponents prior to the endorsement by the Commonwealth of the relevant Implementation Plans, and must have binding agreements in place with project proponents prior to paying them Commonwealth funds.

Funding Arrangements

- (10) The Commonwealth agrees to provide each state with upfront payment to meet the full approved cost of each project in that state, as set out in Attachment A.

Reallocation of project funding within the same jurisdiction approved by Commonwealth

- (11) Where:
 - a. the final cost of a completed project is less than the approved funding amount shown at Attachment A for that project, or
 - b. a project under this Schedule is unable to be delivered as intended (and cannot be appropriately scaled or varied to enable its delivery) in accordance with the approved project application or, once endorsed, the Implementation Plan,
 any associated Commonwealth funds paid to but not yet spent by South Australia or project proponents for the purposes of that project (referred to as a 'Project Underspend' for the purposes of this Schedule) may be reallocated to:

- c. other existing projects set out in **Attachment A** to this Schedule, where those projects can be appropriately scaled or varied, or
 - d. new projects which have been assessed as suitable and representing value for money by the Commonwealth in line with the Program Guidelines and relevant legislative requirements and added to **Attachment A** through variations to this Schedule;
- provided that all of the following conditions are met:
- e. there has been no breach of the terms and conditions of this Schedule;
 - f. the project for which the reallocated funds will be used is directed towards achieving one or more of the purposes specified in section 20(1A) of the *Disaster Ready Fund Act 2019*;
 - g. the project for which the reallocated funds will be used complies with the rules for eligible expenditure under the Program Guidelines (e.g. Commonwealth funds cannot be used to cover project cost overruns); and
 - h. the Commonwealth has provided prior written approval of the reallocation, which will not be unreasonably withheld.

Repayment of amounts to the Commonwealth

- (12) In accordance with subsection 21(4) of the Disaster Ready Fund Act 2019, the Commonwealth reserves the right to recover an amount provided to South Australia under this Schedule, where:
- a. a Project Underspend has occurred and the Commonwealth has decided not to approve the reallocation of the relevant funds under 11(h) or the conditions for reallocation in clause 11 are otherwise not met;
 - or
 - b. the Commonwealth considers, in its absolute discretion, that there has been a breach by South Australia of a condition of this Schedule, including those listed in clause 11.
- (13) The Commonwealth will determine on a reasonable basis whether an amount should be repaid in relation to clause 12, and if so, how much should be repaid and reasonable timeframe for repayment, with regard to the circumstances of each matter.
- (14) The Commonwealth will not recover an amount provided under this Schedule where the funds have been expended by South Australia or a project proponent in compliance with the terms and conditions of this Schedule and with the relevant Implementation Plan before being notified of the Commonwealth's intention to recover the relevant amount.

Intellectual Property rights

	(15) The Intellectual Property arrangements set out in section 12.8 of the Program Guidelines will apply to all funded projects unless an exception has been agreed by the Commonwealth and recorded in the relevant Implementation Plan in accordance with those arrangements. (16) South Australia must ensure that binding agreements that give effect to the aforementioned arrangements are in place with project proponents prior to paying Commonwealth funds.
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Table 2: Performance requirements and payment summary

Output/s	Performance milestones	Due Date	Payment
As detailed in each project application and Implementation Plans.	South Australia enters into a funding agreement with the Commonwealth.	Upon signing of this Schedule by both Parties.	\$10,032,967.51
	Commonwealth endorsement of Implementation Plans, submitted by South Australia, for all projects under the Schedule.	Implementation Plans submitted to the Commonwealth for endorsement within two months of the commencement of this Schedule. The Commonwealth will review Implementation Plans within four weeks of receipt.	N/A
	Commonwealth acceptance of Performance Reports, submitted by South Australia, for all projects under the Schedule.	Performance Reports submitted to the Commonwealth quarterly, in line with due dates advised by the Commonwealth, until the completion of all projects under the Schedule.	N/A
	Commonwealth acceptance of Final Reports, submitted by South Australia, for all completed projects under the Schedule.	Final Reports submitted to the Commonwealth no later than six months from the end of the quarterly Performance Report period that the related projects completed in.	N/A
	Commonwealth acceptance of any required financial reporting, submitted by South Australia, in line with the Audit and Reporting Framework for all Projects under the Schedule and any administration funding provided.	Project financial acquittals and Audit Reports (where required) submitted to the Commonwealth no later than six months from the end of the quarterly Performance Report period the related projects completed in. A round-specific financial acquittal must be submitted by the jurisdiction no later than six months from the end of the financial year in which the final project under the Schedule is completed.	N/A
	Commonwealth acceptance of any ad hoc report/s requested.	As specified by the Commonwealth in respect of each request.	N/A
	Commonwealth acceptance of any financial declarations requested.	As specified by the Commonwealth in respect of each request.	N/A

* For the purposes of this Schedule, the following terms have the meanings set out in the Audit and Reporting Framework for the Program: Implementation Plan, Performance Reports; Final Report; Audit Report; Material Projects; Ad Hoc Report; Financial Declaration.

