

FOI (NEMA)

From: NEMA COO Coord
Sent: Wednesday, 4 February 2026 12:29 PM
To: Dave Smith
Cc: CG Office
Subject: CM: Letter from the acting Chief Operating Officer, NEMA [SEC=OFFICIAL]
Attachments: Letter from the acting Chief Operating Officer, NEMA - reference D2026-9038.pdf

OFFICIAL

Dear Mr Smith

Please find attached a letter from Mr Sanandan Dasgupta, acting Chief Operating Officer, National Emergency Management Agency.

Kind regards,

**Office of the A/g Chief Operating Officer
National Emergency Management Agency**

s22 @nema.gov.au

70 Northbourne Ave, (PO Box 133) Canberra ACT 2601

**OFFICIAL**



Australian Government
National Emergency Management Agency

OFFICIAL

D2026/9038

Mr Dave Smith

Chief Executive Officer

Disaster Relief Australia

Dear Mr Smith

Thank you for your email of 2 February 2026. I am pleased to hear the investigation by Worklogic is now complete and the Coordinator-General has provided a separate response to Mr Freeman.

The National Emergency Management Agency (NEMA) has an established Fraud and Corruption Control Framework (the Framework) and takes all matters reported to it seriously. The Framework includes an initial assessment process and, where necessary, an investigation.

NEMA has a legal obligation to address allegations made to it, where NEMA has authority in relation to the subject matter of those allegations. NEMA must also comply with its legislative and administrative obligations, including those specified *under the Public Governance, Performance and Accountability Act 2013*.

NEMA is accountable to the Australian Government and wider community. As part of that accountability, NEMA is required to ensure government funds are spent appropriately and in line with relevant agreements, guidelines, policies and protocols.

To ensure these obligations are met, in this instance NEMA has engaged Deloitte Australia (Deloitte) to undertake an independent investigation into the allegations raised with NEMA. I have full confidence in Deloitte to review the available information and provide a report based on facts and evidence.

I trust this answers your query and I look forward to receiving the Worklogic report in the near future.

Yours sincerely,

s22

Sanandan Dasgupta

Acting Chief Operating Officer

4 February 2026

Cc: Coordinator-General

National Emergency Management Agency

OFFICIAL

s22

From: Andrew Freeman <s22@disasterreliefaus.org>
Sent: Tuesday, 17 February 2026 1:38 PM
To: Brendan MOON
Cc: CG Office; Sanandan DASGUPTA; Dave Smith; Meg Mckechnie
Subject: DRA update on External Independent Investigation
Attachments: Covering letter to Coordinator-General to Provision of Interim Workplace Assessment Executive Summary – Disaster Relief Australia.pdf; Interim Assessment Report (DRA) - Redacted Copy of Executive Summary For NEMA.pdf

Dear Brendan,

I hope you are well.

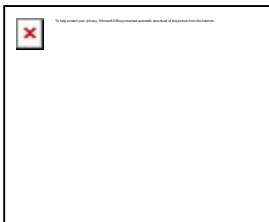
The independent investigation has unfortunately taken longer than anticipated. Hence, I requested the external investigator to provide an Interim Report which includes all the complaints that alleged any fraud or misappropriation of Commonwealth Funds.

Attached is my Covering letter and DRA's Interim Assessment Report for your review.

Please do not hesitate to contact me should you have any questions.

I look forward to having a meeting with you in the very near future. Please advise a suitable time.

Respectfully,
Andrew



Andrew Freeman
Board Chair

M s22
P 1300 372 287
W disasterreliefaus.org

disasterreliefaus.org**Mr Brendan Moon, AM**

Coordinator-General
National Emergency Management Agency
PO Box 133
CANBERRA ACT 2601

17 February 2026

Dear Mr Moon,

In November 2025, the Board of Disaster Relief Australia (DRA) commissioned an independent external Workplace Preliminary Assessment following receipt of complaints alleging personal grievances, fraud, misappropriation of Commonwealth funds, and related governance and financial management matters. Worklogic Pty Ltd was engaged under formal Terms of Reference to undertake that assessment.

The assessment remains ongoing and is expected to be finalised in late February. The timeframe has been extended to incorporate additional complaints received after commencement. As reflected in the Interim Report, those subsequent (second-wave) complaints relate to personal grievances and do not, to the best of DRA's and Worklogic's knowledge at the time of writing, include allegations of fraud or misappropriation of Commonwealth funds.

Given the extended timeframe, the Board requested that Worklogic provide an Interim Workplace Assessment Report addressing the first wave of complaints, including those alleging fraud, misuse of Commonwealth funds and governance or financial management concerns.

Attached is a redacted copy of the Executive Summary of that Interim Report dated 19 January 2026. The unredacted version contains sensitive personal, employment and health-related information concerning identifiable complainants and respondents. Disclosure of that material beyond those with a proper need to know would be inconsistent

National Operations Centre

3/423 Nudgee Rd
Hendra QLD 4011
1300 786 476

National Support Office

10 Greenhill Road
Wayville SA 5034
1300 786 476



with DRA's legal obligations regarding privacy and procedural fairness. For that reason, the Board has determined that the redacted Executive Summary is the appropriate version for external provision at this stage. One section has been fully redacted as it relates to a current employee matter that remains under active management.

As set out in the Interim Executive Summary, Worklogic did not substantiate, on the available and relevant evidence, allegations of organisational or management-level fraud, misuse of funds, or irregular or inappropriate hiring processes. The recommendations instead focus on strengthening grievance triage capability, procedural rigour and internal complaint management processes.

The Executive Summary is provided to NEMA for the limited purpose of supporting its assurance and due diligence functions in relation to Commonwealth funding. Given the sensitive nature of the material and DRA's legal and privacy obligations, the Board provides this document on the basis that it will be treated as confidential and managed within NEMA's established statutory and governance frameworks. We understand that NEMA may engage advisers in the discharge of its functions.

The Board recognises NEMA's responsibilities under the Public Governance, Performance and Accountability Act 2013 and remains committed to constructive engagement. DRA stands ready to provide any further reasonable information required in relation to the matters addressed in the Interim Report, consistent with our legal obligations. Should it assist, the Board would also be open to facilitating a discussion with Worklogic to confirm the agreed scope, methodology and conclusions of the Interim Assessment as they relate specifically to allegations of fraud and misuse of Commonwealth funds.



Please do not hesitate to contact me should you require any further information.

Yours sincerely,

s22

Andrew Freeman, AM
Board Chair

s22

From: Integrity and Fraud (NEMA)
Sent: Monday, 2 March 2026 1:14 PM
To: s22 @disasterreliefaus.org
Subject: Request for information - DUE 6 March 2026 [SEC=OFFICIAL:Sensitive]
Attachments: Signed letter - DRA investigation.pdf; Attachment B - DRA Document Request - Feb 2026.docx

OFFICIAL: Sensitive

Mr Freeman

Please find attached correspondence from NEMA Coordinator-General, Brendan Moon. Please note required response date of 6 March 2026.

Regards

Kind regards

**Fraud and Integrity
Governance and Coordination
People, Governance and Integrity**
National Emergency Management Agency
s22 @nema.gov.au

70 Northbourne Ave, (PO Box 133) Canberra ACT 2601

@nemagovau

**OFFICIAL: Sensitive**

DRA Documentation Request February 2026*Interim Investigation Report Supporting Information:*

We request supporting information and analysis for the following complaints as outlined within the preliminary investigation report:

- Information and documentation reviewed to support the findings made by WorkLogic relevant to Grievances 7 and 8 as outlined on Page 11 of the Executive Summary received. s22
- Information and documentation reviewed to support the findings made by WorkLogic relevant to Grievances 6, 8, and 9 as outlined on Page 13 of the Executive Summary received. s22

s22



Australian Government
National Emergency Management Agency

OFFICIAL

Coordinator-General

EC26-001079

Major General (Ret'd) Andrew Freeman, AM
Board Chair
Disaster Relief Australia
s22 @disasterreliefaus.org

Dear Mr Freeman

Thank you for providing the Executive Summary of the Workplace Interim Assessment Report completed by Worklogic Pty Ltd.

I have previously indicated to you that the National Emergency Management Agency (NEMA) has also engaged Deloitte Australia (Deloitte) to undertake an independent investigation into the allegations raised in relation to potential misappropriation of Commonwealth funding. This is in line with NEMA's legal obligations under the *Public Governance, Performance and Accountability Act 2013* (PGPA Act) and our Fraud and Corruption Control Framework.

For Deloitte to progress and finalise their investigation, they require information from Disaster Relief Australia (DRA). The initial document request is attached and the information requested can be provided via email to **s22** @nema.gov.au. This may be provided in tranches. However all information is required by 6 March 2026.

To assist in ensuring a timely and thorough process, we would appreciate a nominated DRA contact to facilitate any further information requests.

I encourage DRA to engage with this investigation honestly and expeditiously so it can be finalised as soon as possible.

Yours sincerely

s22

Brendan Moon

Coordinator-General

27 February 2026

Cc: Sanandan Dasgupta, Acting Chief Operating Officer

National Emergency Management Agency

OFFICIAL

s22

From: Andrew Freeman <s22@disasterreliefaus.org>
Sent: Wednesday, 11 March 2026 7:33 PM
To: Brendan MOON
Cc: CG Office; Sanandan DASGUPTA; Katarina CARROLL; s22; s22; Bradley CREEVEY; Christopher FIELD; Greg Bilton; Bob Plath; Sarah Bench; Dean Thorpe; Meg Mckechnie; Dave Smith
Subject: Notification of DRA's Board Decision
Attachments: Letter from the Business Grants Hub Dated 10 March 26.pdf; Letter from the Coordinator-General Dated 6 March 26.pdf; Letter from the Coordinator-General Dated 27 Feb 26.pdf; Request for DRA Documentation dated 27 Feb 26.pdf

Hello Brendan,

The DRA Board convened an Emergency Meeting this evening to consider recent correspondence from NEMA and the Business Grants Hub (attached), s22

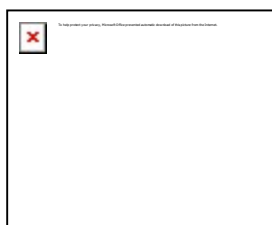
s22

s22

As advised, I am expecting the final Independent Investigation Report next week. However, this will be under the control of the Administrator. I note again though, the Interim Investigation Summary concluded that "Worklogic did not substantiate, on the available and relevant evidence, allegations of organisational or management-level fraud, misuse of funds, or irregular or inappropriate hiring processes."