The Parties have confirmed their commitment to this Schedule as follows:

*Signed for and on behalf of the Commonwealth of
Australia by*

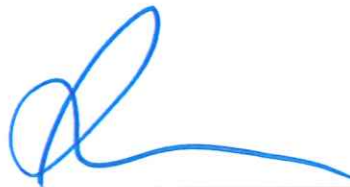


The Hon Kristy McBain MP
Minister for Emergency Management

[Day] [Month] [Year]

30/12/25

Signed for and on behalf of South Australia



The Hon. Rhiannon Pearce MP
Minister for Emergency Services and Correctional
Services

[Day] [Month] [Year]

16/12/26

Details of South Australian Funded Projects

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From South Australian government sources	Co Contributions from All Other Sources		
DRFR300002	Outback Ready: emergency management plan development for Outback SA communities	Outback Communities Authority	Unincorporated SA	The Outback Ready project will involve the development of emergency preparedness, management and recovery plans for the 24 communities in Outback South Australia supported by the Outback Communities Authority. Over two years, an emergency management expert will be employed to work with these 24 communities and emergency service organisations to develop emergency preparedness, management and recovery	\$528,807.00	\$0.00	\$92,436.00	\$621,243.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From South Australian government sources	Co Contributions from All Other Sources		
				plans that are customised for and supported by each community.					
DRFR300099	Roots of Resilience: Safe Country, Strong Future	Alinytjara Wilurara Landscape Board	Ceduna; Cleve; Elliston; Franklin Harbour; Kimba; Lower Eyre Peninsula; Port Lincoln; Streaky Bay; Tumby Bay; Whyalla; Wudinna; Yorke Peninsula	Roots of Resilience: Safe Country, Strong Future is an Aboriginal-led program working with remote South Australian communities to strengthen disaster resilience and governance. It updates climate strategies, engages communities to assess disaster risk, and identifies priorities. Local leaders are supported to drive resilience efforts. The program lasts around 16 weeks per community, focusing on building sustainable capabilities rooted in cultural knowledge and systems of care for Country, ensuring	\$2,457,032.00	\$0.00	\$273,400.00	\$2,730,432.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From South Australian government sources	Co Contributions from All Other Sources		
				long-term community-driven impact.					
DRFR300112	Securing Firefighting Water for Bushfire Resilience in the Coorong Tatiara Area	Tatiara District Council	Coorong; Tatiara	Recent fires in the 15,312sqkm Tatiara and Coorong areas have highlighted a shortage of firefighting water in many areas. There are hundreds of large tanks, bores and other water sources that could be equipped or updated with Country Fire Service compatible fittings for quick access. A survey of existing public and private firefighting infrastructure will be carried out and maps added to the Broadcast Alert Response Turnout (BART) Emergency Service Platform.	\$122,000.00	\$32,000.00	\$105,000.00	\$259,000.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From South Australian government sources	Co Contributions from All Other Sources		
DRFR300113	Climate Ready Coasts 2.0: Scaling evidence-based coastal risk reduction	LGA South Australia	Adelaide Plains; Alexandrina; Barunga West; Ceduna; Charles Sturt; Cleve; Coorong; Copper Coast; Elliston; Franklin Harbour; Grant; Holdfast Bay; Kangaroo Island; Kingston (SA); Lower Eyre Peninsula; Marion; Mount Remarkable; Onkaparinga; Playford; Port Adelaide Enfield; Port Augusta; Port	This project will: - Ensure all SA coastal councils have an adopted Coastal Hazard Adaptation Plan based on a consistent methodology; - Implement a prioritisation framework to evaluate and rank coastal disaster risk reduction projects; - Support innovation in coastal hazard adaptation planning and action; - Strengthen collaborative coastal management between local and state government; and - Lead the transition of coastal adaptation from standalone project work to business-as-usual practice.	\$2,200,000.00	\$980,000.00	\$1,220,000.00	\$4,400,000.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From South Australian government sources	Co Contributions from All Other Sources		
			Lincoln; Port Pirie; Robe; Salisbury; Streaky Bay; Tumby Bay; Victor Harbor; Wakefield; Wattle Range; West Torrens; Whyalla; Yankalilla; Yorke Peninsula						
DRFR300119	Investment-Ready Business Case for Gawler River Floodplain Flood Mitigation	Gawler River Floodplain Management Authority	Adelaide Hills; Adelaide Plains; Barossa; Gawler; Light; Playford	This project will complete the Gawler River Flood Management Business Case by addressing critical gaps identified in the Infrastructure SA Gate 2 Review, including geotechnical investigations of the Bruce Eastick Dam, hydrological modelling, and cultural heritage assessments. The	\$774,000.00	\$90,142.00	\$780,136.00	\$1,644,278.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From South Australian government sources	Co Contributions from All Other Sources		
				completed Business Case will enable investment in four key flood mitigation measures: dam raising, levee upgrades, planning controls, and community awareness campaigns.					
DRFR300133	Disaster preparedness - building RediCommunities in Naracoorte Lucindale, Yankalilla, Port Lincoln and Mid Murray	Australian Red Cross Society	Mid Murray; Naracoorte Lucindale; Port Lincoln; Yankalilla	Australian Red Cross will deliver the evidence-based RediCommunities program to empower disaster-affected and socially vulnerable communities in Naracoorte Lucindale, Mid-Murray, Port Lincoln and Yankalilla LGAs to understand local disaster risk and develop and implement a preparedness plan. We will deliver EmergencyRedi workshops and the Pillowcase program to members of the broader community.	\$2,200,000.00	\$0.00	\$550,000.00	\$2,750,000.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From South Australian government sources	Co Contributions from All Other Sources		
DRFR300136	Building Wakefields's Flood Resilience - Stage 1	Wakefield Regional Council	Wakefield	Floodwater from the Wakefield River is an ongoing threat to both the Balaklava and Bowmans townships, particularly during a 1 per cent Annual Exceedance Probability flood event. Following several years' investment in recent flood mapping, design studies and local consultation to understand disaster risk and impacts, Wakefield Regional Council has committed funding to initiate a suite of risk mitigating infrastructure projects, including protection of Townsvale Estate, Balaklava (Stage 1).	\$1,600,634.00	\$0.00	\$1,600,637.00	\$3,201,271.00	

Details of South Australian Program administration funding

Description how South Australia intends to use administration funding awarded	Cth funding (1.52 per cent of the total Commonwealth funding awarded to South Australia for projects under Round Three)	Co-contribution (from jurisdiction)	Funding conditions
	\$150,494.51	\$150,494.51	Administrative funding can be used by South Australia for costs that directly relate to administering Program rounds for which Commonwealth funding has been delivered. These funds cannot be used for the administration of specific projects (i.e. where South Australia is the project proponent). These funds cannot be used for costs directly related to the preparation or facilitation of DRF applications for future rounds (i.e. for project proposals that have not yet been assessed and funded). South Australia is required to report on the use of administration funding in line with the Audit and Reporting Framework. Refer to section 3.1.4 of the Program Guidelines for further detail on these and other conditions.