Respectfully,

Andrew



Andrew Freeman
Board Chair

M s22
P 1300 372 287
W disasterreliefaus.org

From: Andrew Freeman <s22@disasterreliefaus.org>

Sent: Tuesday, March 10, 2026 10:21 PM

To: Brendan MOON <s22@nema.gov.au>

Cc: CG Office <s22@nema.gov.au>; Sanandan DASGUPTA <s22@nema.gov.au>; Dave Smith <s22@disasterreliefaus.org>; Meg McKechnie <s22@disasterreliefaus.org>

Subject: Fw: EXTERNAL: Letter from the Coordinator-General, Brendan Moon [SEC=OFFICIAL]

Hello Brendan,

Thank you for your letter dated 6 March 2026. I received it late this afternoon and am responding by email due to the significant time pressures currently facing DRA.

s22

s22

Serious allegations against DRA's leadership and management. The Board initiated investigation into complaints is not yet complete and has not yet been submitted to the DRA Board for review. I received an update today advising that the final complaintant interview occurred yesterday and the report is expected to be completed next week.

Given these delays, DRA previously provided NEMA with an Interim Report addressing all allegations of fraud or misappropriation of government funding. That report confirmed that Worklogic did not substantiate, on the available and relevant evidence, any allegations of organisational or management-level fraud, misuse of funds, or irregular or inappropriate hiring processes.

s22

s22

Respectfully,
Andrew



Andrew Freeman
Board Chair

M s22
P 1300 372 287
W disasterreliefaus.org

From: CG Office <s22@nema.gov.au>
Sent: Tuesday, March 10, 2026 4:35 PM
To: Andrew Freeman <s22@disasterreliefaus.org>
Cc: CG Office <s22@nema.gov.au>
Subject: EXTERNAL: Letter from the Coordinator-General, Brendan Moon [SEC=OFFICIAL]

OFFICIAL

Good afternoon

Please find attached a letter from the Coordinator-General, National Emergency Management Agency, Mr Brendan Moon.

With thanks

s22

s22

Chief of Staff to Brendan Moon AM, Coordinator-General
National Emergency Management Agency

70 Northbourne Ave, (PO Box 133) Canberra ACT 2601

@nemagovau



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Australian Government
National Emergency Management Agency

OFFICIAL
Coordinator-General

EC26-000871

Major General (Ret'd) Andrew Freeman, AM
Board Chair, Disaster Relief Australia
10 Greenhill Road
WAYVILLE SA 5034

Andrew,
Dear Mr Freeman

I refer to your letter of 23 February 2026, s22

s22

In addition, there are serious allegations against DRA's leadership and management, which are currently the subject of an investigation commissioned by the DRA Board. DRA has yet to provide NEMA a final copy of this investigation.

s22

Yours sincerely

s22

Brendan Moon AM
Coordinator-General
6 March 2026

National Emergency Management Agency

s22

From: CG Office
Sent: Thursday, 12 March 2026 1:33 PM
To: s22 @disasterreliefaus.org
Cc: CG Office
Subject: Letter from the Coordinator-General [SEC=OFFICIAL]
Attachments: Letter from the Coordinator-General.pdf

OFFICIAL

Good afternoon

Please see attached a letter from the Coordinator-General, National Emergency Management Agency.

Regards

s22

Chief of Staff to Brendan Moon AM, Coordinator-General
National Emergency Management Agency

70 Northbourne Ave, (PO Box 133) Canberra ACT 2601

@nemagovau



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Australian Government
National Emergency Management Agency

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Coordinator-General

Major General (Ret'd) Andrew Freeman, AM
Board Chair, Disaster Relief Australia
10 Greenhill Road
WAYVILLE SA 5034

s22 [redacted] @disasterreliefaus.org

Dear Mr Freeman

Thank you for your email from yesterday.

s22 [redacted]

You have also indicated that the final Independent Investigation Report being undertaken by Disaster Relief Australia (DRA) will be completed next week. I encourage you to complete this report and promptly provide it to NEMA.

s22 [redacted]

Yours sincerely

s22 [redacted]

Brendan Moon AM
Coordinator-General
12 March 2026

FOI (NEMA)

From: Mark Robinson <s22@fortrestructuring.com.au>
Sent: Wednesday, 18 March 2026 6:47 AM
To: Karina MENDAY
Cc: Ken Whittingham; Tony Hui
Subject: WorkLogic Supplementary Report - redacted extract
Attachments: 2026-03-13 - Preliminary Assessment Report (Supplementary Report) Disaster Relief Australia REDACTED.pdf

Hi Karina,

As discussed, please see attached the redacted extract of WorkLogic's supplementary report dated 13 March 2026 for NEMA's consideration. The supplementary report was provided to us by WorkLogic on 17 March 2026.