In accordance with section 3.1.4 of the Program Guidelines, South Australia is required to match the administrative funding provided by the Commonwealth (either cash or

Annexure 2G – Northern Territory

Disaster Ready Fund Round Three – Northern Territory

FEDERATION FUNDING AGREEMENT – ENVIRONMENT

Table 1: Formalities and operation of schedule											
Parties	Commonwealth of Australia (Commonwealth) Northern Territory										
Duration	This Schedule will commence as soon as both Parties sign it and will expire on completion of all projects and performance milestones under the Schedule, in accordance with timeframes outlined in the Program Guidelines and Implementation Plan. The Agreement may be terminated earlier or extended as agreed in writing by the Parties.										
Purpose	This Schedule will support the delivery of projects identified through Round Three of the Disaster Ready Fund (Program), which will increase understanding of, build resilience to and mitigate the impacts of natural disasters on Australian communities across the built, social, natural and economic environments and may also be used to support projects identified under future rounds of the Program in accordance with this Schedule. Funding provided under this Schedule will contribute to the delivery of the projects listed at Attachment A , and support state and territory governments with Program administration as established at Attachment B .										
Estimated financial contributions	The Commonwealth will provide to the Northern Territory an estimated total financial contribution of \$1,483,371.57 (GST exclusive) in respect of this Schedule. The Northern Territory will be responsible for arranging financial and/or in-kind contributions for projects to an estimated total value of \$609,914.00, and for Program administration to an estimated total value of \$22,250.57. <table> <tr> <th>Funding category</th><th>AUD</th></tr> <tr> <td><i>Estimated*</i> Commonwealth contribution for projects</td><td>\$1,461,121.00</td></tr> <tr> <td><i>Estimated*</i> non-Commonwealth contributions for projects (1)</td><td>\$609,914.00</td></tr> <tr> <td><i>Estimated*</i> Commonwealth contribution for Program administration (2)</td><td>\$22,250.57</td></tr> <tr> <td><i>Estimated*</i> Northern Territory contribution for Program administration (3)</td><td>\$22,250.57</td></tr> </table>	Funding category	AUD	<i>Estimated*</i> Commonwealth contribution for projects	\$1,461,121.00	<i>Estimated*</i> non-Commonwealth contributions for projects (1)	\$609,914.00	<i>Estimated*</i> Commonwealth contribution for Program administration (2)	\$22,250.57	<i>Estimated*</i> Northern Territory contribution for Program administration (3)	\$22,250.57
Funding category	AUD										
<i>Estimated*</i> Commonwealth contribution for projects	\$1,461,121.00										
<i>Estimated*</i> non-Commonwealth contributions for projects (1)	\$609,914.00										
<i>Estimated*</i> Commonwealth contribution for Program administration (2)	\$22,250.57										
<i>Estimated*</i> Northern Territory contribution for Program administration (3)	\$22,250.57										

	<i>Estimated* total budget (projects and Program administration)</i> \$2,115,536.15 (1) = value of all financial and in-kind contributions to be provided by the Northern Territory and third-party project proponents. (2) = In accordance with section 3.1.4 of the Program Guidelines, the Commonwealth contribution for Program administration is up to 1.52 per cent of the total Commonwealth funding awarded to the Northern Territory for projects under Round Three. (3) = In accordance with section 3.1.4 of the Program Guidelines, the Northern Territory is required to match the administrative funding provided by the Commonwealth (either cash or in-kind). *Amounts shown may not add to totals due to rounding.
Related documents	This Schedule should be read in conjunction with the Disaster Ready Fund Round Three 2025-26 Guidelines (Program Guidelines) and the latest version of the Disaster Ready Fund Audit and Reporting Framework (Audit and Reporting Framework) as published on the National Emergency Management Agency's website and amended from time to time. To the extent that this Schedule applies, or is proposed to apply, to a project identified under a future round of the Program, this Schedule should be read in conjunction with the Disaster Ready Fund guidelines applicable to that particular round and references in this Schedule to the 'Program Guidelines' are references to those guidelines (rather than the Disaster Ready Fund Round Three 2025-26 Guidelines) for the purposes of that project.
Additional terms	Allocation of funds (1) The Parties understand that this Schedule is made in good faith and there is an expectation that funding will be apportioned to projects as shown at <u>Attachment A</u>, and used for Program administration as shown at <u>Attachment B</u>. Implementation Plans (2) Implementation Plans for each project under the Schedule will be developed by the Northern Territory and provided to the Commonwealth for endorsement as soon as possible, but no later than two months after the commencement of this Schedule unless otherwise agreed by the Commonwealth. - The requirements of the Implementation Plans are set out in the Audit and Reporting Framework, to the extent that they are not inconsistent with the terms of this Schedule. - The Commonwealth will review Implementation Plans within four weeks of receipt. - Expenditure of Commonwealth funds awarded cannot be incurred until the Commonwealth has endorsed the Implementation Plan for that project, in writing. - With written approval from the Northern Territory, project proponents can commence activities that use only a co-contribution referred to in <u>Attachment A</u> or do not incur expenditure, prior to the endorsement by

- the Commonwealth of the Implementation Plan.
- e. The Commonwealth will not be liable, and should not be held as being liable, for any activities undertaken before an Implementation Plan covering that project is endorsed.