The attached extract comprises the **Executive Summary** (Section 1), **About this Workplace Preliminary Assessment** (Section 2), and **Issues Arising** (Section 3) of the supplementary report. We have redacted all names and pronouns of the complainants to protect their privacy.

We understand that this approach is consistent with the manner in which DRA shared WorkLogic's first preliminary report with NEMA.

Please contact me if you have any questions.

Kind regards

Mark Robinson
Administrator, Disaster Relief Australia

Mark Robinson
Partner
Phone: s22
Email: s22@fortrestructuring.com.au
Web: www.fortrestructuring.com.au
Office: Level 22, 259 George Street, Sydney NSW 2000



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s22

From: Maureen Lowanda <s22@fortrestructuring.com.au>
Sent: Thursday, 26 March 2026 12:30 PM
To: Integrity and Fraud (NEMA)
Cc: CG Office; Sanandan DASGUPTA; s22; Mark Robinson; Tony Hui
Subject: CM: Re: WorkLogic Supplementary Report - redacted extract [SEC=OFFICIAL]

Hi s22

Thank you for your email below.

We confirm the interim assessment report, together with the supplementary report, constitutes the final report and concludes the WorkLogic investigation.

For completeness, no further reports are expected from WorkLogic in relation to this investigation.

Regards

s22

Phone: s22
Email: s22@fortrestructuring.com.au
Web: www.fortrestructuring.com.au
Office: Level 22, 259 George Street, Sydney NSW 2000

The logo for 'Fori' is written in a stylized, cursive, brown font.

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From: Integrity and Fraud (NEMA) <s22@nema.gov.au>
Sent: Thursday, 26 March 2026 2:47 PM
To: Maureen Lowanda <s22@fortrestructuring.com.au>; Integrity and Fraud (NEMA) <s22@nema.gov.au>
Cc: CG Office <s22@nema.gov.au>; Sanandan DASGUPTA <s22@nema.gov.au>; s22 <s22@nema.gov.au>; Mark Robinson <s22@fortrestructuring.com.au>; Tony Hui <s22@fortrestructuring.com.au>
Subject: RE: WorkLogic Supplementary Report - redacted extract [SEC=OFFICIAL]

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Good afternoon Maureen,

Thank you for providing the attachment to the supplementary report.

s22

In the meantime, I am hoping you can clear up an outstanding request for the receipt of the final investigation report from WorkLogic. Can you please advise if there is a “final report” or if the already received interim assessment report and recently received supplementary report are all we should be expecting from the WorkLogic investigation?

I appreciate your assistance with this request.

Kind regards,

s22

**Assistant Director | Fraud and Integrity
Governance and Coordination
People, Governance and Integrity
National Emergency Management Agency**
s22 @nema.gov.au

70 Northbourne Ave, (PO Box 133) Canberra ACT 2601

@nemagovau



OFFICIAL

s22

s22



From: Maureen Lowanda <s22 @fortrestructuring.com.au>
Sent: Friday, March 20, 2026 2:06 PM
To: Integrity and Fraud (NEMA) <s22 @nema.gov.au>
Cc: CG Office <s22 @nema.gov.au>; Sanandan DASGUPTA <s22 @nema.gov.au>;
s22 <s22 @nema.gov.au>; Mark Robinson
<s22 @fortrestructuring.com.au>; Tony Hui <s22 @fortrestructuring.com.au>
Subject: Re: WorkLogic Supplementary Report - redacted extract [SEC=OFFICIAL]

Hi s22

Thank you for your email below.

Please find attached the redacted attachment listing, as requested. We note that a consistent redaction methodology has been applied throughout.

Regards

Maureen Lowanda

Phone: s22

Email: s22 @fortrestructuring.com.au

Web: www.fortrestructuring.com.au

Office: Level 22, 259 George Street, Sydney NSW 2000



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From: Integrity and Fraud (NEMA) <s22 @nema.gov.au>

Sent: Thursday, March 19, 2026 1:26 PM

To: Maureen Lowanda <s22 @fortrestructuring.com.au>

Cc: CG Office <s22 @nema.gov.au>; Sanandan DASGUPTA <s22 @nema.gov.au>;

s22 <s22 @nema.gov.au>; Integrity and Fraud (NEMA)

<s22 @nema.gov.au>; Mark Robinson <s22 @fortrestructuring.com.au>

Subject: RE: WorkLogic Supplementary Report - redacted extract [SEC=OFFICIAL]

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Good afternoon Maureen,

Mark Robinson has provided you as a contact to assist with document requests relating to DRA. I thank you for providing the supplementary report. However, the report refers to the following:

For a full list of the documentary evidence relied upon, please see the Attachment list at the end of this report.