Performance monitoring and reporting

- (3) The Parties acknowledge that payments under these agreements would usually be tied to the performance milestones at Table 2 below. In lieu of milestone based payments under this agreement, the Northern Territory commits to honouring the reporting obligations required by this Schedule.
- (4) The frequency and timing of reporting under this Schedule is set out at Table 2: Performance requirements and payment summary
- (5) The content requirements of reporting under this Schedule are set out in the Audit and Reporting Framework, to the extent that they are not inconsistent with the terms of this Schedule.
- (6) The Commonwealth may use the Program Reporting Material provided by the Northern Territory as defined in and required under the Program Guidelines for any purpose, including to inform the monitoring and evaluation of the Disaster Ready Fund.

Third party project proponents

- (7) In line with the Program Guidelines, the Northern Territory may enter into agreements with third party project proponents to support the delivery of projects under this Schedule.
- (8) While third party project proponents are not signatories to this Schedule, the Northern Territory is solely responsible for ensuring third party compliance with the *Disaster Ready Fund Act 2019*, obligations set out in the Program Guidelines, and the terms and conditions of this Schedule.
- (9) Subject to clause 2.c, the Northern Territory can enter into negotiation of funding agreements with third party project proponents prior to the endorsement by the Commonwealth of the relevant Implementation Plans, and must have binding agreements in place with project proponents prior to paying them Commonwealth funds.

Funding Arrangements

- (10) The Commonwealth agrees to provide each state with upfront payment to meet the full approved cost of each project in that state, as set out in **Attachment A**.

Reallocation of project funding within the same jurisdiction approved by Commonwealth

- (11) Where:
- a. the final cost of a completed project is less than the approved funding amount shown at **Attachment A** for that project, or
 - b. a project under this Schedule is unable to be delivered as intended (and cannot be appropriately scaled or varied to enable its delivery) in accordance with the approved project application or, once endorsed,

	the Implementation Plan, any associated Commonwealth funds paid to but not yet spent by the Northern Territory or project proponents for the purposes of that project (referred to as a 'Project Underspend' for the purposes of this Schedule) may be reallocated to: c. other existing projects set out in Attachment A to this Schedule, where those projects can be appropriately scaled or varied, or d. new projects which have been assessed as suitable and representing value for money by the Commonwealth in line with the Program Guidelines and relevant legislative requirements and added to Attachment A through variations to this Schedule; provided that all of the following conditions are met: e. there has been no breach of the terms and conditions of this Schedule; f. the project for which the reallocated funds will be used is directed towards achieving one or more of the purposes specified in section 20(1A) of the <i>Disaster Ready Fund Act 2019</i>; g. the project for which the reallocated funds will be used complies with the rules for eligible expenditure under the Program Guidelines (e.g. Commonwealth funds cannot be used to cover project cost overruns); and h. the Commonwealth has provided prior written approval of the reallocation, which will not be unreasonably withheld. Repayment of amounts to the Commonwealth (12) In accordance with subsection 21(4) of the Disaster Ready Fund Act 2019, the Commonwealth reserves the right to recover an amount provided to the Northern Territory under this Schedule, where: a. a Project Underspend has occurred and the Commonwealth has decided not to approve the reallocation of the relevant funds under 11(h) or the conditions for reallocation in clause 11 are otherwise not met; or b. the Commonwealth considers, in its absolute discretion, that there has been a breach by the Northern Territory of a condition of this Schedule, including those listed in clause 11. (13) The Commonwealth will determine on a reasonable basis whether an amount should be repaid in relation to clause 12, and if so, how much should be repaid and reasonable timeframe for repayment, with regard to the circumstances of each matter. (14) The Commonwealth will not recover an amount provided under this Schedule where the funds have been expended by the Northern Territory or a project proponent in compliance with the terms and conditions of this Schedule and with the relevant Implementation Plan before being
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	notified of the Commonwealth’s intention to recover the relevant amount. Intellectual Property rights (15) The Intellectual Property arrangements set out in section 12.8 of the Program Guidelines will apply to all funded projects unless an exception has been agreed by the Commonwealth and recorded in the relevant Implementation Plan in accordance with those arrangements. (16) The Northern Territory must ensure that binding agreements that give effect to the aforementioned arrangements are in place with project proponents prior to paying Commonwealth funds.
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Table 2: Performance requirements and payment summary			
Output/s	Performance milestones	Due Date	Payment
As detailed in each project application and Implementation Plans.	The Northern Territory enters into a funding agreement with the Commonwealth.	Upon signing of this Schedule by both Parties.	\$1,483,371.57
	Commonwealth endorsement of Implementation Plans, submitted by The Northern Territory, for all projects under the Schedule.	Implementation Plans submitted to the Commonwealth for endorsement within two months of the commencement of this Schedule. The Commonwealth will review Implementation Plans within four weeks of receipt.	N/A
	Commonwealth acceptance of Performance Reports, submitted by The Northern Territory, for all projects under the Schedule.	Performance Reports submitted to the Commonwealth quarterly, in line with due dates advised by the Commonwealth, until the completion of all projects under the Schedule.	N/A
	Commonwealth acceptance of Final Reports, submitted by The Northern Territory, for all completed projects under the Schedule.	Final Reports submitted to the Commonwealth no later than six months from the end of the quarterly Performance Report period that the related projects completed in.	N/A
	Commonwealth acceptance of any required financial reporting, submitted by The Northern Territory, in line with the Audit and Reporting Framework for all Projects under the Schedule and any administration funding provided.	Project financial acquittals and Audit Reports (where required) submitted to the Commonwealth no later than six months from the end of the quarterly Performance Report period the related projects completed in. A round-specific financial acquittal must be submitted by the jurisdiction no later than six	N/A

		months from the end of the financial year in which the final project under the Schedule is completed.	
	Commonwealth acceptance of any ad hoc report/s requested.	As specified by the Commonwealth in respect of each request.	N/A
	Commonwealth acceptance of any financial declarations requested.	As specified by the Commonwealth in respect of each request.	N/A

* For the purposes of this Schedule, the following terms have the meanings set out in the Audit and Reporting Framework for the Program: Implementation Plan, Performance Reports; Final Report; Audit Report; Material Projects; Ad Hoc Report; Financial Declaration.