Can you please provide the referenced attachment list to assist our interpretation of the report at your earliest convenience?

Kind regards,

s22

**Assistant Director | Fraud and Integrity
Governance and Coordination
People, Governance and Integrity**
National Emergency Management Agency
s22 @nema.gov.au

70 Northbourne Ave, (PO Box 133) Canberra ACT 2601

@nemagovau



OFFICIAL

From: Mark Robinson <s22 @fortrestructuring.com.au>
Sent: Wednesday, 18 March 2026 9:47 AM
To: Karina MENDAY <s22 @nema.gov.au>
Cc: Ken Whittingham <s22 @fortrestructuring.com.au>; Tony Hui <s22 @fortrestructuring.com.au>
Subject: WorkLogic Supplementary Report - redacted extract

Hi Karina,

As discussed, please see attached the redacted extract of WorkLogic's supplementary report dated 13 March 2026 for NEMA's consideration. The supplementary report was provided to us by WorkLogic on 17 March 2026.

The attached extract comprises the **Executive Summary** (Section 1), **About this Workplace Preliminary Assessment** (Section 2), and **Issues Arising** (Section 3) of the supplementary report. We have redacted all names and pronouns of the complainants to protect their privacy.

We understand that this approach is consistent with the manner in which DRA shared WorkLogic's first preliminary report with NEMA.

Please contact me if you have any questions.

Kind regards

Mark Robinson
Administrator, Disaster Relief Australia

Mark Robinson
Partner
Phone: s22 [REDACTED]
Email: s22 [REDACTED]@fortrestructuring.com.au
Web: www.fortrestructuring.com.au
Office: Level 22, 259 George Street, Sydney NSW 2000

The logo consists of the word "Forti" in a stylized, handwritten-style font. The "F" is large and bold, with a thick stroke. The "o" is a simple circle. The "r" is a simple vertical line. The "i" is a simple vertical line with a dot. The "t" is a simple vertical line with a horizontal bar. The "i" is a simple vertical line with a dot.

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FOI (NEMA)

From: Mark Robinson <s22 [REDACTED]@fortrestructuring.com.au>
Sent: Friday, 13 March 2026 2:07 PM
To: Karina MENDAY; s22 [REDACTED]@industry.gov.au
Cc: Ken Whittingham; Tony Hui
Subject: Disaster Relief Australia (Administrators Appointed) ABN 44614474010 - Teams meeting with MENA and BGH
Attachments: s22 [REDACTED]; WorkLogic Supplementary Report Update Letter dated 13 March 26.pdf

Dear Karina and Angela,

Thank you for conducting and attending the Teams meeting at 3:10 pm this afternoon, including the attendance of your senior reports.

s22 [REDACTED]

Attached above is a letter dated 13 March 2026 from WorkLogic providing an update on the investigation conducted by them commissioned by the DRA Board. It has just come to hand. The report supports the conclusions of the earlier interim WorkLogic report that there is no evidence produced of misconduct, mismanagement, or misuse of grant funding. The final report is expected to be delivered by WorkLogic on 17 March 2026. On receipt of that report, I will provide it to you.

s22 [REDACTED]

s22

I look forward to our continuing communication. If you have any questions, please do not hesitate to contact me.

Kind regards,

Mark Robinson
Joint & Several Liquidator, Disaster Relief Australia

Mark Robinson
Partner
Phone: s22
Email: s22 @fortrestructuring.com.au
Web: www.fortrestructuring.com.au
Office: Level 22, 259 George Street, Sydney NSW 2000



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s22

From: s22 <s22@deloitte.com.au>
Sent: Tuesday, 24 February 2026 12:12 PM
To: s22; s22
Cc: s22
Subject: DRA Investigation Next Steps
Attachments: DRA Document Request 0.1 24 Feb 2026.docx

Follow Up Flag: Follow up
Flag Status: Flagged

Hi s22 and s22,

Thanks again for meeting yesterday to discuss our ongoing investigation s22
.

In line with our discussion yesterday and following the delivery of the DRA's initial internal investigation report, we have provided a high level overview of our proposed next steps and remaining investigative activity required to complete our review into this matter. Unfortunately, in consideration of the lack of detail outlined within the WorkLogic report, we will be required to complete an extensive information gathering process to support our analysis.

s22

s22

Investigation Report Supporting Analysis:

s22 we also request the following information referred to within the preliminary investigation report provided by DRA on 17 February 2026. As we have not been provided the supporting analysis and investigative procedures undertaken for all complaints made in consideration of privacy concerns, we specifically request supporting information and analysis for the following complaints as outlined within the preliminary investigation report:

- Information and documentation reviewed to support the findings made by WorkLogic relevant to Grievances 7 and 8 as outlined on Page 11 of the Executive Summary received. s22
- Information and documentation reviewed to support the findings made by WorkLogic relevant to Grievances 6, 8, and 9 as outlined on Page 13 of the Executive Summary received. s22

s22

s22

Many thanks,

s22

s22

s22

Deloitte s22

s22

M: s22 | E: s22 @deloitte.com.au

Deloitte.

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s22

From: s22 <s22@deloitte.com.au>
Sent: Wednesday, 25 March 2026 10:49 AM
To: Integrity and Fraud (NEMA)
Cc: s22; s22; s22; s22; s22
Subject: CM: RE:FW: WorkLogic Supplementary Report - redacted extract [SEC=OFFICIAL]

Hi s22,

Thanks for your assistance with facilitating our information requests.

Worklogic report:

We have reviewed the Worklogic report to consider the relevance of the allegations in the context of NEMA's investigation into DRA. It appears that the majority of these allegations are workplace grievance related and not relevant. However, we did identify two specific allegations that do appear to be relevant to our work based on the limited information provided. These are:

- Page 4 - Grievance 2
- Page 5 - Grievance 3

We have set out below draft wording in blue that could be provided to the administrator to obtain further information:

A review of the redacted report dated 13 March 2026 indicates that there are two allegations relevant to NEMA's investigation into DRA:

- *Page 4 - Grievance 2*
- *Page 5 - Grievance 3*

Please provide a copy of the unredacted findings (save for the complainants details) in respect of these allegations and along with all attachments relevant to these findings.

We also note that the Attachment list starts at Attachment 49. Can you please confirm the existence and purpose of Attachments 1 - 48.

Other document requests:

We will provide a detailed document request list tomorrow, as agreed.

Please don't hesitate to reach out if you have any questions.

Many thanks,

s22

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s22

s22

s22

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Deloitte.



From: Integrity and Fraud (NEMA) <s22 @nema.gov.au>
Sent: Tuesday, 24 March 2026 5:16 PM
To: s22 <s22 @deloitte.com.au>; s22 <s22 @deloitte.com.au>;
s22 <s22 @deloitte.com.au>; s22 <s22 @deloitte.com.au>; s22
s22 <s22 @deloitte.com.au>
Cc: s22 <s22 @nema.gov.au>; CG Office <s22 @nema.gov.au>;
Sanandan DASGUPTA <s22 @nema.gov.au>
Subject: [EXT] FW: WorkLogic Supplementary Report - redacted extract [SEC=OFFICIAL]

OFFICIAL

Hello Team,

See below – let me know what information you want included in the request and I will get it sent off ASAP.

Kind regards,

s22

**Assistant Director | Fraud and Integrity
Governance and Coordination
People, Governance and Integrity
National Emergency Management Agency**
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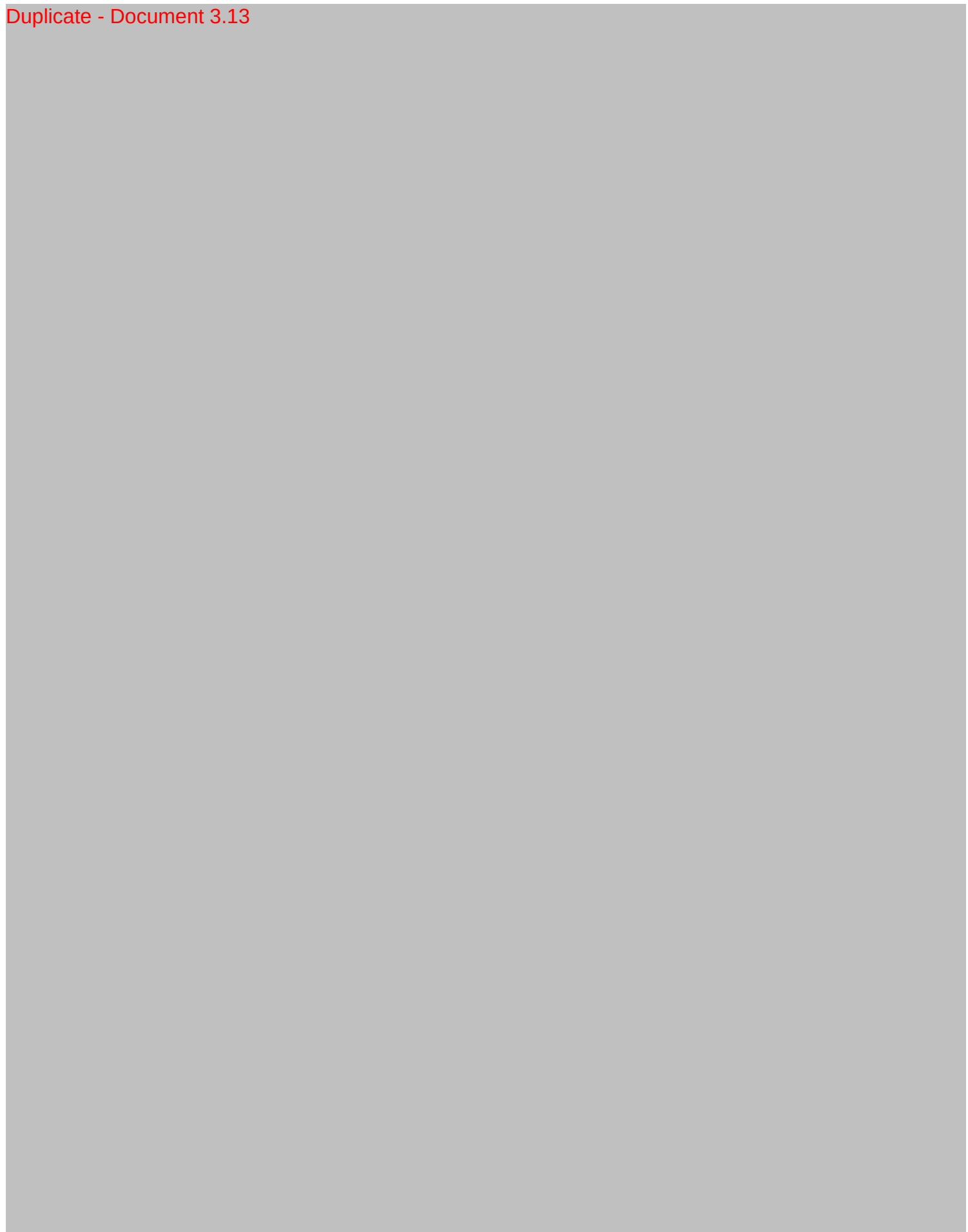