The Parties have confirmed their commitment to this Schedule as follows:

Signed for and on behalf of the
Commonwealth of Australia by



The Hon Kristy McBain MP
Minister for Emergency Management
[Day] [Month] [Year]

8/4/26

Signed for and on behalf of the
Northern Territory



The Hon Lia Finocchiaro MLA
Chief Minister
[Day] [Month] [Year]

15 APR 2026

Details of the Northern Territory Funded Projects

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Northern Territory government sources	Co Contributions from All Other Sources		
DRFR300276	Development of an Emergency Coordination Facility	Alice Springs Town Council	Alice Springs	Build Alice Springs Town Council's (ASTC) and the Alice Springs community's disaster resilience through the development of an Emergency Coordination Facility for ASTC, which will strengthen Council's	\$593,653.00	\$73,421.00	\$0.00	\$667,074.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Northern Territory government sources	Co Contributions from All Other Sources		
				capacity and capability in disaster preparedness, and meeting its response and recovery obligations, as well as minimising business continuity risks for the organisation during and after a disaster.					
DRFR300367	Managing Flood Risk in Yuendumu	Central Desert Regional Council	Central Desert	This project aims to manage flood risks in Yuendumu by conducting a detailed survey	\$221,643.00	\$0.00	\$24,734.00	\$246,377.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Northern Territory government sources	Co Contributions from All Other Sources		
				including a LiDAR survey and flood study and designing stormwater management infrastructure. The design will guide future funding application for the construction of the stormwater management infrastructure in the future DRF rounds. This project mitigates flood risks in Yuendumu, protecting					

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Northern Territory government sources	Co Contributions from All Other Sources		
				infrastructure, reducing waterborne diseases, enhancing resilience, improving emergency safety, and ensuring sustainable community infrastructure.					
DRFR300372	Laynhapuy Disaster Management Framework: Capacity Building for Yolŋu-Led Disaster Preparedness	Laynhapuy Homelands Aboriginal Corporation	East Arnhem	This project will develop a culturally appropriate Disaster Management Framework to help Laynhapuy Homelands Aboriginal	\$150,825.00	\$0.00	\$16,759.00	\$167,584.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Northern Territory government sources	Co Contributions from All Other Sources		
				Corporation prepare for and respond to disaster events and emergencies such as cyclones, flooding, and bushfires. It will include clear plans, staff training, and practical exercises to build local knowledge and capability. The outcome will be a stronger, safer organisation that can continue supporting					

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Northern Territory government sources	Co Contributions from All Other Sources		
				Yolngu communities during and after disaster events.					
DRFR300374	Embedded Meteorologist to improve disaster risk management in the Northern Territory	Northern Territory Fire and Emergency Service	Northern Territory - All	The project aims to establish embedded meteorological expertise provided by the Bureau of Meteorology (BoM) through the provision of a 36 – month service agreement. The project aims to optimise the use of meteorological	\$495,000.00	\$495,000.00	\$0.00	\$990,000.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Northern Territory government sources	Co Contributions from All Other Sources		
				and hydrological data in tactical and strategic planning, improving the overall efficiency and effectiveness of emergency management. This project works to ensure NT Police, Fire & Emergency Services utilise the best-available information to enhance community resilience to					

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Northern Territory government sources	Co Contributions from All Other Sources		
				natural disasters.					

Details of the Northern Territory Program administration funding

Description how the Northern Territory intends to use administration funding awarded	Cth funding (1.52 per cent of the total Commonwealth funding awarded to the Northern Territory for projects under Round Three)	Co-contribution (from jurisdiction)	Funding conditions
	\$22,250.57	\$22,250.57	Administrative funding can be used by the Northern Territory for costs that directly relate to administering Program rounds for which Commonwealth funding has been delivered. These funds cannot be used for the administration of specific projects (i.e. where the Northern Territory is the project proponent). These funds cannot be used for costs directly related to the preparation or facilitation of DRF applications for future rounds (i.e. for project proposals that have not yet been assessed and funded). The Northern Territory is required to report on the use of administration funding in line with the Audit and Reporting Framework.

Description how the Northern Territory intends to use administration funding awarded	Cth funding (1.52 per cent of the total Commonwealth funding awarded to the Northern Territory for projects under Round Three)	Co-contribution (from jurisdiction)	Funding conditions
			Refer to section 3.1.4 of the Program Guidelines for further detail on these and other conditions.

In accordance with section 3.1.4 of the Program Guidelines, the Northern Territory is required to match the administrative funding provided by the Commonwealth (either cash or in-kind).

Annexure 2H – Tasmania

Disaster Ready Fund Round Three – Tasmania

FEDERATION FUNDING AGREEMENT – ENVIRONMENT

Table 1: Formalities and operation of schedule											
Parties	Commonwealth of Australia (Commonwealth) Tasmania										
Duration	This Schedule will commence as soon as both Parties sign it and will expire on completion of all projects and performance milestones under the Schedule, in accordance with timeframes outlined in the Program Guidelines and Implementation Plan. The Agreement may be terminated earlier or extended as agreed in writing by the Parties.										
Purpose	This Schedule will support the delivery of projects identified through Round Three of the Disaster Ready Fund (Program), which will increase understanding of, build resilience to and mitigate the impacts of natural disasters on Australian communities across the built, social, natural and economic environments and may also be used to support projects identified under future rounds of the Program in accordance with this Schedule. Funding provided under this Schedule will contribute to the delivery of the projects listed at Attachment A , and support state and territory governments with Program administration as established at Attachment B .										
Estimated financial contributions	The Commonwealth will provide to Tasmania an estimated total financial contribution of \$9,710,492.39 (GST exclusive) in respect of this Schedule. Tasmania will be responsible for arranging financial and/or in-kind contributions for projects to an estimated total value of \$7,561,989.00, and for Program administration to an estimated total value of \$145,657.39. <table> <tr> <th>Funding category</th><th>AUD</th></tr> <tr> <td><i>Estimated*</i> Commonwealth contribution for projects</td><td>\$9,564,835.00</td></tr> <tr> <td><i>Estimated*</i> non-Commonwealth contributions for projects (1)</td><td>\$7,561,989.00</td></tr> <tr> <td><i>Estimated*</i> Commonwealth contribution for Program administration (2)</td><td>\$145,657.39</td></tr> <tr> <td><i>Estimated*</i> Tasmanian contribution for Program administration (3)</td><td>\$145,657.39</td></tr> </table>	Funding category	AUD	<i>Estimated*</i> Commonwealth contribution for projects	\$9,564,835.00	<i>Estimated*</i> non-Commonwealth contributions for projects (1)	\$7,561,989.00	<i>Estimated*</i> Commonwealth contribution for Program administration (2)	\$145,657.39	<i>Estimated*</i> Tasmanian contribution for Program administration (3)	\$145,657.39
Funding category	AUD										
<i>Estimated*</i> Commonwealth contribution for projects	\$9,564,835.00										
<i>Estimated*</i> non-Commonwealth contributions for projects (1)	\$7,561,989.00										
<i>Estimated*</i> Commonwealth contribution for Program administration (2)	\$145,657.39										
<i>Estimated*</i> Tasmanian contribution for Program administration (3)	\$145,657.39										

	<table border="1"> <tr> <td></td><td></td></tr> <tr> <td>Estimated* total budget (projects and Program administration)</td><td>\$17,418,138.78</td></tr> </table> (1) = value of all financial and in-kind contributions to be provided by Tasmania and third-party project proponents. (2) = In accordance with section 3.1.4 of the Program Guidelines, the Commonwealth contribution for Program administration is up to 1.52 per cent of the total Commonwealth funding awarded to Tasmania for projects under Round Three. (3) = In accordance with section 3.1.4 of the Program Guidelines, Tasmania is required to match the administrative funding provided by the Commonwealth (either cash or in-kind). *Amounts shown may not add to totals due to rounding.			Estimated* total budget (projects and Program administration)	\$17,418,138.78
Estimated* total budget (projects and Program administration)	\$17,418,138.78				
Related documents	This Schedule should be read in conjunction with the Disaster Ready Fund Round Three 2025-26 Guidelines (Program Guidelines) and the latest version of the Disaster Ready Fund Audit and Reporting Framework (Audit and Reporting Framework) as published on the National Emergency Management Agency's website and amended from time to time. To the extent that this Schedule applies, or is proposed to apply, to a project identified under a future round of the Program, this Schedule should be read in conjunction with the Disaster Ready Fund guidelines applicable to that particular round and references in this Schedule to the 'Program Guidelines' are references to those guidelines (rather than the Disaster Ready Fund Round Three 2025-26 Guidelines) for the purposes of that project.				
Additional terms	Allocation of funds (1) The Parties understand that this Schedule is made in good faith and there is an expectation that funding will be apportioned to projects as shown at <u>Attachment A</u>, and used for Program administration as shown at <u>Attachment B</u>. Implementation Plans (2) Implementation Plans for each project under the Schedule will be developed by Tasmania and provided to the Commonwealth for endorsement as soon as possible, but no later than two months after the commencement of this Schedule unless otherwise agreed by the Commonwealth. - The requirements of the Implementation Plans are set out in the Audit and Reporting Framework, to the extent that they are not inconsistent with the terms of this Schedule. - The Commonwealth will review Implementation Plans within four weeks of receipt. - Expenditure of Commonwealth funds awarded cannot be				

	incurred until the Commonwealth has endorsed the Implementation Plan for that project, in writing. d. With written approval from Tasmania, project proponents can commence activities that use only a co-contribution referred to in Attachment A or do not incur expenditure, prior to the endorsement by the Commonwealth of the Implementation Plan. e. The Commonwealth will not be liable, and should not be held as being liable, for any activities undertaken before an Implementation Plan covering that project is endorsed. Performance monitoring and reporting (3) The Parties acknowledge that payments under these agreements would usually be tied to the performance milestones at Table 2 below. In lieu of milestone based payments under this agreement, Tasmania commits to honouring the reporting obligations required by this Schedule. (4) The frequency and timing of reporting under this Schedule is set out at <u>Table 2: Performance requirements and payment summary</u> (5) The content requirements of reporting under this Schedule are set out in the Audit and Reporting Framework, to the extent that they are not inconsistent with the terms of this Schedule. (6) The Commonwealth may use the Program Reporting Material provided by Tasmania as defined in and required under the Program Guidelines for any purpose, including to inform the monitoring and evaluation of the Disaster Ready Fund. Third party project proponents (7) In line with the Program Guidelines, Tasmania may enter into agreements with third party project proponents to support the delivery of projects under this Schedule. (8) While third party project proponents are not signatories to this Schedule, Tasmania is solely responsible for ensuring third party compliance with the <i>Disaster Ready Fund Act 2019</i>, obligations set out in the Program Guidelines, and the terms and conditions of this Schedule. (9) Subject to clause 2.c, Tasmania can enter into negotiation of funding agreements with third party project proponents prior to the endorsement by the Commonwealth of the relevant Implementation Plans, and must have binding agreements in place with project proponents prior to paying them Commonwealth funds. Funding Arrangements (10) The Commonwealth agrees to provide each state with upfront payment to meet the full approved cost of each project in that state, as set out in Attachment A.
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Reallocation of project funding within the same jurisdiction approved by Commonwealth

(11) Where:

- a. the final cost of a completed project is less than the approved funding amount shown at **Attachment A** for that project, or
- b. a project under this Schedule is unable to be delivered as intended (and cannot be appropriately scaled or varied to enable its delivery) in accordance with the approved project application or, once endorsed, the Implementation Plan,

any associated Commonwealth funds paid to but not yet spent by Tasmania or project proponents for the purposes of that project (referred to as a 'Project Underspend' for the purposes of this Schedule) may be reallocated to:

- c. other existing projects set out in **Attachment A** to this Schedule, where those projects can be appropriately scaled or varied, or
- d. new projects which have been assessed as suitable and representing value for money by the Commonwealth in line with the Program Guidelines and relevant legislative requirements and added to **Attachment A** through variations to this Schedule;

provided that all of the following conditions are met:

- e. there has been no breach of the terms and conditions of this Schedule;
- f. the project for which the reallocated funds will be used is directed towards achieving one or more of the purposes specified in section 20(1A) of the *Disaster Ready Fund Act 2019*;
- g. the project for which the reallocated funds will be used complies with the rules for eligible expenditure under the Program Guidelines (e.g. Commonwealth funds cannot be used to cover project cost overruns); and
- h. the Commonwealth has provided prior written approval of the reallocation, which will not be unreasonably withheld.

Repayment of amounts to the Commonwealth

(12) In accordance with subsection 21(4) of the Disaster Ready Fund Act 2019, the Commonwealth reserves the right to recover an amount provided to Tasmania under this Schedule, where:

- a. a Project Underspend has occurred and the Commonwealth has decided not to approve the reallocation of the relevant funds under 11(h) or the conditions for reallocation in clause 11 are otherwise not met;

	or b. the Commonwealth considers, in its absolute discretion, that there has been a breach by Tasmania of a condition of this Schedule, including those listed in clause 11. (13) The Commonwealth will determine on a reasonable basis whether an amount should be repaid in relation to clause 12, and if so, how much should be repaid and reasonable timeframe for repayment, with regard to the circumstances of each matter. (14) The Commonwealth will not recover an amount provided under this Schedule where the funds have been expended by Tasmania or a project proponent in compliance with the terms and conditions of this Schedule and with the relevant Implementation Plan before being notified of the Commonwealth's intention to recover the relevant amount. Intellectual Property rights (15) The Intellectual Property arrangements set out in section 12.8 of the Program Guidelines will apply to all funded projects unless an exception has been agreed by the Commonwealth and recorded in the relevant Implementation Plan in accordance with those arrangements. (16) Tasmania must ensure that binding agreements that give effect to the aforementioned arrangements are in place with project proponents prior to paying Commonwealth funds.
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Table 2: Performance requirements and payment summary

Output/s	Performance milestones	Due Date	Payment
As detailed in each project application and Implementation Plans.	Tasmania enters into a funding agreement with the Commonwealth.	Upon signing of this Schedule by both Parties.	\$9,710,492.39
	Commonwealth endorsement of Implementation Plans, submitted by Tasmania, for all projects under the Schedule.	Implementation Plans submitted to the Commonwealth for endorsement within two months of the commencement of this Schedule. The Commonwealth will review Implementation Plans within four weeks of receipt.	N/A
	Commonwealth acceptance of Performance Reports, submitted by Tasmania, for all projects under the Schedule.	Performance Reports submitted to the Commonwealth quarterly, in line with due dates advised by the Commonwealth, until the completion of all projects under the Schedule.	N/A
	Commonwealth acceptance of Final Reports, submitted by Tasmania, for all completed projects under the Schedule.	Final Reports submitted to the Commonwealth no later than six months from the end of the quarterly Performance Report period that the related projects completed in.	N/A
	Commonwealth acceptance of any required financial reporting, submitted by Tasmania, in line with the Audit and Reporting Framework for all Projects under the Schedule and any administration funding provided.	Project financial acquittals and Audit Reports (where required) submitted to the Commonwealth no later than six months from the end of the quarterly Performance Report period the related projects completed in. A round-specific financial acquittal must be submitted by the jurisdiction no later than six months from the end of the financial year in which the final project under the Schedule is completed.	N/A

	Commonwealth acceptance of any ad hoc report/s requested.	As specified by the Commonwealth in respect of each request.	N/A
	Commonwealth acceptance of any financial declarations requested.	As specified by the Commonwealth in respect of each request.	N/A

* For the purposes of this Schedule, the following terms have the meanings set out in the Audit and Reporting Framework for the Program: Implementation Plan, Performance Reports; Final Report; Audit Report; Material Projects; Ad Hoc Report; Financial Declaration.

The Parties have confirmed their commitment to this Schedule as follows:

**Signed for and on behalf of the
Commonwealth of Australia by**



The Hon Kristy McBain MP
Minister for Emergency Management
[Day] [Month] [Year]