OFFICIAL

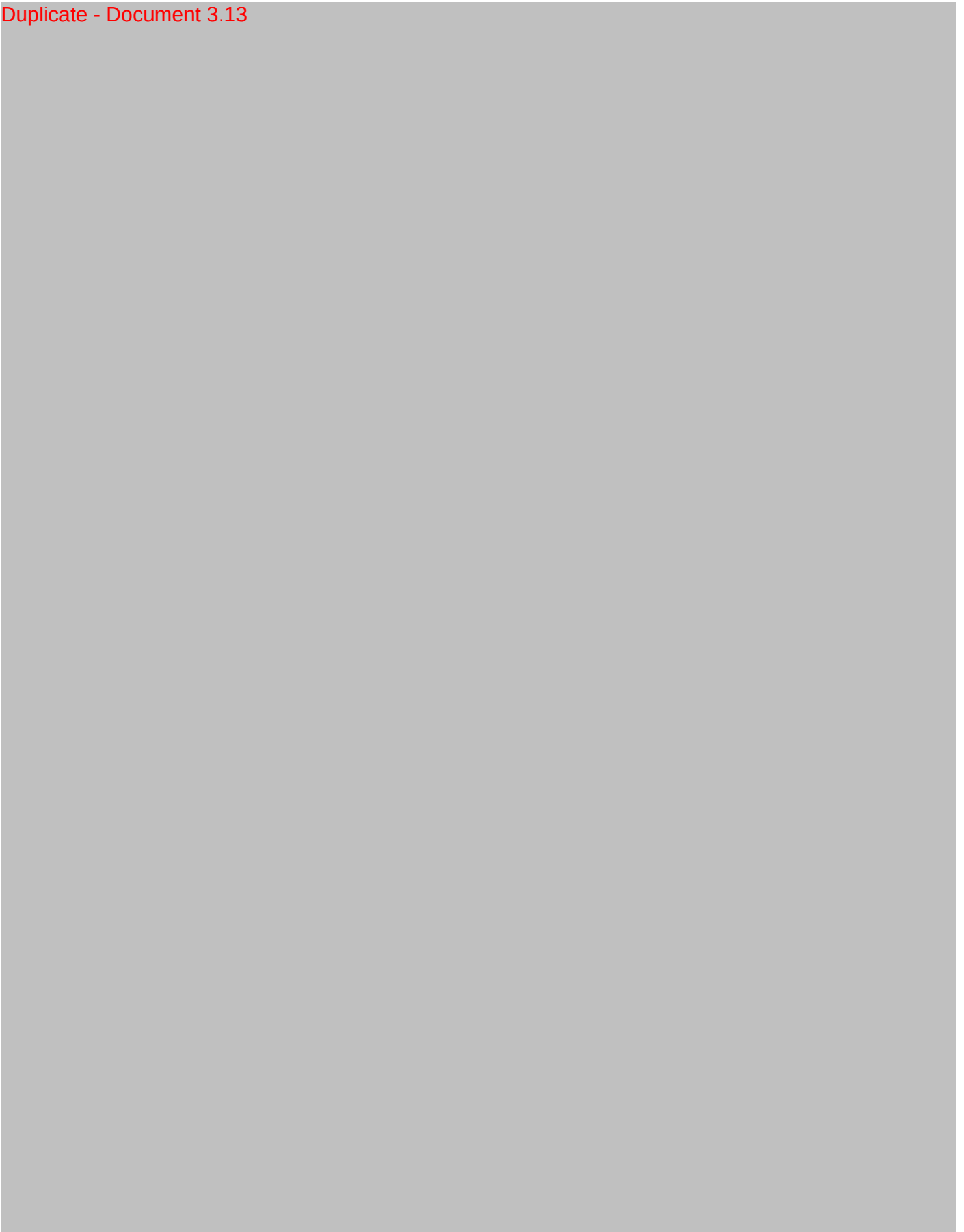
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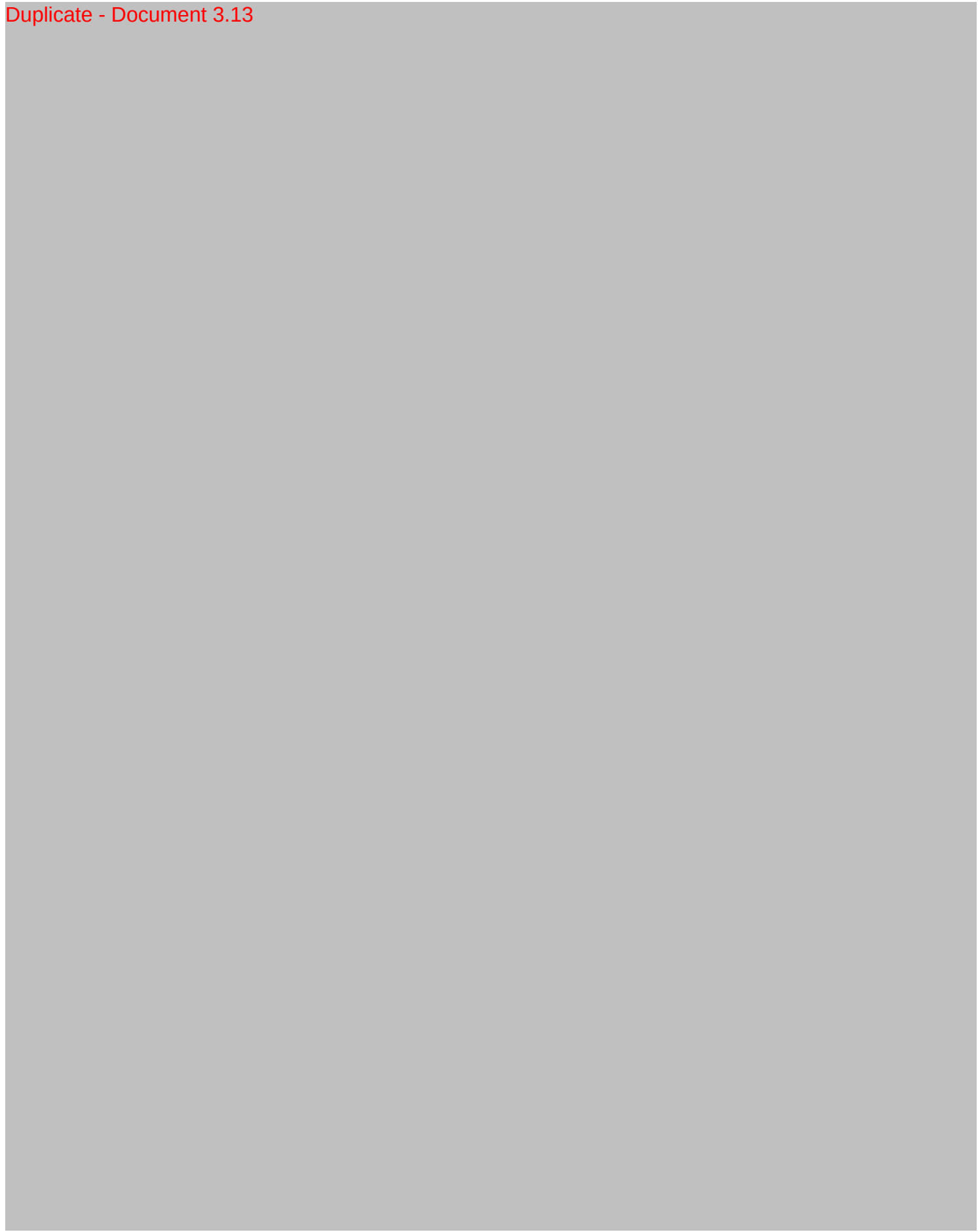
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s22 25/03 9:43 am
s22 Can we also chat later re the WorkLogic report and whether DRA see the supplementary report as the final report

25/03 9:45 am
Yep we can - this is what i suspect but they haven't really said anything about it

s22 25/03 9:47 am
s22 I think maybe we have to ask them the question - we are briefing and putting into the TPs (which could end up on public record) that NEMA hasn't received the final report

25/03 9:50 am
I believe we provided it to BGH to send in their response to the administrator
whether they responded or not i haven't been included

s22 25/03 11:27 am
s22 can you also take a look at the Deloitte update - I am confused by a couple of points in the timeline and also on this point.

- On 18 March 2026, the Preliminary Assessment Report was provided. NEMA requested the Attachment of evidence from the Administrator on Deloitte's behalf.

Just need to be clear on language - is this the WorkLogic Supplementary Report

I'll lock in a meeting to discuss and s22

25/03 11:27 am
Yep that is the worklogic supp report