30 / 12 / 2025

Signed for and on behalf of Tasmania



The Hon Jeremy Rockliff MP
Premier of Tasmania

22 January 2026

Details of Tasmanian Funded Projects

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Tasmanian government sources	Co Contributions from All Other Sources		
DRFR300013	Launceston Flood Mitigation Plan	Launceston City Council	Launceston	The City of Launceston recognises the existential risks associated with major floods on our city. This project will deliver a comprehensive Launceston Flood Mitigation Plan, to address current and future vulnerabilities associated with flooding. The plan will include research, flood modelling, economic analysis and historic data, to provide an assessment of flood mitigation options and their costs and	\$540,000.00	\$0.00	\$1,032,708.00	\$1,572,708.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Tasmanian government sources	Co Contributions from All Other Sources		
				benefits. The plan will consider infrastructure projects, natural solutions and policy measures.					
DRFR300027	Enhancing Disaster Readiness in Devonport	Devonport City Council	Devonport	This project aims to enhance disaster resilience in Devonport by updating local risk reduction and emergency plans and strengthening governance frameworks. It focuses on improving hazard understanding through real-time data from river monitoring, supporting better-informed decision-making for emergency planning and response. By integrating data-driven approaches with coordinated planning, the project will improve risk	\$25,760.00	\$0.00	\$52,256.00	\$78,016.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Tasmanian government sources	Co Contributions from All Other Sources		
				reduction efforts, boost resilience to extreme weather events, and ensure more effective disaster response across the municipality.					
DRFR300028	Tasmanian Integrated Fire Camera Network	Sustainable Timber Tasmania	Tasmania - All	The Tasmanian Integrated Fire Camera Network is a collaboration between Tasmania's three fire management agencies to enhance Tasmania's fire detection capabilities. The project will install new fire detection cameras and develop an online portal. It will utilise AI-enabled fire detection software with human verification. Feeds from existing and currently deficiently managed cameras will be integrated	\$1,439,050.00	\$820,000.00	\$1,367,000.00	\$3,626,050.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Tasmanian government sources	Co Contributions from All Other Sources		
				into this portal, providing a unified and effective detection of fire incidents.					
DRFR300029	Aerial Imagery Intelligence for Prevention, Preparedness, Response and Recovery (PPRR)	Location Services - Land Tasmania - Department of Natural Resources and Environment	Central Highlands (Tas.); Circular Head; Derwent Valley; Huon Valley; Northern Midlands; Southern Midlands; Waratah-Wynyard; West Coast	Aerial imagery provides critical intelligence for emergency response and disaster preparedness. At present, much of Tasmania's high-risk fire areas rely on outdated imagery, making it unreliable, with some rural regions nearly 20 years old. This project plans to capture new digital imagery, ensuring agencies responsible for fire mitigation have access to accurate data via the Tasmanian Government's online mapping platform,	\$440,000.00	\$464,577.00	\$0.00	\$904,577.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Tasmanian government sources	Co Contributions from All Other Sources		
				ListMap, and the Common Operating Platform (COP).					
DRFR300030	Mitigating increasing risks from pollen storms by expanding and enhancing the Australian bioaerosol monitoring network.	University of Tasmania	Victoria - All; Western Australia - All; South Australia - All; New South Wales - All; Tasmania - All	Pollen storms seriously affect the health of many Australians and can trigger high-mortality epidemic thunderstorm asthma events. Expanding the Australian network of automated monitors will enable real-time tracking of airborne allergens, accurate prediction of high-risk episodes, and tailored alerts for vulnerable individuals and health and emergency services. The integrated network will support enduring resilience to this escalating hazard through implementation of	\$5,991,124.00	\$453,562.00	\$2,500,336.00	\$8,945,022.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Tasmanian government sources	Co Contributions from All Other Sources		
				ongoing system maintenance, communication and response frameworks.					
DRFR300037	Building Flood Resilience in key areas of Glamorgan Spring Bay, Lutruwita, Tasmania	Glamorgan Spring Bay Council	Glamorgan-Spring Bay	This project will increase the resilience of Glamorgan Spring Bay in key catchments and address risks of flooding by implementing effective infrastructure improvements and riparian management strategies to mitigate the effects of extreme waterflows and improve waterway health. The project will also trial the use of river monitoring devices to provide early warning to residents and visitors, working with key stakeholders and	\$504,837.00	\$0.00	\$63,940.00	\$568,777.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Tasmanian government sources	Co Contributions from All Other Sources		
				community to increase awareness and preparedness.					
DRFR300038	Bruny Island Safe Access and Community Environmental Fire Buffer Zone.	Monzen Pty Ltd	Kingborough	This project reduces the abundant fuel load in an iconic section of Bruny Island that is a strategic traffic (daily average approximately 1200 vehicles) and services bottleneck. The risk of fire is independently rated as extreme. This area hosts an iconic Tourism asset (150,000 visitors annually) and a range of endangered species. Modern mulching technology with Cultural Burning will reduce significant risk, capture learnings and develop skills for the whole community.	\$206,389.00	\$0.00	\$227,257.00	\$433,646.00	

DRFID	Project title	Proponent	Location (Local Government Area/s or state/territory-wide)	Description	Cth funding	Co-contributions		Total project cost	Funding conditions
						From Tasmanian government sources	Co Contributions from All Other Sources		
DRFR300053	Tasmanian Coastal Hazard Resilience Planning Project	Local Government Association of Tasmania	Break O'Day; Brighton; Central Coast (Tas.); Clarence; Dorset; Hobart; Huon Valley; Kingborough; Tasman; Waratah-Wynyard; West Tamar	The Tasmanian Coastal Hazard Resilience Planning Project will develop a comprehensive state-wide approach to coastal hazard management through enhanced hazard mapping of priority investigation areas, development of robust planning tools, and creation of a state-wide framework for coastal community engagement. This multi-council collaboration will increase understanding of risk, improve statutory planning responses, and enhance community preparedness for coastal erosion, inundation, and sea level rise.	\$417,675.00	\$50,000.00	\$530,353.00	\$998,028.00	

Attachment B

Details of Tasmanian Program administration funding

Description how Tasmania intends to use administration funding awarded	Cth funding (1.52 per cent of the total Commonwealth funding awarded to Tasmania for projects under Round Three)	Co-contribution (from jurisdiction)	Funding conditions
	\$145,657.39	\$145,657.39	Administrative funding can be used by Tasmania for costs that directly relate to administering Program rounds for which Commonwealth funding has been delivered. These funds cannot be used for the administration of specific projects (i.e. where Tasmania is the project proponent). These funds cannot be used for costs directly related to the preparation or facilitation of DRF applications for future rounds (i.e. for project proposals that have not yet been assessed and funded). Tasmania is required to report on the use of administration funding in line with the Audit and Reporting Framework.

Description how Tasmania intends to use administration funding awarded	Cth funding (1.52 per cent of the total Commonwealth funding awarded to Tasmania for projects under Round Three)	Co-contribution (from jurisdiction)	Funding conditions
			Refer to section 3.1.4 of the Program Guidelines for further detail on these and other conditions.

In accordance with section 3.1.4 of the Program Guidelines, Tasmania is required to match the administrative funding provided by the Commonwealth (either cash or in-kind).